

## NEWS SUMMARY

### GENERAL

#### PLO raid endangers Lebanon ceasefire

The ceasefire between Israel and the Palestine Liberation Organisation in the Lebanon is in danger of breaking down after a PLO raid from Jordan into the Israeli-occupied West Bank.

Israel captured three of the six PLO guerrillas. Page 2

Israel's Cabinet yesterday accepted participation by Britain, France, Italy and the Netherlands in the Sinai peace force.

#### PC in hospital

Constable Ian Bennett was in hospital with a fractured skull and facial injuries after being hit in the head by a petrol bomb on Saturday in which petrol bombs were thrown.

#### Snow deaths

A snow avalanche near Salzburg killed at least eight West German schoolchildren taking skiing lessons. In Quetta, north-west Pakistan, seven died in the worst snowstorm in 30 years.

#### U.S. 'despised'

The U.S. is ignored, despised and reviled without reliable allies in the United Nations, Jean Kirkpatrick said after a year as U.S. ambassador there. Back Page

#### Harmony hopes

Pakistan accepted an Indian proposal to set up a joint commission on relations between the two countries.

#### Postal rates rise

Mail prices for the United Kingdom a first-class letter will cost 15p, and a second-class letter 12p. Page 3

#### Shadow Budget

The Labour Party is considering publishing a shadow Budget, detailing what it would do to stimulate the economy and cut unemployment.

#### Airport protest

German police used water cannon and batons to break up a crowd of several hundred protesting at the building of a new runway at Frankfurt Airport.

#### Cheap flights plan

A plan to allow charter airlines to sell more cheap seats direct to the public rather than with package holidays will be the subject of public hearings next month. Page 3

#### Fast 'over'

Soviet doctors said Lydia Vashchenko, in a Moscow hospital after a hunger strike in the American embassy while seeking permission to emigrate, had ended her fast.

#### Penitent platoon

Iran is to form a battalion to fight Israel, made up of Iraqi prisoners-of-war volunteers who want to "make up for their past mistakes and fight blasphemy."

#### Paper money

Daily Mail City editor Patrick Sergeant was paid £255,646 in the year to last September—up £112,104 on the year before. Back Page

#### Let's try again

Okehampton, Devon, council is to rebuild a park shelter demolished by a falling tree so courting couples can use it again.

#### Briefly...

England were 249/4 at the end of the second day of the sixth Test against India. Rain stopped play.

Two Indian murderers were hanged, the first New Delhi executions in over four years.

Golden Globe (Hollywood Press) awards went to Henry Fonda, Dudley Moore, John Gielgud and Meryl Streep.

### BUSINESS

#### Indonesia to receive £125m UK credit

● **BRITAIN** has signed its biggest ever trade credit for Indonesia worth £225m (£125m) to help expand oil production. Back Page

● **U.S. BOND** prices were marked down sharply at the weekend and short-term interest rates tightened following release on Friday of U.S. money supply figures, showing a fall of only \$800m in M1. Page 18

● **NIGERIAN** oil output has been cut by 15-20 per cent due to a main pipeline leak. Page 2

● **BRITISH GAS** has begun negotiations for new North Sea supplies at more than twice the present average price. Back Page

● **BRAZILIAN** State of Sao Paulo is seeking to tap Arab capital for the \$160m (£85m) it needs to finance railway projects.

● **BRITAIN** would face economic disaster if it left the European Community, which buys 60 per cent of UK exports, CBI chief Sir Terence Beckett warns.

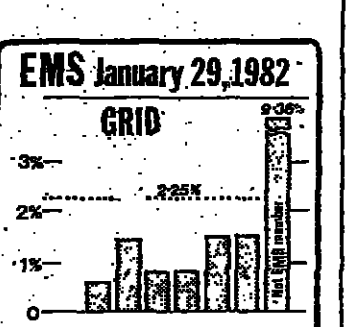
● **HERON CORPORATION** has been lobbying support over the weekend from Jack Gill, former chief of Associated Communications Corporation, for its £46.6m bid for the company. It will appeal this week against last week's court decision favouring Mr Muller & Co. Page 16

● **JAGUAR** sold a record 600 cars in the U.S. during January and is taking on another 400 workers at Coventry and Castle Bromwich. It plans to sell 9,000 cars in the U.S. this year, doubling 1981 sales.

● **PRUDENTIAL** Assurance Company is raising its premium rates for private cars by 9.3 per cent. Page 21

● **MRS THATCHER** is expected to defend her government's exchange controls policy on Wednesday when she chairs a meeting of the National Economic Development Council. Page 4

● **IRELAND's** punt lost ground to other currencies in the European Monetary System last week, but did not come under any heavy pressure after the defeat of the Fine Gael Government. The Belgian franc remained the weakest EMS currency, falling sharply on Friday, although staying well within its divergence limit. The D-Mark advanced slightly, trading around the middle of the system, while the French franc and the Dutch guilder finished almost together at the top end.



The chart shows the two constraints on European Monetary System exchange rates. The upper grid based on the weakest currency (the system defines the cost rates from which no currency (except the lira) may move more than 2% per cent. The lower chart gives each currency's divergence from the central rate against the European Currency Unit (ECU) itself a basket of European currencies.

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## Opposition hardens against early entry of sterling to EMS

BY DAVID MARSH AND MAX WILKINSON

MRS MARGARET THATCHER and the Treasury have stiffened their opposition to the idea of bringing sterling into full membership of the European Monetary System in the next few months.

This means the Government is highly unlikely to make a decision to join Europe's exchange rate stabilisation scheme as part of the March Budget, as was previously thought.

Several Ministers on the Cabinet's crucial economic committee, as well as Mr Gordon Richardson, the Governor of the Bank of England, would still like Britain to join the EMS.

The Foreign Office, however, is now thought to be less enthusiastic about the political advantages of membership—especially at a time when Britain is again embroiled with its EEC partners in a dispute over the Community budget.

A further reason against any early decision to join for the time being is that sterling is still thought to be far too high against the D-Mark.

The Treasury and the Bank

of England are giving much more priority to keeping sterling stable as a major part of the fight against inflation.

Officials argue that most of the advantages of joining the EMS can be reaped by continuing the present informal exchange rate policy, which avoids the risks and inflexibility of a public target.

The pound has remained in the range of 89 to 92 on the basis of its index against a trade-weighted basket of currencies for most of the past three months.

Officials are pleased that the Bank has managed to keep sterling steady in spite of the modest reduction in UK interest rates in December and again last month.

They say there is no great incentive at the moment to switch to a more overt exchange rate policy.

Supporters of the EMS argue that membership could give a respectable clothing to the shift from money supply to exchange rate targets which has already occurred.

But the Treasury has emerged

from recent debates sceptical about the advantages of joining for several reasons.

● Officials believe the pound would need to fall to around DM 4 or less (compared with the present rate of close to DM 4.36) to restore some of British industry's competitive position on the Continent.

● Some officials say there would be disadvantages in being tied too closely to West German policies, in respect of the dollar, interest rates and the domestic monetary stance.

● Membership of the EMS might require much more Bank of England intervention in the currency markets. There is considerable scepticism in the Treasury about the effectiveness of intervention in markets subject to very large flows of short-term capital.

● There is anxiety that an EMS target could be a hostage to fortune. After the Government's repeated failure to hit its monetary targets, it could be politically embarrassing if it proved necessary to withdraw from the EMS after a short time.

## Rodgers criticises Aslef

BY PETER RIDDELL AND BRIAN GROOM

THE TRAIN drivers' union at the centre of the British Rail dispute was yesterday attacked for its "suicidal" and "bloody-minded" attitude by Mr Bill Rodgers, one of the Social Democratic Party's collective leadership and a former Labour Transport Secretary.

The fourth week of strikes by the Associated Society of Locomotive Engineers and Firemen started yesterday with no sign of any new moves to break the 'deadlock' in the pay and productivity dispute.

The outspoken comments by Mr Rodgers came at a critical time in the internal debate in the SDP leadership about its attitude to the unions and, in particular, about whether it should support the Government's Employment Bill.

Mr Rodgers argued that, as Transport Secretary from 1976 to 1979, he had kept "open the door for major new investment in the hope that progress towards greater efficiency would continue. But no same Govern-

ment will invest in electrification and renewal if a handful of men and a bloody-minded union break agreements and exploit their bargaining power."

His intervention reflects a view that the SDP should take a stand wherever there are clear cut questions and a generally tougher attitude on union issues than some of his colleagues.

There are divisions on industrial relations within the SDP leadership. One group—led by Mr Shirley Williams and a few ex-Labour MPs with close union connections—is reluctant to offend the unions and to support policies which can be presented as "union-bashing," and which might lose the support of working-class voters.

Another group—including Mr Roy Jenkins and Mr Bill Rodgers—believes that it does not matter if the SDP offends the unions, provided that its policies reflect genuine popular feeling and do not involve impractical commitments.

The divisions have surfaced over the Employment Bill, published last Thursday, which is broadly favoured by many in the Jenkins/Rodgers group. The SDP attitude is likely to be resolved in discussions this week.

BR yesterday made the first attempt to reduce its losses by bringing only 15,000 maintenance staff to work, instead of the 60,000 rail workers who usually work on a Sunday.

This will save BR more than £1m. The strikes on Wednesday, Thursday and Sunday have so far cost the railways about £54m in lost revenue—which rises to nearer £20m if outgoings, including staff costs, are taken into consideration.

The Aslef executive is due to meet today and the BR board appears to be waiting for the other to make a move.

Tehit Bill faces challenge, Back Page

SDP-Labour coalition 'possible', Page 4

## Industry becoming more confident

BY DAVID MARSH

BRITISH INDUSTRY appears to have become cautiously more confident about business prospects in the past couple of months, after a setback at the end of last year.

The Financial Times survey of business opinion, published today, indicates an improving trend of orders and deliveries, though only by comparison with last year's very low levels.

Companies interviewed were in the electrical engineering, durable goods and stores, and consumer service sectors.

A key factor behind improved optimism has been the recent gentle decline in interest rates. Additionally, the lower value of the pound against the dollar has led to a sharp recovery in export prospects. Industry is complaining still, however, that sterling is at an uncompetitive level against Continental currencies.

The latest survey was conducted before the Bank of England's action to encourage a half-point cut in banks' base rates 10 days ago.

Reflecting the still very poor employment outlook, most companies still expect to cut workforces. The imbalance compared with those planning to recruit labour, however, is less than at any time since the summer.

The pick-up in demand has prompted a slight worsening in the prospects for wage inflation. The average expected level of pay rises over the next 12 months has moved up to about 8 per cent, compared with 7.5 per cent previously.

Companies still expect to boost prices by close to 9 per cent over the next 12 months, unchanged from the last survey.

John Elliott writes: Few signs of any general recovery in industrial activity have emerged in the past three months and most companies see little prospect of manufacturing output lifting rapidly off the bottom of the recession.

These are expected to be the main conclusions of the Confederation of British Industry's quarterly industrial trends survey, to be published tomorrow. They will reinforce the con-

federate's determination to persuade the Chancellor of the Exchequer to provide a £1.5bn to £2bn boost for industry in the Budget.

Destocking is still continuing across a wide area of industry, as a faster rate than had been hoped late last summer.

Business optimism seems, however, to have recovered somewhat from its low point in the last survey, three months ago, when industry was reacting to sharp increases in interest rates. The slow but gradual fall in rates since then has corrected that strong reaction.

Companies are continuing none the less to predict further widespread falls in the number of people they employ. This is adding urgency to the work of the confederation's recently-created steering group on unemployment.

In a statement issued at the weekend Sir Richard Cave, chairman of Thorn EMI, who heads the group, appealed to companies to submit ideas on how unemployment could be tackled.

## Sinn Fein to put up election candidates

BY BRENDAN KEENAN, DUBLIN CORRESPONDENT

PROVISIONAL Sinn Fein—the political wing of the IRA—is to put up candidates in selected constituencies in the Irish general election.

Friends and supporters of Mrs Bernadette McAliskey are encouraging her to stand for election, possibly in the Dublin constituency of Mr Michael O'Leary, the Labour Party leader, or against Mr Charles Haughey, the opposition leader.

Sinn Fein will decide later this week where to put up candidates but the most likely choices will be the border constituencies and some Dublin areas. It may fight as many as six seats and could re-nominate the H Block prisoner Mr Paddy Agnew, an outgoing TD (MP) for Louth.

Dr Garret FitzGerald, the Irish Prime Minister, said he would welcome Sinn Fein candidates if they stood "without an Armalite rifle in one hand." This is a reference to Sinn Fein's last annual conference, at which it dropped the ban on standing in elections. One speaker said it would take power, "with a ballot paper in one hand and an Armalite in the other."

The Provisionals were encouraged by the success of H Block candidates in last June's election when they took two seats and polled well in others. That success surprised many observers but it is still felt that they are unlikely to win seats without the emotion engendered by the hunger strike.

Sinn Fein candidates will not take their seats if elected, but Mrs McAliskey is understood to favour trying to get elected

in order to give Northern Ireland a higher profile in the Dail (parliament). Her undoubted popularity could pose problems for Mr O'Leary if she runs in his constituency.

Mr Michael O'Kennedy, Ireland's EEC Commissioner, has been granted leave of absence to fight the election. Mr O'Kennedy, a former Fianna Fail Minister for Foreign Affairs and Finance, will be entitled to return to the Commission if defeated but his intervention could mean a vital extra seat for Fianna Fail in Tipperary.

One of the two Protestants in the outgoing Dail has decided not to seek re-election. He is Mr Jim White, a Fine Gael member for Donegal. New talks on Ulster, Back Page

## Fall in U.S. rates forecast by Regan

By Anatole Kalitsky in Washington

U.S. INTEREST rates will fall "well below" their present levels by the end of the year, according to a firm prediction by Mr Donald Regan, the U.S. Treasury Secretary.

Speaking on CBS Television, Mr Regan said that although it was impossible to guess future interest rates with any accuracy he was "absolutely confident" that the "prime rate will be well below its present 15 1/2 per cent by December." He also predicted that year-on-year inflation would be between 7 and 8 per cent by then compared with the 8.9 per cent recorded last December.

Mr Regan's conviction echoes the promise of lower interest rates made by President Regan in his State of the Union message last week. It contradicts the views of many economists outside the Administration who think that interest rates may start to rise again as soon as the economy begins to pull out of recession.

However, the public commitment of President Regan and Mr Regan to lower interest rates in the coming months is now so strong, that it may be intended as a signal to the Administration's critics and to the Federal Reserve that the President would not tolerate a repetition of the sort of jump in interest rates which occurred last spring.

Mr Regan said again yesterday that although he agreed with the Fed's monetary targets he believed it had not been "consistent" in trying to achieve these targets.

He repeated that this was not a personal criticism of Mr Paul Volcker, the Fed's chairman. "We must remember that Paul Volcker has only one vote on the Federal Reserve Board."

But the Fed had "very blunt tools and we have asked them to see if they can sharpen these tools."

Although the real meaning of the Administration's criticisms of the Fed remains unclear, it seems certain from recent comments of the President and Mr Regan on interest rates that the change in Fed policies that they are seeking is one that would reduce the level of interest rates.

The Administration believes that a fall in interest rates would be entirely consistent with the continuing pursuit of the Fed's monetary targets. Continued on Back Page

## 14 injured as police clash with youths in Gdansk

BY CHRISTOPHER SOBINSKI IN WARSAW

POLISH POLICE clashed violently with youths in the Baltic port of Gdansk on Saturday during a demonstration which left 14 people injured, including eight policemen, according to the official Polish news agency PAP.

The agency, which quoted an Interior Ministry communique, said that 250 people had been arrested after the demonstration, the worst clash since martial law was declared on December 13. The communique said the organisers of the demonstration, mainly high school students, were "inspired by the propaganda of the U.S. Administration."

The communique said that groups of "young people tried to provoke street demonstrations near the Lenin Shipyard when people were going home from work." This would mean that the incidents started at about 2 pm, the end of the first shift at the shipyard.

"Slogans were shouted and anti-Government leaflets distributed," the communique said, but it did not provide further details. "Passers-by did not show a great deal of interest,"

according to the communique. Despite this the clashes appeared to last for about six hours as the communique said that "calm returned to the city at 8 pm."

The curfew has been extended in Gdansk from 8 pm until 5 am.

At one point the clashes between the police and demonstrators shifted to the Gdansk old town about one kilometre away from the shipyard. The communique said that the security authorities intervened after the demonstrators refused to heed appeals to disperse and "attempted to attack public buildings."

The fact that the authorities have chosen to report the incidents on the eve of the introduction of price increases shows that they are reasonably confident that the news will not provoke disorders elsewhere.

Even if the situation has calmed down in Gdansk, this is the first sign of active resistance to the authorities since the last strike against martial law ended on December 28. It would appear that in Gdansk, at least, the population has not yet accepted the military regime.

## Schmidt to remain leader despite coalition bickering

BY JONATHAN CARR IN BONN

CHANCELLOR Helmut Schmidt of West Germany has made it clear he wants to remain government leader, but is tired of the bickering in the ranks of his ruling coalition.

In a speech this weekend in Hanover at a meeting of his Social Democratic Party, Herr Schmidt said he had been elected to office in 1974 and that he wanted to see the term through.

Renewed speculation arose about Herr Schmidt's future after the Chancellor had what a government official described as a brief attack of cramp at the weekend. The Chancellor was forced to break off his speech after 90 minutes, but later continued his programme.

Herr Schmidt said that "a ship with 27 or 30 people all wanting to be at the helm in the long run cannot be steered."

The Chancellor did not specify who he had in mind. But he is known to be greatly irritated by the haggling in the coalition on a new state programme to try to create more jobs.

The Social Democrat (SPD) and Liberal Free Democrat (FDP) partners have been arguing above all about how the programme can be financed—although the liberals even have doubts about whether any such programme can be of much help at present.

These doubts are shared by the Bundesbank and many in German industry, although it still seems more likely than not that the Cabinet will decide on new employment measures at its meeting on Wednesday.

In an apparent effort to speed up an accord, Herr Schmidt told a private meeting of coalition negotiators last week that if no agreement on new employment steps were reached soon then he could not be counted on to stay in office.

This remark was repeated publicly by a senior SPD official, apparently in a further effort to rally coalition forces round the Chancellor but bringing a spate of Press reports that Herr Schmidt's resignation could be imminent.

## Scandinavian Bank Group

### RECORD RESULTS

Highlights from audited Consolidated Accounts

	1980 £'000	1981 £'000
Shareholders' Funds	49,008	59,693
Subordinated Loans	45,224	50,763
Total Deposits	1,079,811	1,163,830
Loans and Advances	692,150	797,753
Total Assets	1,271,914	1,397,294
Profit before Taxation	10,274	11,407

## Scandinavian Bank Group

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## OVERSEAS NEWS

## Warsaw bids to cushion rises in food prices

BY CHRISTOPHER BOBINSKI IN WARSAW

THE POLISH authorities have decided to re-introduce price controls on a number of consumer durable goods, and have also ordered managers to pay workers their annual production bonuses in the coming weeks.

These moves are a bid to cushion the impact of drastic food and heating price increases, due to come into force today.

The rises come after a year in which the average growth in wages was wiped out by the rise in the cost of living and a significant section of the population suffered a drop in their standard of living as shown by official figures for 1981.

According to official calculations, the price of food will rise on average 241 per cent today while heating will on average be 171 per cent dearer. The authorities say the rises will to a large extent be compensated by cost-of-living increases. But the global figures do not hide the fact that many individual families will suffer a drop in their standard of living.

Some kinds of meat are due to go up by as much as 350 per cent while the rise in the cost of other food items will be around 250 per cent. In the past, rises less drastic than these have led to the fall of Communist Party leaders.

This time, the authorities are counting on martial law to pull them through. Convoys of armoured troop carriers have driven around the city from time to time in the past week to remind people of the dire consequences of falling protesters.

The new price controls on household durable goods take away the right of some enterprises to fix prices independently of the central authorities. This right was granted as part of management changes which came in on January 1.

AP reports from Warsaw: Poland, which is facing a near-total lack of imported oil from Opec countries for the second year, is negotiating for the purchase of Libyan crude, the army daily *Zolnierz Wolnosci* has reported.

## Walesa urges Solidarity protests against increases

BY OUR FOREIGN STAFF

LECH WALESA, detained leader of the Solidarity trade union, has advised colleagues still at liberty to make what protests they can at the steep food and energy price increases introduced by the Polish Government today according to reports from Warsaw.

But Mr Walesa apparently cautioned that protests should not give the military authorities the occasion to crush what remains of the union's organisation. Solidarity activists should focus less on political issues and more on union matters.

Underground Solidarity informants told Reuters that Mr Walesa had offered to open preliminary talks with General Wojciech Jaruzelski's martial law Government. But no such

talks had started, apparently because the Government refused to allow Mr Walesa to be assisted by two key advisers who are still interned.

The authorities announced over the weekend a relaxation in some martial law restrictions. These will permit monitored telephone calls between Polish cities from February 10 and meetings for family occasions such as weddings or by organisations such as the Red Cross and the Church, without special permit.

In his regular Sunday message, Pope John Paul yesterday backed the Polish episcopate's call for an end to martial law and said civil rights in every field had to be defended.

## Pipeline leak cuts Nigerian oil flow

By Martin Dickson, Energy Correspondent

NIGERIA'S oil production has been reduced temporarily by an estimated 15 to 20 per cent because of a leak in a pipeline supplying one of the country's main export terminals, according to reports reaching London.

The damage, which could take at least two weeks to put right, affects the pipeline supplying oil to the terminal at Forcados operated by the Shell-Nigeria National Petroleum Corporation partnership.

Shell has denied that the leak was the result of an explosion. There was no damage to persons or property and no suggestion of sabotage, the company said.

Nigeria is believed to have been producing about 1.3m barrels a day until the accident. It was not immediately known whether the country would step up production from other fields to make up the lost production. Nigeria has the capacity to produce about 2.3m b/d but output has been reduced sharply because of the current oil glut.

The leak will mean a drop of 25 per cent in production by Shell-NNPC, which also exports oil via a pipeline to a terminal at Bonny.

## Promising find for Egypt in Western desert

By Anthony McDermott in Cairo

SHELL Winning NV, a wholly-owned subsidiary of Royal Dutch Shell, has made an initially small but promising oil find in Egypt's Western desert.

Production so far is put at 6,000 barrels a day in the Badriddin concession, one of two which Shell has in the Western desert.

It is reported that the oil found is of higher quality than the prime Marjan blend produced in the Gulf of Suez.

## New French ban on Italian wine

BY DAVID WHITE IN PARIS

FRANCE has imposed a temporary ban on customs clearance for Italian wine imports—the second in six months. It has resorted to the measure in a bid to quell renewed protests from French winegrowers.

The measure has succeeded in securing a truce with the growers, who in recent weeks have again started to sabotage Italian wine shipments. But it threatens to re-ignite the diplomatic "wine war" between Paris and Rome, which broke out last August when the French blocked 100m litres of Italian wine waiting in Mediterranean ports.

M André Cellard, Secretary of State at the French Agriculture Ministry, is due in Rome on Thursday to discuss the crisis, provoked by a recent rise in the volume of Italian wine reaching France at prices below local market levels.

After being threatened with legal action by the European Commission, France signed a pact with Italy last October, pledging to release within two months the wine shipments that were then held up. The two sides promised to try to avoid a repetition of the conflict.

M Jean Huillet, leader of the "action committee" in the

wine-growing Hérault department in South-west France, announced at a rally on Friday that the Government had promised to stop imports for "two or three weeks". Officials later confirmed that clearance was being suspended.

The growers are disappointed with the results of measures announced last autumn. These include a planned levy on mixed wines, which are often strengthened with Italian produce.

The French authorities have meanwhile given guarantees to Spanish lorry drivers carrying farm produce into France, offer-

ing rapid compensation for damage caused to their vehicles or loads by protesting French farmers.

A demonstration by Spanish lorry drivers at border posts between the two countries coincided at the weekend with a demonstration, on the other side of the frontier, by French lorry drivers protesting against customs delays.

Some 3,000 lorries, many of them abandoned, clogged the frontier, 2,000 of them on the Spanish side. After five hours of talks on Saturday traffic was allowed to resume on the main cross-border roads.

## France's current account deficit widens to £3.8bn

BY OUR PARIS STAFF

FRANCE ENDED last year with one of its worst-ever monthly trade performances as a reasonably adjusted deficit of FF 7.9bn (£744m) in December.

Although the year's total trade shortfall remains slightly lower than the previous year's—FF 59bn (£533bn) compared with FF 62bn—figures published by the Foreign Trade Ministry at the weekend show an increase in the gap on the balance of payments current account.

The current account deficit for 1981 rose to FF 42.6bn (£3.8bn) from FF 33.1bn (£2.9bn) the year before.

The traditional French

surplus in the service account, which for the last three years has helped to offset trade shortfalls, dropped back to FF 30.1bn from FF 35.2bn in 1980.

December's trade gap was sharply higher than the FF 6.7bn registered in November.

Imports for the year rose by 15.4 per cent to FF 437.7bn, while exports grew by 17.5 per cent to FF 376.6bn.

The December figures, however, show a much less favourable year-on-year performance, with imports almost 22 per cent higher than in December 1980, and exports a relatively modest 14.1 per cent higher.

## Italy blocks move to take Europe's MPs to court

BY JOHN WYLES IN BRUSSELS

ITALY has decided to block a move by the European Community's Council of Ministers to take the European Parliament to court over its adoption of the Community's 1982 budget.

The Italian action means that European Court cases will now have to be initiated by individual member Governments.

Eight have come out in favour of court action challenging the Parliament's procedure over the 1982 budget.

A meeting of senior officials today should show whether all Governments will make their full monthly payment into the Brussels budget this week now that joint proceedings by the

Council of Ministers have been ruled out. In a similar conflict last year, West Germany, France and Belgium withheld part of their budget payments for several months on the grounds that the budget had been adopted illegally.

Italy is believed to be blocking the Council move, which was agreed in principle last Tuesday, largely because it does not believe the Parliament has acted illegally. During the last few days a number of Italian Christian Democrat

members of the Parliament are thought to have put pressure on the Rome Government to stay its hand.

## OBITUARY

## Junzo Ohnoki of Nihon Keizai

BY OUR FOREIGN STAFF

Junzo Ohnoki, President of the Nihon Keizai Shimbun, Japan's leading financial newspaper, died of heart failure in Tokyo late on Thursday last week, aged 70.

Mr Ohnoki, who had worked with the "Nikkei" and its predecessor since graduating from Waseda University in 1934, became President of the newspaper group in 1976.

He became President of the Japan Newspaper Publishers' and Editors' Association in

1979. After serving as "Nikkei's" bureau chief in Singapore during World War II, he became deputy managing editor in 1946 and a director of the company in 1954. He is credited with presiding over a period of rapid growth and diversification for the group.

The board of Nihon Keizai announced on Friday that Mr Ko Morita, 57, is to be Mr Ohnoki's successor.

Mr Morita, who is at present executive managing director, has worked in Delhi, New York and Osaka for "Nikkei". He has for the past decade been responsible for establishing the company's data bank and information systems.

The Nihon Keizai Shimbun has a daily circulation of 1.8m. Among its seven or eight other weekly publications is the English-language Japan Economic Journal.

## PLO raid endangers Lebanon ceasefire

By David Lenson in Tel Aviv

THE CEASEFIRE between Israel and the Palestine Liberation Organisation's forces in the Lebanon is in danger of breaking down following an unsuccessful Palestinian guerrilla raid from Jordan into the Israeli-occupied West Bank over the weekend.

Officials in Jerusalem said this infiltration was the most serious violation of the ceasefire since it was arranged last summer by the U.S. mediator, Mr Philip Habib.

Three members of the 300-man guerrilla squad were captured on Saturday, a day after they crossed the border and planted mines on the frontier road. The other three Palestinians are believed to have returned to Jordan. The mines were discovered and dismantled by the Israeli army.

General Yehoshua Saguy, Director of Military Intelligence, reported that the guerrillas had been trained at Damour near Tyre in Lebanon and that they belonged to the Fatah, the main military arm of the PLO.

Western diplomats and military experts were concerned yesterday that Israel might view this raid as justification for an attack on the Palestinian forces in Lebanon.

Jerusalem has complained repeatedly about a buildup of PLO forces and weapons in southern Lebanon in recent months. There have been clear indications for some time that Israel would like to launch a major military operation against them.

The Cabinet discussed the raid yesterday, but no details were made public. It is understood that Mr Menahem Begin, the Prime Minister, held consultations on the issue with his Foreign and Defence Ministers on Saturday night.

Israel agreed yesterday to permit British, French, Dutch and Italian military units to help keep the peace in Sinai after Israel makes its final withdrawal in April and the entire peninsula reverts to Egypt.

## WORLD TRADE NEWS

## More bilateral aid 'should be tied to buying UK goods'

BY PAUL HANNON

MORE BILATERAL aid to less-developed countries should be tied specifically to the purchase of British goods and services, according to a report published in the National Westminster Bank Quarterly Review today.

Written by two Scottish university lecturers, the report examines the British experience in obtaining orders directly from countries to which aid has been donated.

Britain, apparently, has not benefited as much as some of its fellow-donors in terms of clawing back commercial orders.

For the period 1973-78, over 70 per cent of the bilateral financial aid Britain gave to less-developed countries was tied either fully or partially to the purchase of British goods and services, while multilateral aid was almost fully untied.

The bulk of tied and partially-tied aid is channelled through the Crown Agents, who act on behalf of the recipient Governments in putting out orders to tender among British suppliers. During 1975-79, these orders amounted to £248m.

While the Overseas Development Administration estimates that since its introduction in 1978 the provision of aid totalling £76m (up to February 1980) will have enabled UK companies to win export orders valued at about £243m, some 90 per cent of companies interviewed recently said aid only had a minor influence in stimu-

lating trade. "Untied multilateral aid has been increasing in relative importance over bilateral aid in recent years and as a result of the Government's policy to restrict aid funds, it is likely to continue to do so."

"This is because it is easier to reduce the bilateral programme than to restrict British commitments to multinational bodies," the report says.

"Greater emphasis on tying any bilateral aid should, however, compensate for any loss of trade which may arise," the report adds.

If there is to be any significant increase in the returns achieved for aid donations, they will occur through tied bilateral agreements rather than through open-ended multilateral aid.

The report notes, however, that some countries such as France and Japan have been far more aggressive than Britain in seeking out projects suited both to their own economic advancement and to the development needs of the recipients.

Britain is also "handicapped" by having traditional trading strengths in areas that are growing slowly. An emphasis on the commercial benefits to Britain in aid funds would result in diverting funds away from socially desirable projects, and consequently undermine the entire rationale of an aid programme in the first place, the report warns.

## Sue Cameron analyses the reasons behind Europe's drive to diversify energy supplies

## Why W. Europe needs Soviet gas

THE CURRENT issue of the *Gaz de France* house journal makes the somewhat startling claim: *Il y a de la science fiction dans le gaz.*

It goes on to explain—at some length—how the gas industry has always been a major inspiration to those who write about "world of tomorrow."

The January 29 announcement that France had signed a 25-year gas contract with the Soviet Union has certainly inspired some nightmarish visions of the future in the minds of U.S. leaders. American dismay at the prospect of France buying 8bn cubic metres of gas a year from Russia will not have been tempered by the knowledge that West Germany is to take 10.5bn cubic metres of Soviet gas annually and Italy 8.5bn.

The Soviets are planning to deliver a total of 40bn cubic metres of gas a year to Western Europe via the \$15bn \$500m Siberian pipeline system which is due to come on stream towards the end of 1984.

But the Americans fear the Russians may use the line as a political weapon. The Europeans point out that the Soviets need the hard currency their gas exports will bring and that they have an excellent record for meeting their contractual obligations. Some have argued further that if the international situation deteriorated to the point where the Russians decided to turn off the taps, then gas supplies would be the least of everyone's worries.

Yet there must be some risk for West European countries who rely on Soviet imports for a substantial proportion of their gas. How badly do they need the extra gas? Are there no alternative supplies from friendlier sources?

The brief answer is that a number of European countries have found themselves having to choose between the devil and the deep blue sea—or, rather, between Soviet Union and its wealth of gas and petroleum supplies of the Organisation of Petroleum Exporting Countries.

In 1980 oil met 51.3 per cent of Western Europe's primary energy demand and natural gas 14.7 per cent. Last year Ruhr-gas, the West German utility, predicted that by the end of the century, oil's share of the West European primary energy market would have declined to 35.1 per cent while that for gas would have risen at least to 16.2 per cent.

The figures reflect the determination of a number of major West European nations to reduce their dependence on oil imports. France, West Germany and Italy—the three who

GAS SUPPLY SOURCES W. GERMANY, FRANCE, ITALY W. Germany, France, Italy			
	1980	1990	%
Domestic	30.1	22.3	%
Netherlands	34.6	15.7	%
Soviet Union	17.5	25.0	%
Norway	15.7	22.3	%
Mid-East	—	7.8	%
Africa	—	6.5	%
France	1980	1990	%
Domestic	27.5	8.0	%
Netherlands	37.6	8.0	%
Algeria	7.8	23.0	%
Soviet Union	13.3	32.0	%
Norway	9.1	15.0	%
W. Germany	4.0	—	%
W. Africa	—	16.0	%
Italy	1980	1990	%
Domestic	46.8	17.0	%
Netherlands	24.3	12.6	%
Algeria	—	27.2	%
Soviet Union	23.7	35.2	%
Libya	4.9	5.6	%

By 1980 Italy, like France, may well be taking 2-4 per cent of total gas supplies from Nigeria.

have already signed gas deals with the USSR—are particularly badly placed when it comes to domestic reserves of both oil and gas.

Last year oil accounted for some 45 per cent of West Germany's primary energy needs but less than 5 per cent of the country's total crude requirements were met from domestic

The Spanish Government will soon begin negotiations with the Soviet Union on buying Soviet natural gas, Reuters reports from Madrid. Sr Ignacio Bayon, Spain's Industry Minister, said the Government had set up a committee to negotiate the gas purchase, though he did not specify how much Spain was interested in buying.

Reports have been circulating in Madrid for several days that Spain was negotiating for between 2bn-3bn cubic metres of natural gas from the Soviet Union.

The Soviet Union's pipeline is expected to provide 40bn cubic metres of gas a year to western Europe by 1984.

Spain has launched an energy programme aimed at reducing its dependence on imported oil, which currently accounts for 80 per cent of the country's energy needs.

The picture is the same in Italy where oil accounted for 67 per cent of total energy requirements in 1980, some 98 per cent of which was imported.

Whatever the Russians may get up to, Opec's ability to cut oil supplies and send crude prices soaring is well proven. The attempts of Italy, France and Germany to cut back on oil imports appears, therefore, sensible because a high proportion of their imports come from Opec.

But it could be argued that instead of replacing Opec oil with Soviet gas, the West Europeans could increase their use of coal or nuclear power.

They can and they are. The French nuclear energy programme is one of the most ambitious in the world and France is also proposing to increase overall coal consumption and domestic coal production, although there is some doubt as to whether the latter will be able to compete against oil imports on price.

Nuclear power and coal technically cannot always replace oil and gas. Even if the political will is there, the development of new coal mines and the building of new nuclear power stations involve long lead times. In the shorter term—to the end of the century—the only realistic way of cutting oil imports is to increase gas consumption.

If there is a strong case for West European countries taking more gas, there is still the question of why it must come from Russia; there are other sources, including the North Sea. Indeed, countries like

PRIMARY ENERGY BALANCE W. GERMANY, FRANCE, ITALY W. Germany, France, Italy			
	1980	1990	%
Coal	17.8	21.6	%
Oil	52.3	38.0	%
Lignite	9.2	8.7	%
Natural gas	15.5	16.7	%
Nuclear	3.0	12.1	%
Hydro	1.7	1.4	%
Others	0.5	1.4	%
France	1979	1990	%
Coal	18.0	15.0-17.2	%
Oil	55.9	30.7-32.3	%
Gas	12.0	17.2	%
Renewables	1.5	4.3-4.0	%
Nuclear	8.2	6.0-6.4	%
Italy	1980	1990	%
Oil	67.1	51.7	%
Solid fuels	8.5	78.0	%
Natural gas	15.6	18.5	%
Primary electricity	8.7	10.8	%

French projections for 1990 allow for flexibility about Soviet gas deal means France is now committed to the higher option.

● Britain: The UK has North Sea gas reserves but it has earmarked future supplies for domestic use. The position on exports could be reviewed in the future, but that is cold comfort for continental countries who want to cut their oil imports now.

● Norway: Norway has substantial oil gas reserves and was the first place the U.S. considered when its leaders started lobbying against the proposed Soviet gas deals. Last year a consortium of French, Dutch, Belgian and West German companies outbid the British Gas Corporation for supplies from Norway's huge Statfjord field.

What the Americans had in mind was that Norway make available to the rest of Europe the even vaster reserves thought to lie beneath block 31/2. Another U.S. suggestion was that Norway develop a gas field and leave it untouched except for an emergency.

No specific field was identified. And even if the Norwegians had accepted the 31/2 proposal, that field could not be ready until the mid-1990s. As it happens the Norwegians, who take a fairly stringent view on depletion, refused to play ball on all counts.

● The Netherlands: The Dutch, with the Groningen field, are already exporting substantial amounts of gas to other European countries. There was a time when the Dutch would

give their gas to almost anyone who came along with a suitable length of pipe. But not any more. They have increased gas prices, tightened up internally on the "wasteful" use of gas for non-essential purposes. Although they will honour all existing export contracts, they are not planning to renew them once they run out. The Netherlands has placed a moratorium on new gas export contracts, and the present plan is that all gas exports be phased out by the end of the century.

● Algeria: The Algerians are probably the world's leading price hawks on gas. They are pushing for the equivalent of the oil price—around \$6.10 per million British Thermal Units.

Algeria has been exporting liquefied natural gas to France for some years. France is believed to be paying \$4.35 per million BTUs under two contracts but pricing rows have made negotiations for a third contract difficult. *Gaz de France* and Sonatrach are now supposed to be putting the finishing touches on a contract before the end of this month, but their negotiations continue to be troubled.

While Algeria will continue to be a source of gas there must be question marks about relying on her too heavily for supplies.

● Nigeria: France is hoping some 16 per cent of her total gas supplies will come from west Africa by 1990, most of it from Nigeria. But Nigeria has not built a gas liquefaction plant yet so west Africa is still an uncertain source. If France fails to obtain supplies from Nigeria and Cameroon, then by 1990 Soviet supplies will account for some 42 per cent of her total gas consumption.

The one strong argument critics of the Euro-Soviet gas deals may have concerns the size of the contracts for Soviet gas. Perhaps the French and the Germans could have taken less gas from the Soviets and so lessened the risk of being suddenly cut off.

But this argument keeps into the realm of energy consumption projections which, by their very nature, tend to be uncertain. But as far as the basic rationale for substantially increasing imports of Soviet gas is concerned, it would seem that France, Italy and West Germany have little alternative.

Besides, there is the economic benefit to the West of the numerous pipeline project contracts—many already won by Western nations—to be taken into consideration.

## World Economic Indicators

TRADE STATISTICS				
	Dec '81	Nov '81	Oct '81	Dec '80
UK £bn				
Exports	4,702	4,790	4,550	3,999
Imports	4,371	4,739	4,184	3,446
Balance	+0.331	+0.051	+0.366	+0.553
Japan U.S.\$bn				
Exports	14.49	11.69	13.17	14.05
Imports	12.97	11.82	10.26	11.66
Balance	+1.52	+0.13	+2.91	+2.39
W. Germany, DMbn				
Exports	35.95	36.12	37.74	30.20
Imports	30.81	32.17	32.40	29.20
Balance	+5.14	+3.94	+5.34	+1.00
	Nov '81	Oct '81	Sept '81	Nov '80
France FFbn				
Exports	50.70	49.22	49.90	42.18
Imports	57.40	55.57	57.50	47.49
Balance	-6.70	-6.35	-7.60	-5.31
U.S. US\$bn				
Exports	19.10	19.00	19.70	18.70
Imports	23.50	24.30	21.20	20.70
Balance	-4.40	-5.30	-1.50	-2.00
	Oct '81	Sept '81	Aug '81	Oct '80
Netherlands Flnb				
Exports	15.85	14.905	12.683	12.871
Imports	14.767	13.953	12.947	13.167
Balance	+1.078	+0.952	-0.264	-0.296
Italy Lirebn				
Exports	8,432	8,406	6,337	5,167
Imports	6,463	10,446	7,231	7,711



## CAA cheap seats plan to receive public hearing

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

A PLAN by the Civil Aviation Authority to allow holiday charter airlines to sell up to 15 per cent of their seats to non-holiday passengers at cheap rates will be discussed publicly in London next month.

The scheme has been under review for some time, following an original bid by Britannia Airways, one of the country's biggest holiday tour operators, to sell off to non-holiday travellers some of the seats on its flights to many Mediterranean and other destinations from provincial cities.

The CAA rejected the bid at that time but admitted that it had some merit and was worth further consideration. After a long period of study, the CAA has made its own proposals. These will be given a public hearing in London from March 9 to 12.

The aim is to give passengers from provincial cities a chance to fly to many Mediterranean and other holiday destinations at cheap rates, even though they are not buying the kind of package tours which would normally enable them to get cheap air travel.

The flights would include such links as Newcastle-Málaga and Derby-Palma, which are not served directly by normal scheduled services but which do have holiday flights at varying frequencies.

The CAA recognises that many people own villas in holiday centres but find it difficult to travel to them because of the lack of scheduled flights. They do not want the expense of buying package tours and would prefer "flight only" tickets.

The plans are being generally welcomed by airlines, although there are some doubts.

The CAA, for example, suggests that the scheme should apply only from provincial cities, and not the London area, which it takes to include Heathrow, Gatwick, Stansted and Luton.

But some airlines, such as Britannia, which is a big holiday flight operator from those airports, feel this would exclude a large number of travellers who would take advantage of the scheme.

Britannia itself favours selling up to 50 per cent of seats to non-holiday tour customers rather than 15 per cent.

The rates involved in such a plan are not known, because in most cases there are no scheduled fares with which to compare. But the "flight only" tickets would be well below the average pence-per-mile rate between the UK and the Continent on which scheduled fares are normally calculated.

## Postal charges up today

BY MARK WEBSTER

FROM TODAY it will cost an average of 9.3 per cent more to get the most from your post.

The latest Post Office increases — the first for 13 months — takes the cost of a first class letter to 15p and second class to 12p. The Post Office said yesterday it intended to hold inland rates unchanged for a year.

Bulk mail users will not have to pay the increases for a further two months, a move to prevent the volume of mail from falling.

After the January 1981 rise the volume of mail actually increased. The Post Office said this was because of its vigorous marketing policy and diversification of services.

The Post Office announced last year that it was on course for profits of £56m for the financial year ending March 31 1982. The latest increases will bring in an additional £26m in revenue for this financial year and £156m in a full financial year.

There is better news for transatlantic telephone callers today, however, with the introduction of cheaper calls to North America and the Caribbean. The average cost of a call to the U.S., Canada and the Caribbean countries will come down by a third.

## Speculation renewed on future of Royal Bank of Scotland

BY PETER RIDDELL AND WILLIAM HALL

SPECULATION about the future of the Royal Bank of Scotland has resurfaced with rumours among Scottish MPs at Westminster that the bank may move its headquarters from Edinburgh to London.

This might remove one of the obstacles in the way of a deal with another bank.

However, Mr Sidney Procter, the deputy managing director of the Royal Bank of Scotland Group, said there were "absolutely no plans" to shift the group's headquarters and registered office to London.

On Thursday the group held its first board meeting since the Government announced its decision just over a fortnight ago, blocking the rival £500m bids for the Royal Bank from Standard Chartered and from Hongkong and Shanghai Banking Corporation.

The speculation at Westminster apparently originates from well-informed MPs close to the issue. Their story is that, following changes among top executives in the group, the opportunity might be taken to move the headquarters to London, where there is already a large presence.

This would weaken the argument used in the recent

Monopolies Commission report about the importance of the bank's Edinburgh headquarters and connections with the Scottish economy and might open the way for another deal.

The Scottish aspect has, however, raised strong feeling among local MPs and Scottish Office ministers.

The Royal Bank's long-term strategy is in a state of considerable flux. The group had wanted to merge with a partner with a strong overseas presence, in the form of Standard Chartered.

The blocking of this merger means that the Royal Bank has to rethink its international strategy. Another result of its abortive merger with Standard Chartered is the loss of influence over Lloyds and Scottish, its finance house affiliate, to Lloyds Bank. The Royal Bank still has a minority stake in the finance house.

In both areas the group needs to make alternative arrangements and further takeover attempts are not ruled out. There has been considerable speculation, for example, that the Royal might make a bid for Grindlays Bank.

Mr Procter said that a deal in any form with Standard

Chartered was out of the question now. The group planned to accelerate the expansion plans of its two banks, Royal Bank of Scotland Ltd and Williams & Glyn's.

Although it has a headquarters in Scotland, the group has always operated as two distinct banks with board meetings held alternately in London and Edinburgh.

There is a very small headquarters staff and its members are divided between the two cities. There has never been any move to integrate the two banks.

The Royal Bank of Scotland Ltd has its headquarters in Edinburgh but it has a large London presence and its 11 London branches account for a fifth of the bank's domestic deposits.

The bank's treasurer and staff are in London where they place the Royal Bank's liquid funds on the money markets. They report to the general manager (financial control) in Edinburgh. London also houses the bank's 100-strong international office which reports to the general manager (international) in Edinburgh.

## Treasury 'denying access to EEC coal conversion funds'

BY MAURICE SAMUELSON

BRITISH industry is being denied access by the Treasury to millions of pounds of low-interest EEC funds which could be used for converting factories to coal from dearer oil or gas.

This follows prolonged discussions between Europe and Britain about the use of some £400m of EEC loans allocated to Britain at the end of last year.

Interest payments have to be given exchange risk cover by the Treasury because the money is available in a mixture of foreign currencies.

However, industry is upset by the Treasury's refusal to cover more than £15m for boiler conversions. This amount is regarded as insignificant and European officials believe far more could be justified for coal conversion.

At present, £325m is ear-

marked for job creation but little more than a third, it has been suggested, would be taken up under this broad heading.

The Treasury's refusal to accept this argument is said to have perplexed EEC representatives who have said the money will be used eventually by other Community states for reducing dependence on oil if not done so by Britain.

The coal industry has been suggesting it would be easier if the EEC funds were channelled to Britain through private finance houses rather than through the Treasury and that the cost of exchange risk cover would be cheaper if this were done.

Boiler-making companies, meanwhile, are rather more hopeful about the Treasury's attitude towards proposed changes in Britain's own grants scheme for coal conversion by

industry.

Under the scheme, launched last March, the Government offers up to 25 per cent of the cost of switching factory boilers from oil to coal. Less than £1m has so far been paid out to applicants, although a lot more is said to be in the pipeline.

Boiler-makers, backed by the National Coal Board and the Departments of Industry and Energy, want the grants to be made available for projects which replace gas as well as oil by coal and for fitting furnaces and other non-boiler installations.

The slow start to the scheme, for which £50m is available over two years, is blamed by the Industry Department on the bleak investment climate and companies' difficulty in finding the remaining 75 per cent of a capital project not covered by the grant.

## De Lorean may cut more jobs in Belfast

By Our Belfast Correspondent

THE DE LOREAN sports car company in Belfast has told shop stewards it may be forced to declare more redundancies on top of the 1,100 announced last week.

Union representatives said the company did not guarantee that the reduction from 2,600 to 1,500 in the labour force would be sufficient to meet the crisis brought on by cash flow problems and the fierce recession in U.S. car markets.

Shop stewards told a mass meeting of workers that the 1,100 redundancies would not take effect until both the unions and management obtained legal advice about the notice giving.

Mr Jim Nicholson, the Transport and General Workers' Union convenor at De Lorean said the union had asked for the statutory 90 days consultation period, but the company "did not have the cash flow to allow this."

He said De Lorean was hamstrung by commitments given to the Government not to incur debts it was unable to meet.

The Government has backed De Lorean with £67m of grants, loans and equity, and is providing guarantees against £10m of bank loans.

Mr John De Lorean says his chances of finding a partner for the venture and raising the £106m in export and retail finance needed, depend on the Cabinet agreeing to forgive the company all its Government debts in return for increased royalties.

The unions expect to meet Mr James Prior, Northern Ireland Secretary, again this week to urge him to support the company.

## BMK report

THE FINANCIAL TIMES would like to point out that a report in early editions on Friday, concerning BMK, the Kilmarnock-based carpet manufacturer, was incorrect.

BMK has not gone out of business. Production is continuing and all orders are being met. The joint receivers have stated that advanced negotiations are continuing with a potential purchaser and they are hopeful of selling the business.

## Attempts to change Lloyd's Bill 'a wrecking operation'

BY JOHN MOORE

A SENIOR member of the 16-strong ruling committee of Lloyd's of London yesterday condemned last minute moves at Lloyd's to force changes in the Bill of Parliament for improving the market's self regulation as "a wrecking operation."

Mr Peter Miller, a member of the Lloyd's committee who has been responsible for steering the bill through Parliament, said: "We have amended the Bill as far as we can. But there comes a time when you have to stand and fight. It is unlikely that there will be further compromise."

The Bill is due for consideration in the Commons on Wednesday in a three hour debate before it has a Third Reading. So far 29 amendments have been drafted by the Bill's opponents in Lloyd's and circulated to MPs.

At the weekend there was a surprise initiative by two opposing factions in the Lloyd's community who joined forces to challenge the Bill. Mr Kenneth Grob, chairman of Alexander Howden, the UK broker, which has been taken over by Alexander and Alexander of the U.S., joined forces with Mr Malcolm Pearson, Mr Pearson, who is not a member of Lloyd's, chairs the broking firm Pearson Webb Springett.

Mr Grob is opposed to a clause in the Bill requiring that Lloyd's brokers should sell off their shareholding links with Lloyd's underwriting agents, the groups which manage Lloyd's underwriting syndicates. Parliament identified conflicts of interest and sought the separation after hearing a petition, which was in part financially supported by Mr Malcolm Pearson.

Mr Grob and Howden failed to have the rule changed when they mounted their own petition. Now, ironically, Mr Grob and Mr Pearson have joined forces to seek further changes to the Bill at Lloyd's.

Mr Pearson is opposed to an immunity clause in the Bill which grants a new Lloyd's council protection from legal suits for damages by any of its members. He wants it dropped. Mr Grob wants the mandatory sale of underwriting interests dropped.

Lloyd's is standing firm. It says it is supported by the majority of the membership of 20,000 in its promotion of the Bill.

In a week when the board makes its decision on word-processing... what's your point of view?

No comment

For or against? The answer in black and white in the FT on Thursday.



# DO YOU GET A FEELING OF POWER WHEN YOU LEAVE THE OFFICE?

After an exciting day at work when the adrenalin has been flowing, does a feeling of despondency creep over you with the thought of the drive home?

Does the exhilaration of the day come to a sudden halt, the moment you step into your car?

Yet, you know there are certain cars in the world, that send the blood racing through the veins, even with a quick glimpse of them in a car park.

The Saab Turbo must be one such car. From its long low bonnet to its sporty rear spoiler, it simply exudes power. The kind of power you'd normally associate with extremely expensive two-seater sports cars.

Yet, although you've got a hundred and forty-five horse power under your bonnet, you've got the spacious comfort of a luxury five-seater saloon for under £11,500.

The special Saab turbo engine technology (it's as closely guarded as the blend of an ancient malt whisky) has developed an engine, that not only gives you a rapid surge of power, but a rare quality of smoothness usually reserved for expensive six-cylinder engines.

It is this smoothness, combined with the extremely low wind and road noise, that puts the Saab Turbo into a class of its own. In fact, in a Turbo, you could be forgiven for imagining you're serenely cruising across the sky 30,000 feet up.

There's also a hint of our aviation background in the aircraft precision of the instrumentation layout, and visibility.

And the positive way it handles, even at 122 mph.

Yet with all its very impressive acceleration, it's surprisingly economical. You can actually enjoy 34 miles per gallon, at a constant 56 miles per hour.

Which just goes to prove that not all power corrupts.

## SAAB TURBO







## FINANCIAL TIMES SURVEY

Monday February 1, 1982

هفتاد و اربع

## U.S. Futures Markets

The expansion in U.S. futures trading slowed down last year after a decade of explosive growth owing to the depressed state of the commodity markets. But interest in financial futures continued to increase strongly and the industry is confident of further expansion in the years ahead.

## Money is the growing market

By John Edwards  
Commodities Editor

AFTER TEN YEARS of explosive growth, turnover on the traditional U.S. commodity futures markets suffered a severe setback in 1981. The rapid expansion of the financial futures markets continued apace and looks likely to change the whole image of the industry. It results from general monetary instability and the desire of investors to move into basic new materials.

Futures trading is no longer confined to grains, porkbellies and other commodities. It is now more and more concerned with money—whose value fluctuates just as suddenly as any volatile commodity.

The setback in traditional commodity futures markets can be blamed almost entirely on the depressed state of the American and world economies, particularly in the agricultural sector where poor demand and bumper crops have resulted in huge surpluses which have

undermined the markets. However, one important factor depressing commodities—high interest rates—has helped promote the growth of financial futures to the extent that they are becoming the dominant markets. Last year, the Chicago Board of Trade Treasury Bond futures became the biggest single market with a turnover of nearly 14m trades. Turnover on the International Monetary Market, a division of the Chicago Mercantile Exchange, jumped spectacularly, too, and the IMM scored considerable success with a launch of two new financial contracts—one for Certificates of Deposit and the other for Eurodollars. Many traders in the U.S. consider that the Eurodollar market, which is already widely used by overseas companies, has the greatest growth potential of all.

The expansion of financial futures is seen as bringing in a new set of players and building up a whole new image for the industry, far removed from the previous speculative fiascos in soybeans and silver.

Perhaps the most significant sign of the change of things to come is the move by Morgan Guaranty Bank asking the Federal Reserve Board to permit a subsidiary of the bank to act as a broker in the precious metals and financial instruments futures markets.

Mergers between commodity trading companies, stock exchange companies and banking interests have already pointed the way towards financial institutions becoming increasingly involved in futures trading. The treatment of money as a

commodity is expected to broaden use of the markets to a much wider sector of the industrial and financial community. Mr. Hansen, of Cargill Investor Services, whose company is launching a counter offensive to British firms invading the U.S., by opening a London office, forecasts that corporate use of the futures markets will extend considerably in the years ahead.

## Raw materials

Money is an international commodity, used by everyone, he points out. Just as most major commodity companies could not operate without hedging the value of their raw materials on the futures markets, so companies and financial institutions would be forced gradually to use futures for the purpose of protecting money.

The proposed development of futures markets for stock market indices also means that security and commodity investors will move closer together, a development that has already occurred in precious metals. Significantly, gold futures was one of the few commodity futures markets in which turnover rose last year.

An added attraction to futures trading in the U.S. is the new tax system, introduced last year. It is viewed by commodity trading firms as a bitter-sweet measure. The bitter part is that the previous concessions given for tax straddles, which enabled individuals and companies to "smooth" and often reduce their tax bills over a

number of years, has been withdrawn.

As warned by the industry, this appears so far to have resulted at least in a reduction of trading in the distant months on the futures market, since there is no longer any tax advantage to be gained from trading far ahead. An unfortunate result of this decline in liquidity in the distant months is that it is now more difficult for genuine trade hedging to be carried out as effectively in the past for long-term periods.

However, the "sweet" part of the new system is that tax liability on short-term gains has been reduced to a flat rate of 32.5 per cent. This compares with a previous rate of between 50 to 70 per cent and makes futures trading very competitive with tax rates paid on other forms of "investment".

Option trading, which is to be introduced on a three-year trial basis later this year on the U.S. exchanges, is also likely to bring in new business, since it reduces the acknowledged high risk involved in futures.

Commodity options gained such a bad reputation at the end of the 1970s that the Commodity Futures Trading Commission decided to ban them since it could not afford the time and expense involved to regulate them properly.

Option trading in traditional U.S. agricultural commodities, banned by law before the 1939-45 world war, still requires specific legislation by Congress. But the CFTC has decided that it is worth trying to reintroduce option trading on a trial basis in other markets in a new form.

They will be traded openly on the exchanges so that the premiums payable will be publicly known and it will in effect represent a sort of secondary futures market with the value of options varying in line with the situation in the particular commodity, and also subject to the strict rules and regulations laid down by the CFTC.

The attraction from the speculators' point of view is that the premium paid for options will represent the total risk involved. What is not certain yet is how much futures business will be siphoned off into options and how they will affect the futures markets themselves.

Each exchange is to be granted one option, normally on its most active market, to see what results. Commodity brokers feel this could be a very significant step in widening opportunities for know-risk futures trading and could result in a large volume of extra business, both from speculators and the trade granting options, in the years ahead.

## Philosophy

There is considerably more support for the role of the Commodity Futures Trading Commission, which regulates the markets, since the accession of the new chairman, Mr. Philip Johnson. His stated policy of more enforcement but less regulation fits in well with the philosophy of commodity traders.

They also welcome his support for more self-regulation



"Organised chaos": dealing on a Chicago futures exchange

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Editorial production by Catherine Darby

via the proposed National Futures Association, as well as his efforts to speed up approval of new contracts.

Less popular, indeed very unpopular, are suggestions that the CFTC may be financed by users' fees—in other words a charge on the industry in addition to the cost of supporting the National Futures Association.

However, although there are continued complaints about over-regulation driving business abroad (mainly to London) it is also recognised that the CFTC does provide the regulatory credibility required to attract business, especially from the financial community who shied away from the commodity "gambling dens" in the past before the introduction of futures for financial instruments.

A clear pattern now seems to be emerging after the massive inflow of interest in futures trading during the past decade. Financial futures were developed to meet the need to protect the value of money in a world where fluctuating

currency values and interest rates threatened to undermine the whole monetary system.

Chicago, the traditional home of commodity futures trading, has won decisively the battle to provide the new financial markets with the much-publicised New York Futures Exchange, launched by the New York Stock Exchange, falling dismally.

The failure of NYFE, mainly because of a lack of local market makers is an ominous precedent for the planned London Financial Futures market. Liquidity is all, and for any market to succeed it must have the support of entrepreneurs prepared to make a market at all times.

However, New York has triumphed in winning control of the precious metal markets for gold, platinum and silver, as well as retaining its pre-eminent role in international commodity markets, apart from grain.

New York has established a leading role so far in energy futures, with its highly-successful heating oil market, but is shortly to be challenged by

Chicago. Another battle to be fought will be over the planned stock indices futures markets. The first contract will be introduced by the small Kansas City Exchange, which put in the first application to the CFTC. But future indices contracts are planned by Comex in New York, NYFE possibly with the backing of the Chicago Board of Trade via an electronic linkage aimed at helping the survival of the New York exchange. And also by the Chicago Mercantile Exchange, which is planning to form a new IOM (Indices and Options Market) division.

Whatever the outcome of these battles, it is clear that futures trading in the U.S. will continue to grow even if the markets develop into very different creatures that they have been in the past. The depression in the traditional commodity markets cannot last for ever, but the main source of expansion is undoubtedly the extra interest in financial instruments that could change the complete structure of futures exchanges in the years ahead.

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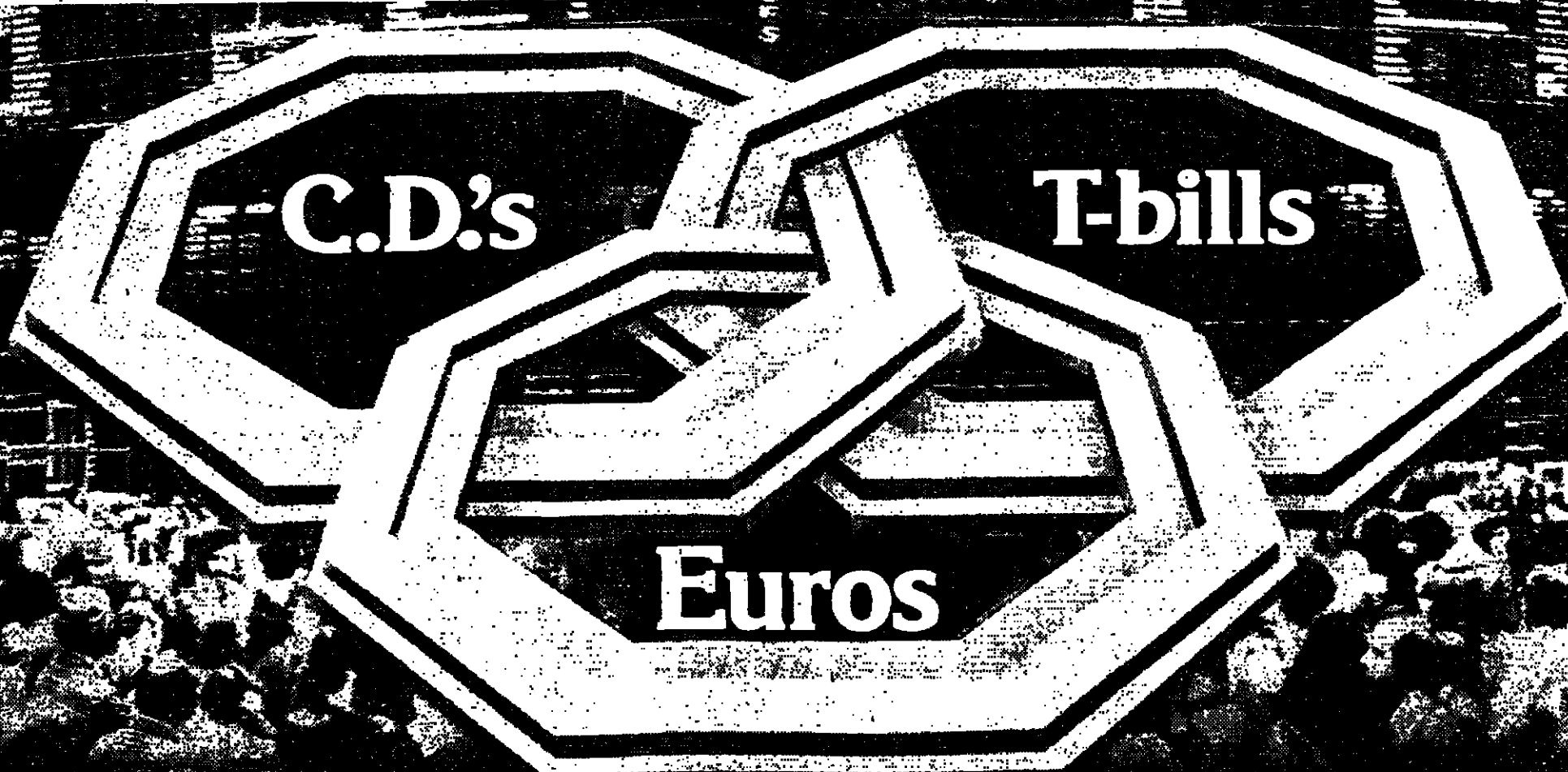
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## U.S. FUTURES MARKETS II

## Frenetic activity in financial futures

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"IT APPEARS chaotic. But it's a very organised chaos. It's the most purely competitive market in the world."

That was the way Dr Clayton Kuetter, president of the Chicago Mercantile Exchange, summed up the scene on the trading floor on the launching day last December of the exchange's new contract in Eurodollar financial futures.

The Eurodollar contract is the latest innovation in the world's most frenetic and fastest growing money market.

Financial futures—trading in forward contracts in interest rates and currencies—are booming in their home town of Chicago, where they were pioneered a decade ago.

The market allows banks, corporate treasurers and any kind of money manager to cover risks, or simply to speculate on fast-moving currency and credit markets. It has become by far the most dynamic part of the U.S. futures industry, and is catching on fast abroad.

On the crowded trading floor of the two Chicago exchanges—the Mercantile, whose International Monetary Market division runs financial futures, and the Board of Trade—activity in the main financial contracts last year outstripped dealings for the first time in soft commodities. The continued expansion of interest rate and currency trading was also in contrast to the sluggish performance in precious metals. Both gold and silver are still suffering from widespread lack of investor interest in the aftermath of the dramatic price

rise and subsequent collapse of 1980. Financial futures have been carried along on the crest of a wave of unprecedented volatility on the world's foreign exchange and interest rate markets during the past two years.

With a range of new contracts, as well as Eurodollars, planned to start trading, and with large numbers of fresh and potential users from around the world being introduced to financial futures every day, few people connected with the Chicago boom doubt that the market can keep up its momentum.

## Pipeline

Apart from the new Eurodollar contract and trading in domestic bank certificates of deposit introduced last summer, dealing in an index of stocks is planned to start this year. Other ideas involving options on financial futures are in the pipeline as the traditional demarcation line between the securities and commodity trading industries becomes progressively thinner.

The lack of impact of the financial futures exchange in New York—which has flopped since its opening in autumn 1980—is seen in Chicago simply as an indication of the windy city's superiority rather than as a danger signal for the market as a whole. The failure of the New York Futures Exchange—where currency trading, in particular, has been pathetically low—obviously represents a cautionary tale for the backers of the London finan-

cial futures market, planned to start this September.

London believes it will do better, partly because of the time zone difference. Additionally, the City believes that the products it will be offering—contracts in Eurodollars, long and short term sterling interest rates and currencies—will complement those available in Chicago rather than duplicate them.

The Chicago-ites speak somewhat condescendingly of the New York exchange. Because of its poor start, the Commodity Futures Trading Commission allowed NYFE to get off the ground first with trading last year. Here it has done better than expected, but is still lagging behind the others.

To put new life into NYFE—and to give the Chicago Board of Trade greater access to the growing market in options—the two exchanges plan an electronic link, permitting traders on one exchange easy access to contracts on the other.

Many Chicago traders now dealing in Treasury bonds or Deutsche Marks learned their skills in the grain pits and moved to financial futures only when activity started to climb dramatically in the late 1970s. They are plainly sceptical whether London—which lacks this home-grown dealing and speculative element—will make much of a dent in Chicago's world-wide predominance.

With the free-marketiers in President Reagan's Washington now keen on seeing the continued expansion of the

futures markets, there are only two developments which could possibly slow down the advance of financial futures. The first would be disastrous trading losses by several wildly-exposed market participants—unlikely in view of the daily clearing mechanism and elaborate financial safeguards.

The second would be a return to Bretton Woods-style stability to the world's financial markets, which would immediately wipe out the rationale for the existence of financial futures. And, as Dr Yuetter observes with more than a hint of Schadenfreude, the probability of that happening seems to be diminishing.

The essence of financial futures is to strip money down to the status of a commodity which, like soy beans or pork bellies, can be traded on future dates as well as in the present.

The two essential elements in the financial futures equation are: the price agreed in advance on the futures contract and the price of the contract when it reaches maturity.

The latter depends on the actual movements of the spot price of currencies or interest rates on the financial markets concerned. The larger these movements are, the greater will be the demand to "lock in" a fixed price for future months by using the futures markets.

The difference between the two elements is the profit or loss accruing to the trade, who may

be anyone from a manufacturing corporation wishing to cover its foreign exchange risks, to the proverbial Mid-West dentist carrying out a straightforward gamble in currencies.

One example where the futures market would be used to lower risks would be when a pension fund expects that interest rates will fall but does not have the money to invest right away. Instead, it buys a futures contract in Treasury bills.

## Lack of cash

If interest rates indeed do fall, the contract price rises and can be sold for a profit. This makes up for the loss that the fund would suffer for lack of cash to make the outright investment.

Similarly, a U.S. company needing D-Marks in three months' time to settle an import bill may elect to buy a futures contract in D-Marks if it believes the German currency is due to rise. If the company is due to receive a payment in foreign exchange three months hence and is worried that the currency will fall, it will sell forward an equivalent amount to protect against the loss that would otherwise ensue. Because the currency futures market partly overlaps with the forward exchange contracts offered by banks—although these are in several respects less flexible—the big

growth area in U.S. financial futures has been in interest rates.

GROWTH has also been fostered by the record fluctuations in U.S. interest rates of the last two years and the ever-increasing volumes of government debt issued by the U.S. Treasury. Many banks and financial institutions buying Treasury issues these days automatically hedge their position at times of rising interest rates by selling forward on the futures market.

Trading in three-month Treasury bills, the main interest rate instrument on the International Monetary Market, last year bounded up to 5.6m contracts from 3.3m in 1980 and only 110,000 in 1976.

Volume also increased sharply in the main currency contracts—sterling, Deutsche Marks, Swiss francs and yen—but fell slightly in gold.

On the Board of Trade, which specialises in longer term interest rate contracts, volume of Treasury bond trading more than doubled to 13.8m contracts from 6.8m in 1980.

Significantly, there were more contracts traded in the two top-flight financial futures instruments than in the main traditional commodities on either exchange—corn on the Board of Trade and cattle on the Mercantile. If the financial futures traders can keep up this kind of growth in 1982, they will not be able to believe their luck.

David Marsh

## Options on a three-year trial

LIKE A desert traveller in sight of a water hole, the futures industry is eagerly awaiting introduction of the three-year trial options trading programme approved last autumn by the Commodity Futures Trading Commission (CFTC).

After three years of wrangling, the Commission produced a test programme last September; it received a congressional go-ahead soon afterwards. Under the programme, each exchange is allowed to offer one option contract for which it must have an underlying futures contract. Eight have submitted proposals to the CFTC, which is expected

to move swiftly through the approval process so that trading can begin by, at the least, mid-1982.

The eight proposed options contracts are:

- Commodity Exchange Inc. (Comex), New York, 100 troy ounce gold futures contracts.
- Kansas City Board of Trade, 90-day U.S. Treasury Bill futures contracts.
- Midamerica Commodity Exchange, Chicago, 33.2 troy ounce gold futures contracts.
- New York Coffee, Sugar and Cocoa Exchange (CSCE), sugar No 11 futures contracts.
- New York Futures Exchange

(NYFE), 90-day U.S. Treasury Bills.

● New York Mercantile Exchange (NYMEX), platinum futures contracts.

● Chicago Mercantile Exchange, bank certificate of deposit futures.

● Chicago Board of Trade, long-term U.S. Treasury Bond futures contracts.

Many traders believe that what options have done for stock market trading—increased its breadth, depth and liquidity—they will do for the futures market as well and that, because the risk is low, the potential market for options is large, rather than the generally weather pool of futures traders. Unlike London options, U.S. options will have a fixed expiration date.

Mr. Terrence F. Martell, vice-president and chief economist of Commodity Exchange Inc., believes the programme will bring in "a whole new class of buyers" and ultimately an increase on futures contracts as well as buyers who seek to head their options.

## Uniform

Exchange officials say that the gold, platinum and sugar option contracts submitted by the New York exchanges are as much like equity options as possible to take advantage of the market of speculators already into equity options. The three exchanges, Comex, NYMEX and CSCE, have tried to make their operations uniform to simplify the costly operation. In any case, the exchanges estimate that the introduction of the contracts will cost from \$1m to \$2m each.

All three contracts start with four option contract months. Gold will be on an April, August, December cycle and one month in the next year. Platinum will use a January, April, July and October cycle. Sugar will use a March, July, October cycle and one month in the next year. Both gold and platinum are proposing the same strike price structure.

The last trading day for all three New York options contracts will be the second Friday of the month before the expiration of the underlying futures contract. There are no price limits proposed for any of the contracts.

Traders expressed some disappointment that NYMEX chose to offer a platinum option rather than heating oil, which is now the exchange's largest market. NYMEX officials, however, were reluctant to abandon the metals field to Comex and wanted to give more time to development of heating oil contracts. If the test programme proves successful, the CFTC may expand the programme, in which case NYMEX will be ready to offer an energy option. CSCE officials have already designed options contracts for cocoa and coffee, in expectation of an expanded programme.

"This is both the best time, and the worst time, to undertake this new venture," Philip Johnson, CFTC chairman, told a House agriculture subcommittee. "It is the best time because every conceivable issue has been fully and exhaustively examined; because economic uncertainty today cries for even price-risk management tool that in general can devise; and because the nation's contract markets have strengthened their self-regulatory systems to the point where we can place greater reliance on them than at any previous time in their history."

It is the worse time, he said, because budget cutting has

given the CFTC diminished resources to deal with expanding responsibilities. Although the time may be ripe for commodity options, Mr. James Stone, former CFTC chairman and now a commissioner, argues that the proposed programme needs greater regulatory control.

"I believe that the risks of abuse in options trading call for cautionary rules and effective enforcement beyond those which will characterise the proposed programme," he said in a letter to the Senate AG Committee.

Mr. Stone recommends a regulatory scheme similar to that of securities options trading. He wants a uniform suitability rule holding each sales rep and company legally accountable for the suitability of all recommendations urged upon customers.

He also recommends, among other things, stronger protection for illicit floor activities; prohibiting a broker from trading the same instrument for both his own and customer's account; a strict transaction reporting system with the capability of reconstructing a trade; and establishment of position limits in options markets.

Mr. Johnson believes the fundamental features of the programme, like licensing, financial requirements, segregation and customer funds, can be easily "folded into" existing regulatory programmes.

"There was no need for dozens of new regulations and scores of new personnel to monitor activity similar if not identical to what's already done in futures," he said.

Most traders, bearing what they believe to be a heavy regulatory yoke already, heartily agree. Events over the next three years should reveal if they are right.

Nancy Dunne

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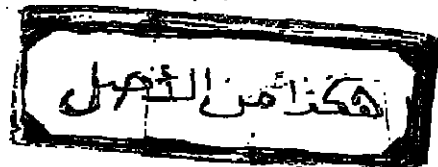
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## U.S. FUTURES MARKETS III

## 'Let the market decide if a contract survives'

Mr. Philip McBride Johnson, who served as the chairman of the Commodities Futures Trading Commission (CFTC) when he opened his Wall Street Journal, one morning in December and found an editorial urging the dissolution of his agency.

The 43-year-old former commodities attorney had left a thriving Chicago practice with a dollar income in the six figures to take on the \$35,000-a-year post as chairman of the much-criticised Commission because he believed that the CFTC could find a way to provide "sensible regulations without stifling the commodity industry's development."

Unlike most who are lured to Washington for the prestige and power of high-level positions and cling to both until the bitter end, Mr. Johnson had spurned the chance for a longer term and had taken the job for only three years.

"I wanted a more rounded education," he said in a recent interview. "And I had never developed the animosity felt by the rest of the industry for the CFTC."

Mr. Johnson's arrival on the Commission heralded a new era of activity as he broke a backlog of long-neglected actions. The Commission seemed to be rising in industry and public esteem when the Journal editorial appeared.

"The Ghost of CFTC past still haunts," the chairman concluded in a recent letter to Mr. E. de la Garza, chairman of the House agriculture committee.

Within the futures industry, Mr. Johnson's performance as chairman has been widely applauded.

"People in the industry feel so much better about the Commission," says Miss Margaret Murray of Schnitzer Associates, economic consultants. "He's been doing beautifully at deflating all potential issues in re-authorization."

The CFTC must be re-authorized by Congress this year. Hearings are scheduled to begin this month and are an opportunity for the Commission's critics on Capitol Hill to make changes in its direction—or political life.

One of the major issues scheduled for legislative scrutiny was a jurisdictional dispute over financial futures between the CFTC and the Securities Exchange Commission (SEC). Mr. Johnson moved quickly to defuse the controversy. Rather than fighting it out in Congress or in the courts, he held a series of private meetings with Mr. John Shad, the SEC chairman and the two negotiated a compromise.

Under the agreement, which both chairmen want Congress to approve, the CFTC was given jurisdiction over the trading of futures contracts and options on futures contracts. The SEC will regulate options directly on most financial instruments. Some futures contracts on individual securities were placed under a moratorium to await further study.

For their efforts to settle the issue peacefully, the two chairmen received more criticism in the form of a second drubbing in the Washington Post.

"In an extraordinary series of secret meetings, two top Reagan Administration regulators have drafted a far-reaching agreement that will allow risky new investments to be sold to the public and will directly benefit the business the regulators formerly worked for," the Post reported.

Noting that Mr. Johnson had formerly represented the Chicago Board of Trade, the Post suggested that the meetings had "skirted" a federal law requiring government agencies to hold public hearings. It complained that "it was not even known that the two commissioners had formally discussed the controversial issues, let alone made a decision until last



Mr. Philip McBride Johnson, chairman of the Commodities Futures Trading Commission

Monday when Shad and Johnson held a joint Press conference.

The meetings, although not the substance of the talks, had been reported for months in the Press. "It makes me mad just thinking about it," said Mr. Johnson of the article.

A major thrust of Mr. Johnson's chairmanship has been to clean up the backlog of new contract requests, some of which have waited years for commission approval. Of the 50 contracts sought, 20 were approved in his first six months of office—compared with two in the first half of 1981.

"People here feel Johnson has shown unprecedented leadership," says Mr. Harold Bradley, director of marketing at the Kansas City Board of Trade, where approval is expected this month of the first U.S. stock index futures contract.

The exchange, which now has only one other active contract—hard winter wheat—had submitted the request four years ago. The delay, says Mr. Bradley, has severely handicapped the Board of Trade, which has had nothing

to offer at a time when financial futures have been booming on the other exchanges.

Mr. Johnson, a free market man, believes in approving all contracts which seem viable. "Let the market decide if a contract survives," he says.

In keeping with the philosophy of the President who appointed him, Mr. Johnson leans away from blanket regulation and instead has been pushing for strict enforcement of rules already enacted.

To counter consumer fraud, he has been enlisting the aid of state law enforcement agencies and has joined with several states in bringing joint actions against commodity swindlers.

Mr. Johnson was one of the prime movers in the formation of the National Futures Association, an industry self-regulating body which will relieve the overburdened CFTC of some of its functions. Finally approved in September, after years of disputes, the NFA will perform financial audits, handle an arbitration system for customer complaints and investigate sales practices. Mr. Johnson estimates that it will reduce the CFTC workload by about 10 per cent.

Although backing the introduction of speculative limits on all markets to stop big positions being built up, Mr. Johnson does not favour the idea that the Agency should take over the fixing of margins. That job, he claims, is best left to the markets who are far more flexible in responding to any changes needed.

A year ago, it seemed quite likely that the CFTC would either disappear or be merged when coming up for re-authorization by Congress. Mainly as a result of the new image presented by Mr. Johnson, it seems more than likely that the CFTC will be given a new lease of life.

N.D.

## Swift action by the new-look Commission

THE Commodities Futures Trading Commission (CFTC), which regulates the U.S. futures industry, bears only a superficial resemblance to the CFTC of a year ago. Gone are the fractious meetings from which few decisive actions emerged; gone is the policy draft arising from the varying philosophies of the four commissioners.

For the first time since 1978, the CFTC now has a full roster of five commissioners. The Carter Administration had never gotten around to appointing a fifth member, so the Reagan administration took full advantage of the oversight to remodel the agency along lines consistent with the President's convictions about free trade.

Mr. Philip Johnson, a knowledgeable Chicago commodities attorney, took over the chairmanship in June, and Democrat James Stone, who had been widely disliked in the industry as well as by the other commissioners, stepped down to serve as a commission member. In November Miss Susan M. Phillips, a Republican economist, joined the CFTC, to be followed in early January by Mr. Kalo Hineman, a Republican cattleman and wheat farmer. The fifth member and second Democrat is Mr. David Gartner, who is due to leave the Commission in April and, because Mr. Johnson is a political independent, could be replaced by a Republican.

### Absence

In relative amity the Commission has moved on a multitude of major issues which have been in abeyance for a long time. Foremost of these have been the approval of new contracts, many of which have been delayed for years.

Five years after the sale of commodities futures options were first proposed and three years after they were mandated by Congress, the Commission is now launching a three-year pilot options trading programme. Under Chairman Stone, who tended to favour heavy regulation, a programme had been bogged down in a dispute over a customer suitability rule, and when the plan was finally resurrected in April, the Commission proposed to allow the sale of futures options on only sugar, gold and interest rates.

When the programme was approved under Chairman Johnson, it emerged in an expanded form, allowing options futures on hard and soft commodities as well as financial instruments. Each exchange will be permitted to offer options on one contract, providing that it has a designated futures contract underlying the option.

The Commission moved swiftly last year on another

long-awaited action: approval of a National Futures Association (NFA), a self-regulatory organisation like the National Association of Security Dealers which, with the Securities Exchange Commission (SEC), monitors the securities industry.

A large degree of self-regulation has always been favoured by the industry. As explained by Mr. Donald M. Mennel, chairman of the board of the Mennel Milling Co., a long-time Chicago Board of Trade member, "those intimately involved through market participation know potential conflict areas where irregularities may exist. Symptoms of abuse will show more clearly to the experts. The intelligence network will work more quickly as a result and surveillance will be enhanced by this first-hand monitoring."

The NFA is designed to free Commission resources for supervisory functions, like the reviewing of proposed futures contracts and exchange rules. Initially, it will maintain surveillance over non-exchanged futures commission merchants and the handling of funds by commodity pool operators. Eventually, it may administer qualification examinations to off-exchange commodity professionals and draw up uniform rules on the safe of commodity futures.

The Association will include in its membership all industry participants which deal with the public, and membership will be compulsory.

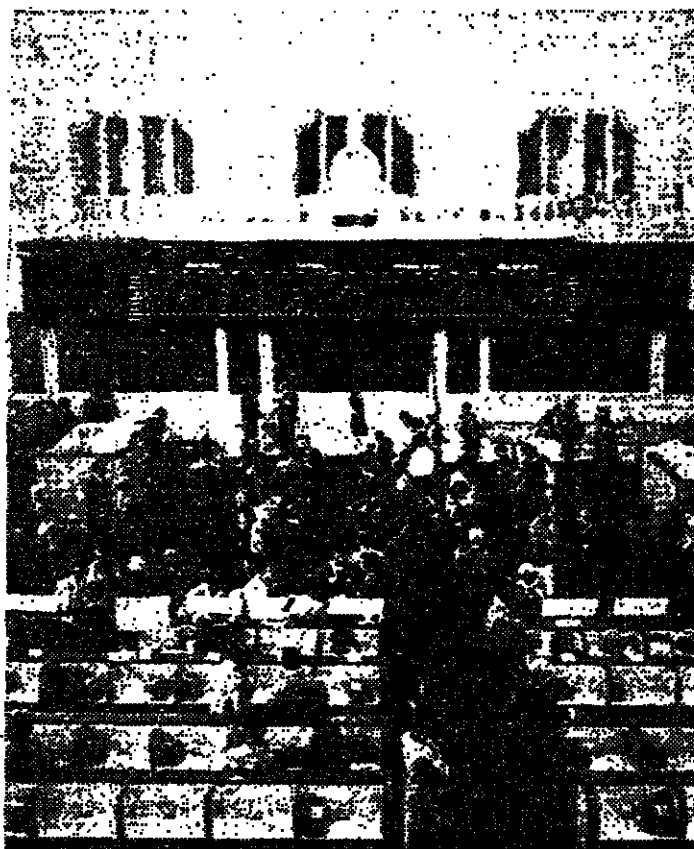
Mr. Leo Melamed, president of the NFA, sees the Association as the next step in the evolution of the U.S. futures markets. Self-regulation has become complex, he says, with 11 autonomous exchanges, each with its own rules. Brokers belonging to more than one exchange may confront conflicting requirements.

"Our industry has reached the level of national and international visibility and participation that seems to demand one form or another of a unified national association," he says.

Despite its accomplishments last year, the Commission has not been without its critics, especially in Congress which produced a report condemning the CFTC's handling of the 1979-80 silver market crisis. The House government operations committee report concluded that "faced with dramatic and disorderly market conditions, the CFTC took none of the specific preventative or emergency actions allowed under the Commodity Exchange Act."

In the law establishing the Commission in 1974, Congress had specifically identified one commodity, silver, as needing immediate and effective regulation.

"In spite of this mandate," the report complained, "the



The New Orleans futures exchange, launched in April, 1981

Commission took no action to regulate silver for seven years, including the imposition of speculation position limits which Congress had anticipated."

The Commission moved quickly again to defuse the criticism, however. Even before the release of the report, it passed a heavily-worded rule requiring the imposition of speculation limits by each exchange. That rule, along with revised minimum net capital requirements for brokerage houses and a rule requiring additional capitalisation for undermargined accounts, is designed to help prevent a re-occurrence of a crisis like the silver collapse.

In one area, Philip Johnson's commission has not moved with speed. It has not yet acted, and may not act, on a long-proposed foreign traders' rule, which would require a broker who carries an amount for foreigners to obtain certain information on behalf of the Commission. If the Commission were not given the information on request, the broker would be required to liquidate the customer's account.

### Information

The proposal has much support among American traders who feel foreigners should be subject to "equal treatment" in demands for information disclosure. However, Philip Johnson and other industry leaders worry that the rule would deter British and Swiss traders who are required by their nations' laws not to give out confidential information. They believe the rule would discourage arbitrage between the U.S. and London and would cripple the price levelling mechanism which keeps U.S. and foreign market prices roughly in line with each other.

Mr. Johnson has been studying an overall information gathering rule for all traders as an alternative to the foreign trader's rule, and he has been meeting with officials at the British Embassy in an attempt to work out other procedures.

The Commission has one of its toughest tests yet to come.

Congressional reauthorization hearings are scheduled to begin in February, and they will be conducted in an atmosphere of federal budget cutting and an emphasis on deregulation.

Already under discussion is a controversial proposal to levy a "users fee" on commodity trades in order to finance the Commission's budget. There is some fear, too, that Congress will attempt to strip the agency of some of its powers and transfer some of its responsibilities to the SEC or the Federal Reserve.

While it is widely agreed that the CFTC is working more efficiently than in the past, changes within the futures industry may require that the Commission change as well. The industry, according to Commissioner Phillips, has become more internationalised.

"We must worry more than ever about events such as crop failures in Russia, bank nationalisation in Iran and factors such as exchange rates and the international supply and demand of funds," she says.

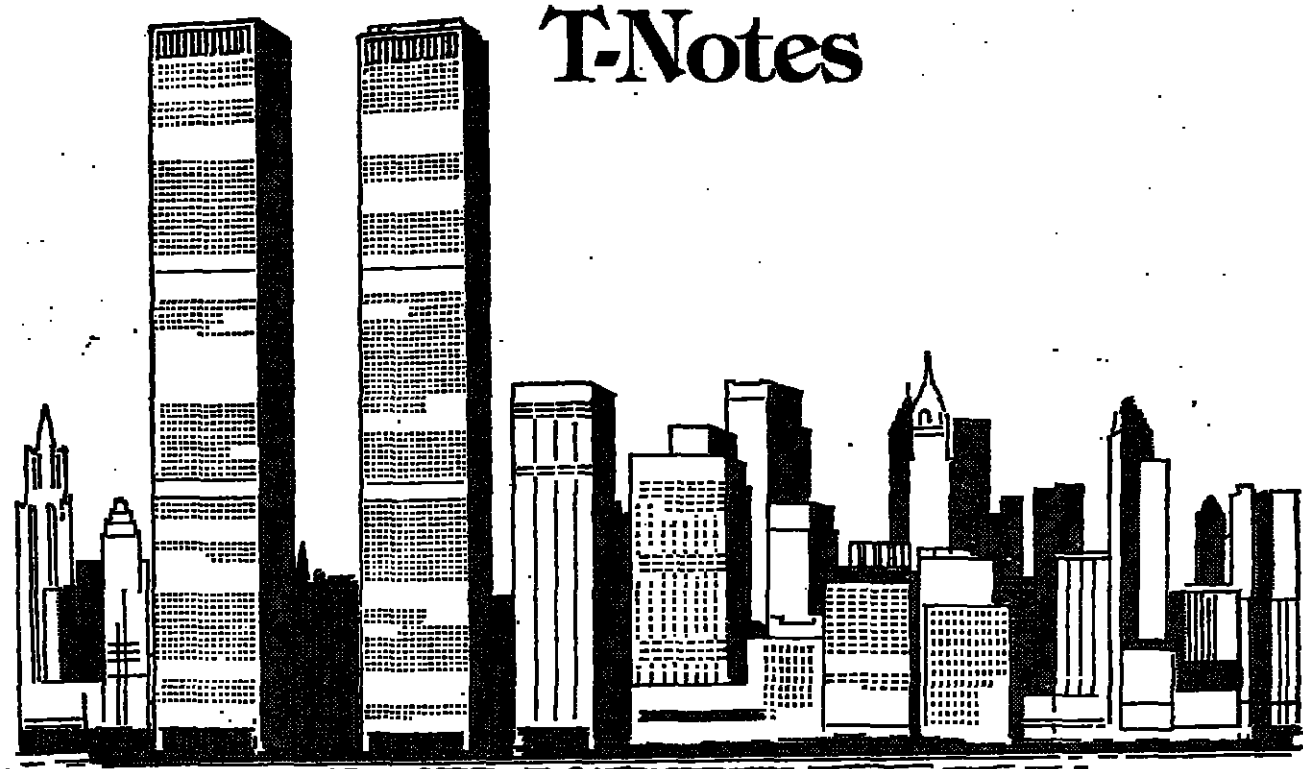
The markets have dealt with the oil crisis, which spawned energy futures; inflation, which makes the cost of carrying inventories more expensive; and advances in technology, which may ultimately make obsolete face-to-face contact between traders.

The stunning growth of financial futures brought about the jurisdictional controversy between the CFTC and the SEC. Although a solution is being negotiated by Mr. Johnson and Mr. John Shad, SEC chairman, the strong possibility remains that one day the two commissions may be merged into one super agency overseeing trading and investment.

Mr. Johnson, himself, does not deny that the future might hold such a marriage. But for now, the Commission is pushing for re-authorization. Thanks to a year of achievements it is going into the hearings in a stronger position than anyone thought would be possible a year ago.

N.D.

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## U.S. FUTURES MARKETS IV

On these two pages our correspondents review the performance of and prospects for the futures exchanges

# Triumph in financial futures for mid-West



## Chicago

THERE is no doubt about it. The Chicago exchanges have totally crushed the efforts by New York to move into financial futures—a triumph for the mid-West. While financial futures trading on the New York Futures Exchange (NYFE) and Comex has virtually disappeared, it is flourishing greatly in Chicago.

Two successes were chalked up last year by the

International Monetary Market (IMM) division of the Chicago Mercantile Exchange, which claims to have initiated financial instruments futures with the introduction of the foreign currency markets nearly 10 years ago.

Since then, the IMM has established a dominant role in short-term interest rate futures. It has the biggest Treasury Bills (90 days) market, and has consolidated its hold still further with the introduction of contracts for Certificates of Deposits (in July last year) and Euro-dollar futures (in early December).

The CD contract was claimed to have the most successful launch for any new market and turnover has grown rapidly. Volume on the new Eurodollar contract has not been so great, but the IMM point out that the open interest is at a high level indicating that users of the market are establishing longer positions than the very short-term trades by "locals" in other markets.

The Eurodollar contract is unusual in that it is the "foreign" interest rate traded and is attracting a far higher proportion of overseas business than the domestic

interest rate contracts. It is acknowledged as having probably the greatest potential and is in line with the IMM ambition to expand business from overseas.

A major development planned for this year is the formation of a new division of the Exchange: the Index and Options Market (IOM). The proposed division, which has yet to be approved by the membership, will create a special exchange, alongside the IMM and CME, to trade in indices futures, including the Standard and Poor's 500

stock index, and certificate of deposit options, both of which are to be introduced this year. The idea is that the new IOM division will also incorporate the existing contracts of the Exchange's other division: Associate Mercantile Market.

At present there are 500 members of the parent Chicago Mercantile Exchange, which has flourishing markets for livestock—having launched the concept of markets for live cattle and live hogs—as well as for pork bellies and other agricultural products. There are 650 members of the IMM, which trades gold, foreign currencies and interest rate futures, and 150 AMM members.

Members of these divisions will be offered the right to purchase IOM membership at a reduced rate of \$30,000 and a further 200 seats on the IOM at a cost of \$60,000 each will be offered to non-members.

This expansion should help to fuel, and finance, the expansion of the Mercantile Exchange, which has grown space in recent years and is no longer overshadowed by its big brother down the road—the Chicago Board of Trade.

The Board of Trade is still, however, by far the biggest Exchange. Although its famed grain and soybean contracts suffered severe setbacks last year as a result of the agriculture depression, the long-term Treasury Bonds market expanded enormously and it has the biggest Ginnie Maes (national mortgage loans) contract.

Prospects for Ginnie Maes are somewhat clouded with the Administration believed to be keen to phase them out in line with a general reluctance to fund fixed-interest

loans over a long period. However, the Board of Trade is planning to introduce a new 10-year Treasury Notes contract, soon after trading space is increased by the move to new premises, attached to the existing building, planned on February 15.

The Board has temporarily shelved plans for a Euro-dollar contract on the basis that it would be competing with short-term interest rate markets, where the Mercantile Exchange has established a leading role. For the moment it is concentrating on building up longer-term interest rate contracts and also planning to move into energy futures—three separate contracts for heating oil, gasoline and crude oil have been drawn up.

It is also proposing to introduce a stock indices contract, possibly based on the New York Stock Exchange index. Talks have been going on with the New York Futures Exchange, which could be expected to have prior right to its parent's index, to establish an "electronic linkage" between the two exchanges.

The re-election of Mr. Leo Rosenthal, who initiated the talks with the New York Exchange, as chairman of the Board of Trade suggests the bid to establish a linkage, and thereby probably save NYFE from extinction, will go ahead. Another proposal that the Board of Trade should enter into a joint venture with its previous "child"—the Chicago Options Exchange—on options trading is not so certain. Whatever happens, however, a Treasury Bond options contract will be introduced this year as part of the three-year trial programme.

J.E.

Language of the trade, from the left: sell, buy, 1 cent, 1 cent, 1 cent, 1 full cent

## CHICAGO BOARD OF TRADE

	Jan-Dec 1980	Jan-Dec 1981
Wheat	5,432,160	4,511,324
Corn	11,946,975	18,674,306
Oats	320,324	376,183
Soybeans	11,768,197	16,489,232
Soybean meal	3,167,895	2,947,480
Soybean oil	3,218,690	3,039,585
Lead	4,073	0
Silver (5,000 oz)	361,032	314,236
Silver (1,000 oz)	0	184,776
Gold (100 oz)	73	0
Gold (100 oz)	71,401	14,769
Plywood (76,632 sq ft)	169,550	144,216
Western plywood	0	20,371
GNMA mortgages, CD	12,619	175
GNMA mortgages, CDR	2,325,832	2,292,532
Commercial paper (90-day)	15,996	0
Commercial paper (30-day)	87	0
Treasury notes (4-6 year)	450	2,721
Treasury bonds	6,489,555	13,967,368
Domestic CD (90-day)	0	159,399
<b>TOTAL</b>	<b>45,281,571</b>	<b>46,085,763</b>

\* November volume adjusted by CBOT

Source: FIA monthly volume report

## CHICAGO MERCANTILE EXCHANGE

	Jan-Dec 1980	Jan-Dec 1981
Fresh eggs	2,798	12
Potatoes	2,451	972
Live hogs (30,000)	2,153,767	2,255,653
Pork bellies, frozen	2,269,945	1,997,657
Live cattle (40,000)	5,987,847	4,228,267
Broilers	45,237	20,433
Lumber	828,676	635,924
Stud lumber	2,135	158
Plywood (152,064 sq ft)	0	386
Feeder cattle	874,212	626,885
Pound sterling	1,263,750	1,491,102
Canadian dollar	601,225	475,585
Deutsche Mark	922,608	1,634,391
Japanese yen	575,073	980,598
Mexican peso	19,301	13,945
Swiss franc	827,894	1,518,767
Dutch guilder	4	4
U.S. silver coins	10	0
French franc	124	2,680
Gold (100 oz)	2,543,411	2,515,435
Treasury bills (90-day)	2,338,273	5,691,298
Treasury bills (1-year)	60	0
Treasury notes (4-year)	338	0
Domestic CD (90-day)	0	423,713
Eurodollar (3-month)	0	15,171
<b>TOTAL</b>	<b>22,261,295</b>	<b>24,527,020</b>

\* Trading inaugurated December 9, 1981

Source: FIA monthly volume report

## MIDAMERICA COMMODITY EXCHANGE

	Jan-Dec 1980	Jan-Dec 1981
Wheat (1,000 bushels)	550,950	279,082
Corn	440,615	515,825
Oats (5,000 bushels)	2,326	4,175
Soybeans	1,052,707	949,169
Silver (1,000 oz)	209,494	143,051
Gold (32.2 oz)	447,494	468,498
Live cattle (20,000)	186,831	174,598
Live hogs (15,000)	103,181	190,139
Treasury bonds (\$50,000)	0	169,244
<b>TOTAL</b>	<b>2,993,636</b>	<b>2,538,546</b>

\* Corrected

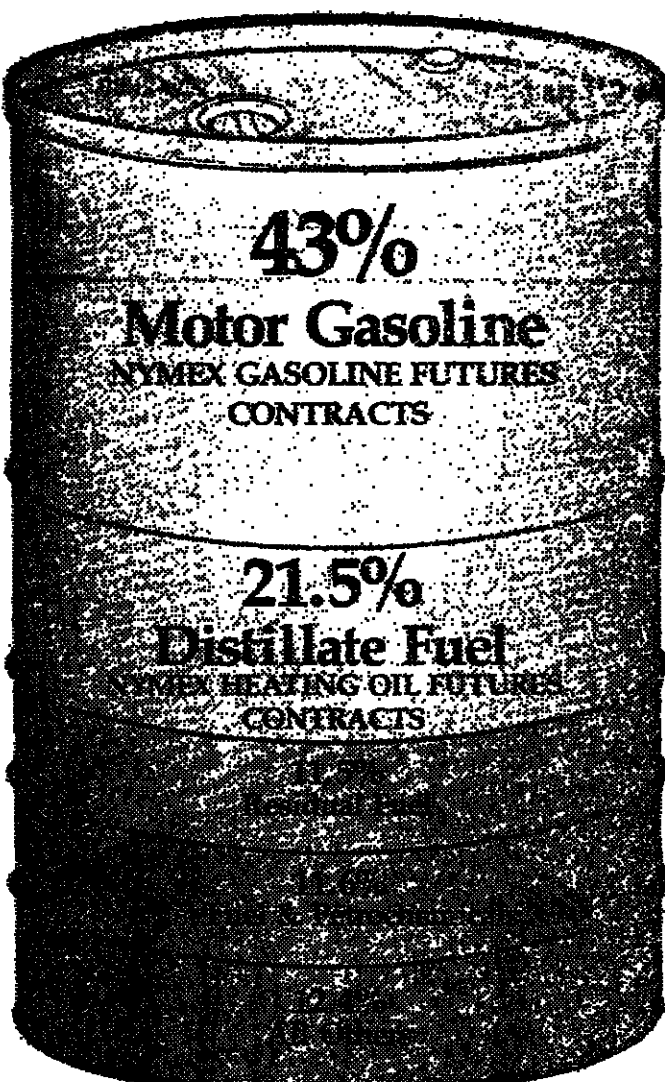
Source: FIA monthly volume report

## MINNEAPOLIS GRAIN EXCHANGE

	Jan-Dec 1980	Jan-Dec 1981
Wheat	333,610	357,719
Sunflower seeds	27,368	14,945
<b>TOTAL</b>	<b>360,978</b>	<b>372,664</b>

Source: FIA monthly volume report

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SOURCE: ENERGY INFORMATION ADMINISTRATION, U.S. DEPARTMENT OF ENERGY

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## One ingredient still missing

### New Orleans

NEWEST, and by far the most elegant, futures exchange in the U.S. was launched last April in New Orleans. Housed in the historic Board of Trade building, the new Exchange provides almost ideal trading conditions: modern communications mixed with pleasant surroundings. It has the only international futures market for rice, (both milled and rough) and special contracts for short staple cotton and soybeans, geared to the export markets and the crops produced in the fertile Mississippi delta.

Unfortunately one vital ingredient is missing at present: sufficient volume of trade to make the market a viable proposition.

As a result the value of seats has fallen from a peak of \$17,000 to \$7,500 disappointing those holders who bought them as an investment. That suits the Exchange, who want active rather than passive traders and are hoping that the bargain price of seats will attract the kind of entrepreneurial individual to breath new life into the market.

### Apprenticeship

Mr. Robert Martin, president of the Exchange, points out that New Orleans can provide the ideal apprenticeship for traders coming into futures. But he is keen to ensure there is also sufficient trading experience around to guide the fledgling exchange in the right direction.

Mr. Martin is an ex-chairman of the Chicago Board of Trade and was subsequently one of the five commissioners on the Commodity Futures Trading Commission. So he is well qualified. He estimates that by trimming back costs the Exchange can survive until the present depression in virtually all the U.S. agricultural markets lifts.

New Orleans has had bad luck in that all states of its contracts have been introduced in "bear" markets, when there is little need to hedge against price volatility and limited scope for speculators.

Nevertheless, Mr. Martin and members of the Exchange are confident that New Orleans will take off once better times arrive for the farming industry. New Orleans is a main export outlet for rice, cotton and soybeans, so its prices, incorporating freight charges to the gulf ports are particularly relevant for buyers overseas.

At the same time the Mississippi delta area is an important producer of these crops, particularly rice and cotton. With no other international rice futures market in the world, New Orleans hopes eventually to set the world price.

Ronald Boyd, Merrill Lynch rice specialist on the Exchange, is optimistic that interest in the market, which has already attracted international attention, will flourish especially when trading specifications are altered to suit the industry.

There is equal optimism that the New Orleans short-staple cotton contract, again the only one of its kind, will gain the support of producers and traders in this type of cotton where prices often move at variance with the longer staple type traded in New York.

Cotton is very much the tradition in New Orleans—it provided the main source of income for the city until hit by the competition from man-made fibres. Now cotton is staging a comeback and New Orleans expects to share in this revival once the textile industry comes back to life. The newly introduced soybeans contract is based on the higher quality export crop and is, therefore, not directly comparable with the Chicago contract.

But for exporters, and overseas buyers, the New Orleans soybeans contract, once it attracts sufficient support could have considerable interest. New Orleans is planning to apply for a maize (corn) export grade contract, too, but that will be the extent of its ambitions for the time being.

Meanwhile, the Exchange will just have to hope that the fortunes of the U.S. agricultural industry recovers in sufficient time to revive interest in futures trading.

J.E.

## NEW ORLEANS COMMODITY EXCHANGE

	Jan-Dec 1980	Jan-Dec 1981
Rice, milled	0	10,249
Rice, rough	0	11,478
Cotton	0	9,271
Soybeans	0	4,997
<b>TOTAL</b>	<b>0</b>	<b>35,995</b>

Source: FIA monthly volume report

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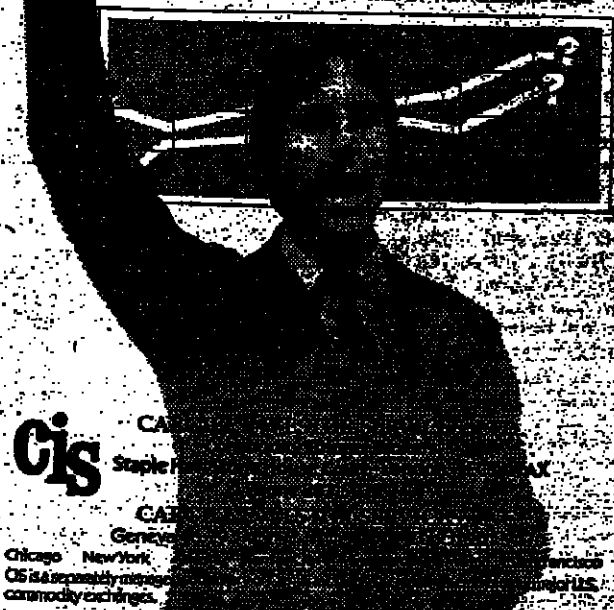
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## U.S. FUTURES MARKETS V

## The winners in oil and metals

## New York

New York has finally thrown in the towel and conceded victory to Chicago in the financial futures business. If New York's commodity exchanges, which barely a year ago were still bragging they would threaten Chicago's dominance in financial futures trading, have all but given up on financial futures, they have easily outmanoeuvred Chicago in precious metals trading and in the fast-emerging petroleum futures market.

Despite a rough year for precious metals prices, the New York Commodity Exchange (Comex) firmly established itself again as the major hedge market in the U.S. for silver and gold. The volume of gold contracts traded on the Exchange increased by a remarkable 25 per cent to 19.4m contracts last year, compared to just over 8m contracts in 1980 in a year when the price of gold fell by an equivalent percentage. Comex's last remaining pretender for a share in the gold futures market, the Chicago Mercantile Exchange's International Monetary Market (IMM), traded only 2.5m gold contracts last year.

In silver trading, Comex also wiped out the Chicago Board of Trade (CBOT), retaining what silver market has been left after all the bad press and the slump in the price of the metal. In the past 50 days, an average of 7,259 silver contracts a day have been traded on the Comex. Volume last year increased to 1.2m contracts from 1m contracts in 1980 while at the CBOT volume was down 28 per cent. The Chicago Exchange is now trading two silver contracts, including a traditional 5000 troy ounces contract like the Comex contract and a new 1000 troy ounce contract.

The main reason why the Chicago Board of Trade has lost out in the silver battle with Comex are the changes in tax legislation introduced by the Reagan administration which have hit the traditional, scattered, stratified activity on the CBOT and the fact that the Hunt brothers of Texas, oil billionaires who once held large positions in Chicago, have now been driven out of the market.

At the same time, Comex traders believe Chicago made a major error in splitting its silver contract so that the 5000 ounce contract is trading simultaneously with the smaller 1000 ounce contract. The split, they claim, has divided people's loyalties and drained some of the liquidity out of the market.

Copper, too, managed to hold up in the face of generally depressed conditions with copper prices plunging and major production shut down by U.S. producers. The volume of copper contracts traded on the Comex last year totalled 1.6m contracts, compared with 1.5m contracts in 1980.

Financial futures were at one stage the rage in New York as they currently seem

to be in London. The New York exchanges pumped up the propaganda about financial futures, claiming contracts in a variety of financial instruments from treasury bonds to certificates of deposits would become the hottest game in town. The craze first started by Chicago in 1975, quickly swept New York with the American Stock Exchange (AMEX) opening a futures market in 1978 and then, with a mighty clamour, the New York Stock Exchange opened its New York Futures Exchange (NYFE) in August 1980. New York was about to become a rising force in financial futures soon to challenge Chicago.

The Amex futures exchange no longer exists. It was absorbed by Comex which started its own financial futures market in 1979.

The NYFE is in deep trouble. The value of NYFE seats for non-stock exchange members has been falling steadily from the initial offering price of \$20,000 to under \$5,000. The NYFE at one stage last year was discussing a possible merger with Comex or, at least, to set up joint ventures which would have given the NYFE access to Comex's metal trading business.

The talks broke down and NYFE subsequently reached an agreement with the Chicago Board of Trade, no less, whereby the two exchanges would be electronically linked. This would allow a member of one exchange to execute through a member on the floor of either exchange trades in financial futures and other contracts which have been approved or may in the future be approved for trading on either exchange.

The NYFE-CBOT deal caused an uproar in Chicago with many Board of Trade members questioning the advantages of the arrangement with the New York exchange. The deal will give the CBOT access to the NYFE's proposed new contract-based on the New York Stock Exchange's equity index as well as an important foothold in New York.

If equity index futures are increasingly becoming the vogue, financial futures, at least in New York, have lost most of their earlier glitter. Indeed, financial futures have emerged as a hit-and-miss business and only three out of a total of 30 financial futures contracts traded in U.S. exchanges have been successful. If financial futures are no longer the subject of enthusiasm in New York, petroleum futures have so far proved winners for the New York Mercantile Exchange.

The Mercantile Exchange introduced its first heating oil futures contract in 1978. Trading has since grown substantially with the average daily volume exceeding 4,000 contracts last year and hitting peaks on certain days of more than 9,000 contracts. The Mercantile Exchange has now followed up the success of its initial contract with a new heating oil contract for delivery in the U.S. Gulf Coast

## NEW YORK COMMODITY EXCHANGE

	Jan-Dec 1980	Jan-Dec 1981
Copper	1,848,080	1,647,380
Zinc	25	3
Silver (5,000 oz)	1,058,734	1,240,720
Gold (100 oz)	8,001,410	10,373,706
Treasury bills (90-day)	76,081	1,052
Treasury notes (2-year)	17,653	30,188
GNMA mortgages, CD	7,403	0
<b>TOTAL</b>	<b>11,009,389</b>	<b>13,293,049</b>

Source: FIA monthly volume report.

## NEW YORK COFFEE SUGAR &amp; COCOA

	Jan-Dec 1980	Jan-Dec 1981
Coffee "C"	906,944	515,382
Sugar No. 11	3,576,662	2,470,327
Sugar No. 12	13,839	14,333
Cocoa (30,000)	187,309	0
Cocoa (10 tonnes)	201,682	562,651
<b>TOTAL</b>	<b>4,886,416</b>	<b>3,562,613</b>

Source: FIA monthly volume report.

## NEW YORK COTTON, CITRUS &amp; PETROLEUM

	Jan-Dec 1980	Jan-Dec 1981
Cotton No. 2	2,490,405	1,414,212
Orange juice, frozen concentrate	162,864	387,182
Propane	25	496
<b>TOTAL</b>	<b>2,653,294</b>	<b>1,802,891</b>

Source: FIA monthly volume report.

## NEW YORK MERCANTILE EXCHANGE

	Jan-Dec 1980	Jan-Dec 1981
Palladium	62,217	40,832
Platinum	428,708	490,498
U.S. silver coins	6,808	41
Gold (1 kg)	10	0
Imported lean beef	24,119	7,975
Potatoes	393,759	237,411
No. 2 heating oil, NY	238,284	995,506
No. 2 heating oil, Gulf	0	1,856
Leaded regular gasoline, NY	0	7,300
Leaded regular gasoline, Gulf	2	2
<b>TOTAL</b>	<b>1,154,905</b>	<b>1,781,407</b>

† Trading inaugurated December 14 1981.

Source: FIA monthly volume report.

## NEW YORK FUTURES EXCHANGE

	Jan-Dec 1980	Jan-Dec 1981
Treasury bills (90-day)	32,452	9,766
Treasury bonds	138,410	162,942
Domestic CD (90-day)	0	117,807
Pound sterling	7,352	27
Canadian dollar	692	4
Deutsche Mark	258	2
Japanese yen	199	12
Swiss franc	3,630	18
<b>TOTAL</b>	<b>183,993</b>	<b>290,585</b>

Source: FIA monthly volume report.

as well as for delivery in New York.

The Merc also received government permission last autumn to become the first U.S. exchange to list futures contracts in petrol. And the New York Cotton Exchange, better known for orange juice futures which have been somewhat volatile as a result of the fresh freezes in Florida, began trading last December a liquidated propane gas futures contract. The unsettled state of the oil market has boosted the popularity of these petroleum futures as hedges to price fluctuations, especially after the decontrol of domestic oil prices in the U.S. and now with President Reagan's proposals to decontrol domestic gas.

The exchanges are also bullish about the prospects

of option trading. A pilot programme approved by the Government now allows commodity exchanges to offer an option contract in one of their underlying contracts. Comex, for example, has submitted an application to trade a gold option contract which it hopes will broaden the potential audience of the market. Officials admit that the option contract scheduled to be listed in the spring or summer is unlikely to get off to a roaring start if the price of gold continues to fall. The gold options contract coupled with a proposed gold coins futures contract are good examples of how the New York exchanges are going back to basics after a somewhat unhappy flirtation with financial futures.

Paul Betts

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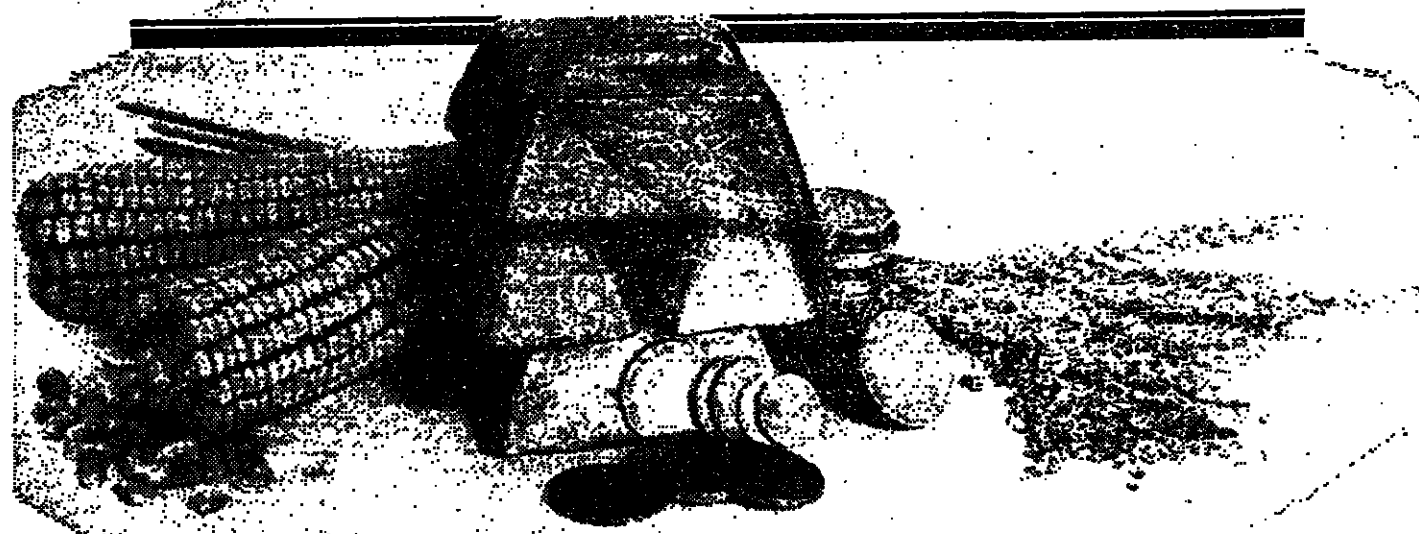
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## Leader in stock index futures

## Kansas

KANSAS CITY and the Minneapolis Grain Exchange are small fry compared with the giant Chicago futures exchanges. Yet Kansas is reputed to have dreamt up the concept of a stock index futures contract, which has now been enthusiastically taken up by the bigger exchanges, who see it opening a whole new sector of

business.

As a result of being ahead of its time, Kansas City will have the advantage of introducing the first stock index futures contract since it was the leader in seeking approval for such a contract from the Commodity Futures Trading Commission (CFTC) nearly four years ago.

The proposed Kansas contract is to be based on a value line composite average, which it is claimed provides an accurate barometer to total stock market

movements and can, therefore, be used to protect the value of share portfolios.

The Eurodollar contract launched by the Chicago Mercantile Exchange has already introduced the principle of cash settlement—this is the value of the contract as it expires—opening the door for futures markets in other areas, such as stock indices, where no delivery is possible.

Kansas is understandably upset by the long time taken by the CFTC in approving its stock index contract, which meant it missed out on the first part of the financial futures boom.

The advantage of launching the first futures contract, however, should give Kansas the lead in this totally new sector. If it proves a success the extra business gained could boost the prospects for Kansas considerably.

Meanwhile the existing Kansas futures contract for hard red winter wheat continues to attract sizeable trading interest with turnover topping 1m contracts again last year, in spite of the depression in the grain industry.

Wheat futures on the Minneapolis Grain Exchange also held

up well last year, albeit at a lower level. But the sunflower seed contract introduced there has lost support and could well be replaced by a new market planned by the Chicago Board of Trade.

Little known, but handling a large volume of trades (over 2.5m in 1981 against nearly 3m in 1980) is the Mid-America Commodity Exchange, housed right next door to the Chicago Board of Trade.

Mid-America, which acts as a sort of training centre for the Board of Trade and Mercantile, deals mainly in mini-contracts duplicating bigger brethren on the other Chicago exchanges. Its wheat contract, for example, is for lots of 1,000 bushels compared with 5,000 bushels on the Board of Trade.

This year, however, it will introduce an exclusive contract of its own for refined sugar. Based on the domestic refined U.S. market the contract may not have a lot of appeal to international traders, but it does mark a departure by the Mid-America Exchange into new territories and may result in a wider market in the years ahead.

J.E.

## KANSAS CITY BOARD OF TRADE

	Jan-Dec 1980	Jan-Dec 1981
Wheat	1,297,757	1,181,884
<b>TOTAL</b>	<b>\$1,298,047</b>	<b>1,181,884</b>

† Includes 290 sorghum contracts.

Source: FIA monthly volume report.

## Futures world

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## TECHNOLOGY

## Sony in the groove with compact disc

ELAINE WILLIAMS reports on the compact audio disc developed by Philips in the Netherlands and Sony in Japan.

A NEW type of audio disc to titillate the palate of jaded music lovers will be introduced before the end of the year.

It is the compact disc developed by Sony in Japan and Philips in the Netherlands, which has a sound quality presently beyond all but the most expensive hi-fi system.

This tiny 4½ in diameter disc can play an hour of music on only one side and cannot wear out because it is scanned by a laser.

Sony is likely to be the first to introduce the compact disc system in November followed by Philips in spring 1983.

So far 30 audio manufacturers including Grundig, Bang and Olufsen, Hitachi, Sanyo, Toshiba, Akai and Sharp have agreed to conform to a common standard for the disc thus avoiding the problems of standardisation encountered in the video world for discs and tapes.

Only JVC is pressing ahead

with its own system based on its VHD videodisc systems which is to be introduced later this year. However, Matsushita, which owns 51 per cent of JVC, has also joined the compact disc movement, which effectively keeps its options open.

The music and hi-fi equipment industries welcome this new technology because both markets are in the doldrums. For several years record sales have declined in the face of home recording and illegal pirate records—the latter flouting copyright rules.

Sound is encoded on the disc, in the form of microscopic pits and flat areas along a 24 mile track on the 4½ in diameter disc. It is protected against dust and dirt by a transparent plastic layer. Even surface scratches do not affect the sound quality because the laser stylus is focussed on the pits below the plastic.

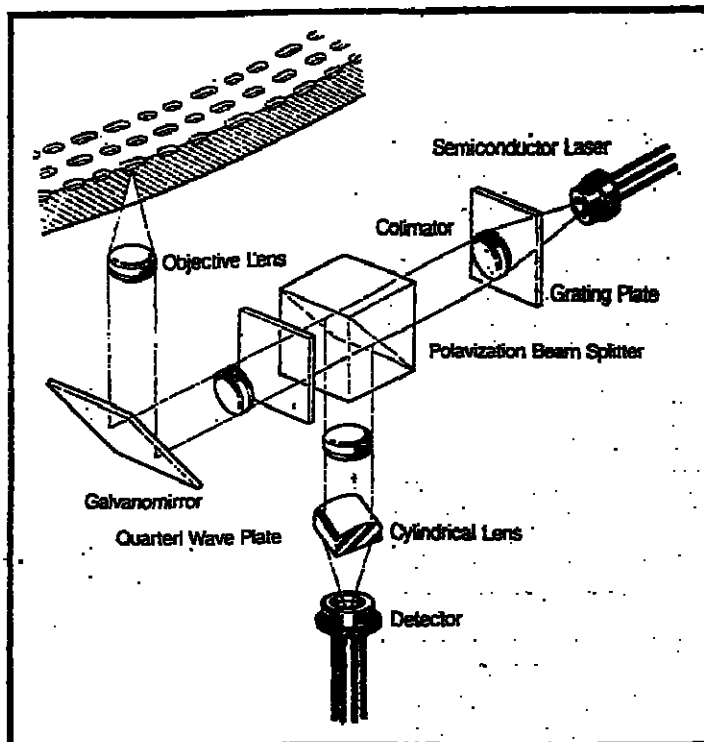
Each compact disc contains more than 5bn digital sound signal bits. This does not include all the extra bits used to control the speed, detect errors and provide information about the disc. They are laid out in a helical track and organised into groups of 16 bits to represent one unit of sound information.

As the disc rotates—its speed varies from 200 to 500 revolutions per minute—it is scanned by the laser. This produces a beam of light several times thinner than a human hair. The beam detects the sequence of pits and spaces at a rate of 4.3m bits per second.

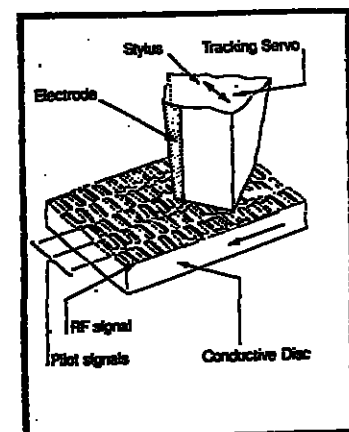
The JVC system uses a spiral groove and tiny pits on a 10 in disc. A stylus glides over the disc's surface sensing changes in electrical capacitance.

JVC says that a special decoder is needed to link the videodisc machine and the hi-fi system to play the audio discs. However, it is unlikely that JVC audio discs will be available before the middle of next year.

Philips will make its compact disc player at Hasselt in Belgium which has been involved in the company's audio products for several years.



The optical approach adopted by most companies uses a laser-beam stylus which reads the pits and spaces between a digital code.



JVC uses a metal stylus which runs over the disc's surface. Tiny pits carry the data which is detected as varying electrical capacitance.

The coding system on the compact disc has far more capacity than is needed for sound reproduction. The player can be programmed to play the tracks in any order, to display track titles and other information about the tracks as they are played.

With such a small disc, the player is no larger than a cassette so it can be used for portable equipment and in cars. Until now there has been no satisfactory portable system for discs.

Discs will be produced by

companies such as PolyGram in Germany and CBS/Sony in Japan which are already installing the disc pressing equipment. "Software will be very important to the success of the discs. We intend to offer more than 100 different titles with the day of launch," said Mr Harrison.

Unlike video, there are no problems associated with artists' copyright which have to be solved and there is a lot of material available which can be transferred to disc," he said.

Mr Harrison said that the discs can be produced in two ways, by injection moulding or by the 2P process developed for the larger video discs. Philips has chosen injection moulding for the small discs while Sony is using the 2P process.

This involves coating a glass plate with a photoresistive material. A powerful laser beam cuts out the pits corresponding to the recorded digital code for the audio signals.

After undergoing a silvering process, this becomes the glass master which is pressed against a nickel plate to make a reverse copy. This nickel master is then used to make other copies to form the production stampers.

Once pressed the discs are covered in a reflective material so it can be read by laser, followed by a final plastic coating for protection.

## Eindhoven research on friction problem

BY GEOFFREY CHARLISH

PHILIPS RESEARCH in Eindhoven, which for some 20 years has been investigating spiral groove bearings, reveals that such components are now being mass produced for use in the Video 2000 cassette recorders.

Domestic products ranging from shavers to cine cameras have always posed a problem for manufacturers: the bearings must have low friction, smooth performance (for example, to avoid tape speed cyclic variations) long life, and above all they should need no attention during the life of the product.

In the early days, oil had to be applied by the user; later, sintered metal bearings were introduced in which the small voids in the metal stored oil for permanent lubrication.

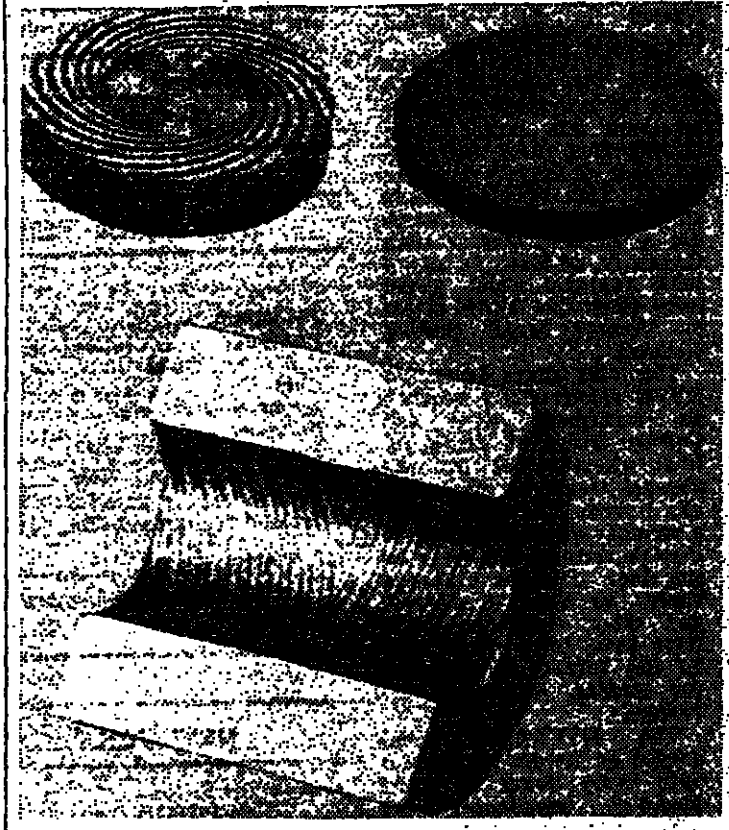
The Philips work has produced designs in which helical grooves are used in journal

bearings or spirals in thrust types. A specially developed grease is employed in the grooves. When relative motion of the surfaces occurs, pumping action of the grooves produces overpressure in the grease, keeping the surfaces apart, eliminating wear and reducing friction.

Philips has looked at both metal and plastics for the bearing components. Plastics have the advantage that they are less able to conduct frictional heat away from the bearing.

However, they transmit vibration less readily between shaft and frame, and also they do not accelerate oxidation of greases, giving a longer life.

The company can produce either type: special tools have been developed for cutting the grooves in metal components



## Hitachi announces two high capacity memories

TWO large capacity memories have been announced by Hitachi for applications such as speech synthesis, character generation and in floppy disc systems.

The biggest is a read only memory having a capacity of 256k. The NH61256 is a mask programmable CMOS device which has a power consumption

of 0.5mA in active mode. The device is available in the 1984 pin DIP package which is a high speed, low power device with access times of 250ns.

## Software for Britain

MANAGEMENT Science America, MSA, is making its Peachtree software for microcomputers available in the UK.

The company says that the small business user will have the chance to buy business software such as financial forecasting, sales ledger, inventory management and word processing programmes to suit all leading microcomputers.

Last year Peachtree software was chosen by IBM for its personal computer. More information on 0283 71011.

## BUILDING AND CIVIL ENGINEERING

## Airport control rooms

THE IRREPRESSIBLE growth in worldwide airport construction, which continues to provide one of the few really bright spots on the international civil engineering scene, is also working wonders for a small UK fabrication specialist.

Aluminium Alloy Fabrications (Alifabs), based in Woking, Surrey, may be "small fry" in corporate terms but long experience, soundly-based growth and more than a touch of entrepreneurial flair are enabling it to make an impact in an international market which it has itself helped create.

Alifabs—started 25 years ago by a structural engineer and an accountant—can hardly claim a history of meteoric success. Today it employs 50 people, has annual sales of £1.5m and operates from modest premises on a modest industrial estate tucked away behind the local golf club.

The foundation of the business has been in using its engineering expertise to convert invariably awkward architectural concepts into tangible buildings, via the use

of aluminium. About 13 years ago, the company used its experience in aluminium to launch a range of standard building products likely to provide some all-important bread and butter business.

The strategy paid off, and Alifabs' expansion joints, wall copings and gutters are now widely used by the construction industry not only in the UK but in overseas markets like Saudi Arabia, Hong Kong and the West Indies.

But the company's heart still clearly lies in its specialist capabilities and it has been able to combine these with its desire to build up international business by concentrating much of its overseas effort on the provision of an integral part of any airport development.

With 60 new airports a year currently being developed, Alifabs thinks the potential is enormous, and is now receiving inquiries from the Far East. Closer to home, the company is providing the new £100,000 control room for Liverpool's Speke airport.

The control rooms, usually found perched on the top of strategically located columns, are almost endless in their permutations and can be made to suit the largest international airport complex or the smallest local terminal.

According to Mr Frank Adam, Alifabs' chairman: "We believe the scope in this area is enormous and there are few companies capable of offering standards and specifications which compete with ours. Aluminium is more expensive than alternative materials but it can provide all the qualities which are required of a structure which may have to withstand every extreme in climate and which may rarely be maintained.

The company's domestic and overseas sales have already risen by nearly 60 per cent in the past two years and foreign markets now account for about 40 per cent of all sales. The target is to push total sales up by a further 20 per cent in 1982-83, with the emphasis on overseas contracts.

## Bad times for precast concrete industry

PROFIT MARGINS for the UK precast concrete industry have been slashed to as low as 2 per cent and returns on capital now stand at a 12-year low of 6 per cent. This has happened, according to the British Precast concrete Federation, despite increased sales per employee.

Cuts in public and private expenditure over the past two years have forced many operators to rationalise an already heavily capitalised industry. Employment has fallen by about 20 per cent to 19,000 since the present government took office.

CEMENT PRICES IN EUROPE*	
Country	Price per ton
Austria	£29.44
Spain	£27.28
Belgium	£24.83
France	£24.50
West Germany	£18.91
Greece	£19.00
Central London	£41.52

\*Nov 1981 Source: BPCF

and the BPCF now urges swift action to turn the industry around. The return on capital and profit margin figures are the lowest for the past 12 years, and are a result of continued low demand and higher raw materials particularly cement, prices.

Compared against a 1974 base index of 100, precast product prices now stand at 94, cement prices have risen to 472 and aggregates to 356.

The industry has thus been unable, or unwilling, to pass on price increases in its primary raw materials. Britain also pays a much higher price for its cement than its European counterparts. A tonne of cement will cost a London builder £41.52, but the same quantity would cost only £18.91 in Germany.

The basic minimum rate of pay per hour for precast concrete workers outside London has increased steadily during the last decade. It currently stands at £1.60 per hour compared with £0.40 per hour in 1971.

PAUL HANNON

## Designs for centre of Baghdad

BRITISH ARCHITECTS, Sheppard Robson have been appointed to carry out two major commissions in the centre of Baghdad.

Design work has started on a £38m project for a group of buildings in the centre of the city. These buildings will serve as a gateway to the redevelopment of Khulafa Street, the city's main thoroughfare.

This site is on the north side of Khulafa Street between Sabawi Square and Nufur Square facing the Museum of Modern Art. The proposed scheme responds to the present

low scale of Sabawi Square, rises to a height of eight storeys and culminates in a 22 storey tower at Nufur Square.

Total floor area of 58,000 sq metres will provide shopping facilities, a cinema, cafe and restaurant at the lower levels, with residential and office accommodation above.

The project will go out to tender in early 1983 with construction expected to take 2½ years.

Sheppard Robson have also been appointed to prepare a Master Plan for the redevelopment of an underused site of

40 hectares (100 acres) at Nasir Khan, near the pilgrimage mosque of Kadhimain in the north west part of Baghdad.

Attracting in the region of a million visitors annually, the mosque is one of the most important religious shrines in the Islamic world. Through conversion with religious and party leaders the designers have developed proposals for the area which will include housing, schools, comprehensive sports facilities, public areas and auditoria, buildings for commerce and light industry and a

## CONTRACTS

## £17m shield for Babcock

BABCOCK POWER will be involved in the construction of the Torness AGR nuclear power station in Lothian, Scotland. The company has been awarded a £17m contract by DARCHEN Engineering, Darlington, for the erection of thermal shields which will be manufactured and supplied by DARCHEN.

Over 300 men—including a supervisory team from Babcock Power construction division will be involved with the work which is scheduled to last five years.

DARCHEN Engineering is the contractor for the thermal shield responsible to the National Nuclear Corporation who are agents for the Central Electricity Generating Board and the South of Scotland Electricity Board for the new "nuclear islands" being constructed at Heysham, Lancs, and Torness, Lothian. Total value of the contract is over £90m for the thermal shield work.

DARCHEN will carry out all phases of the work on the Heysham contract with their personnel and will supply an engineering and management team at Torness.

TWO CONTRACTS have been awarded to the Manchester office of WIMPEY CONSTRUCTION UK which total £4.8m.

Under a £3.75m contract Wimpsey is to build 106 two-storey houses and 138 flats in two-storey blocks in Ormeau Street, Bewick, Manchester, a central city area that is being redeveloped. The dwellings will be of traditional brick construction. Work has begun and is due for completion in December 1983.

The North Western Regional Health Authority has placed a £1.13m contract with Wimpsey to build a new laundry for Oldham

and District General Hospital. Part of a major redevelopment of the whole hospital, the laundry will be a steel framed building with brick cavity walls and patent glazing with a metal decking and PVC roof. The building will be complete with laundry plant to clean 68,000 articles per week. Work has started for completion in May 1983.

Wimpsey has been awarded a £1.65m contract by the receiver for the Metropolitan Police to build a police station at Home Road, Orpington, Kent. The building will have five floors and a two-storey car park. The order calls for ancillary buildings and services. Work starts next month for completion in August 1983.

The company also has a £96,000 contract to convert the West Ward in Southampton General Hospital to a geriatric ward.

BAIFOUR BEATTY CONSTRUCTION, Croydon, has been awarded a contract valued at £1.8m, for the construction of two elevated access ramps in reinforced concrete for British Airways Authority's new Terminal 4 Building at Heathrow Airport. The terminal is being constructed under a management contract by Taylor Woodrow Construction. The contract is due for completion in 18 months.

A SIX-YEAR, £3m contract to drill and blast about 30m cubic metres of rock overburden at the National Coal Board's open cast coal site at Headless Cross, Lancashire, has been awarded to BOSKALIS WESTMINSTER CONSTRUCTION by main contractor Murphy Brothers, Leicester.

To meet the demands imposed by the production cycle, and to ensure continuity of work regardless of most weather con-

ditions, a large rotary drilling rig—which is more than twice as fast as conventional crawler rigs—has been purchased for this project. The American-made machine, known as Road Drill SK25, is now operating on site.

THE SCOTTISH Equitable Life Assurance Society has awarded a £3.7m contract to SBA ROBERT HEALPINE PROJECT MANAGEMENT for extensive rebuilding work at St Andrew Square, Edinburgh.

Work has started on the 130-week programme and involves careful demolition to preserve the existing facade of the portion of the new building to be demolished as well as rebuilding a wing along North St. Andrew Street and the construction of a new element with a landscaped roof garden at the rear of the existing property. Findings will include armoured glass vestibules, hardwood facings and panelled doors and a large amount of ornamental plasterwork.

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## WHAT'S NEW IN BUILDING

A VERSATILE dense building block (the D3S), which it is claimed can be quickly and easily laid with one hand, has been introduced by Beacraft Concrete Partitions, a member of the Phoenix Timber Group.

Measuring 200mm x 140mm x 280mm, it has been developed to meet the need for a dense general purpose block which also satisfies the Building Regulations for single leaf party walls.

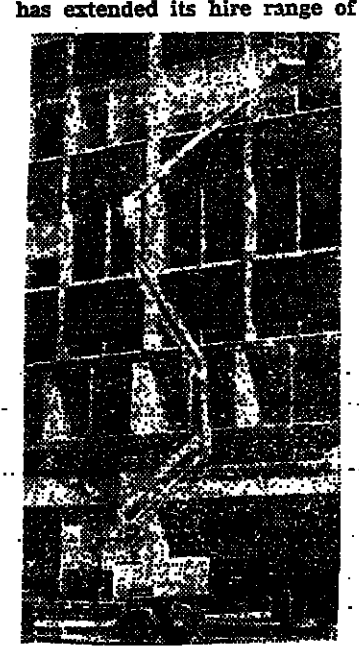
The D3S has an indentation in the top for the BCP Block Lifting tool. Used in conjunction with the D3S block, it enables neat openings to be built and facilitates bonding of party walls with orthodox block walls while retaining the running bond in both, without involving any block cutting.

It is said to be particularly useful for laying header bond on strip foundations for the 280mm wide base of a wall of normal brick cavity block or block-cavity block construction. As a dense masonry block the D3S can be used in this position (below the damp proof course) without any need for certification.

The D3S blocks cost £8.67 per square metre for delivery in the UK, including crane, offloading and shrink wrapping.

More from Beacraft Concrete Partitions, 80 Capeworth Street, Leyton, London E15 (01-539 7788).

GKN Mills Building Services has extended its hire range of



access equipment with the introduction of two trailer mounted hydraulic access platforms, Topper Roto-Zoom Boom 12 and 15. TRZ 12 is operated by two motors and

has a maximum height reach of 12 metres, while TRZ 15 is three-motor operated and reaches 15 metres in height. Both platforms were chosen for their boom configuration which allows a greater variety of cage positions (01-567 3083).

JUST PUBLISHED by the Cement and Concrete Association is a report *Further investigations into load-spreading of concrete block paving* (Ref: 42.543) which covers tests carried out to establish whether the type of sub-base influences a reduction in stress, particularly as flexible sub-bases are often used. The tests showed that the load-spreading is greater on a flexible sub-base and the resulting horizontal force experienced by an edge restraint is low. The report costs £2.25.

C and CA has also issued a booklet on *Plastic cracking of concrete* (Ref: 45.038) which is intended to help site supervisors to avoid plastic cracking during the placing, finishing and curing of concrete. Both publications are available from the C and CA, Wexham Springs, Slough, SL5 6PL.

هنا من العمل



## BBC 1

9.55 am For Schools. Colleges.  
10.00 am News. 10.15-10.27 am  
For Schools. Colleges. 10.30 am  
after Noon. 1.00 Pebble Mill at  
One. 1.45 Camberwick Green.  
2.01 For Schools. Colleges. 2.30  
Della Smith's Cookery Course.  
2.35 See Hear. 3.55 Regional  
News for England (except  
London). 3.55 Play School. 4.00  
Secret Squirrel. 4.25-4.30  
4.40 Playhouse. 5.05 John Stevens  
Newsround. 5.10 Blue Peter.  
5.40 News.  
6.00 Nationwide (London and  
South East only).  
6.25 Nationwide.  
6.35 Doctor Who starring Peter  
Davison.  
7.20 The Rockford Files star-  
ring James Garner.  
8.10 Panorama.  
9.00 News.  
9.25 Last of the Summer Wine  
starring Bill Owen, Peter  
Sallis and Brian Wilde.  
9.55 Police: Nine months  
inside Thames Valley Con-  
stantinople. (A Suspicious  
Death).  
10.40 Film 82 with Glyn  
Worsnip.  
11.10 Big Jim and the Fagan  
Club starring Norman  
Rossington and Roland  
Curran and Priscilla  
Morison.  
11.58 News headlines.  
11.40 Speak for Yourself. Apolo-  
gising and Complaining.

## TELEVISION

## Chris Dunkley: Tonight's Choice

If the sight of the cars being waved frantically into the main  
of a Channel ferry at one end and straight out of the other  
at the other doesn't make you laugh, and you don't find  
it funny to see a police chief reprimanding one of his officers  
for repeatedly arresting the same man on charges of having  
silly hair, wide lips, and smelling of curry, then you'll pre-  
sumably be watching Not The Nine O'Clock News tonight for  
the sake of Pamela Stephenson's marvellous impersonations. Or  
just for the sake of Pamela Stephenson. The show returns to  
BBC2 for six completely new programmes.  
Horizon immediately afterwards asks "Whatever Happened  
to the Energy Crisis?" and promotes the idea that we could  
make do with much less energy.  
To mark the centenary of the birth of James Joyce Radio 3  
broadcasts Blooms of Dublin, a three-hour "musical for radio  
with words and music" by Anthony Burgess.

## BBC 2

10.00 am Managing the Micro.  
10.35 Speak for Yourself.  
11.00 Play School.  
11.25 Play it Safe.  
11.35 Write Away.  
2.00 pm A Child's Place.  
2.25 Maths Help.  
2.40 Other People's Lives.  
3.05 The Computer Pro-  
gramme.  
3.30 Business Club.  
3.55 Star Movie: "The Silent  
Star".  
5.05 World Skiing Champion-  
ships.

## LONDON

9.30 am Schools programmes.  
10.00 Cockleshell Bay. 12.10 pm  
Rainbow. 12.30 Do it Yourself.  
1.00 News. Plus FT Index. 1.20  
Thames News with Robin  
Houston. 1.30 About Britain.  
2.00 Money-Go-Round with Joan  
Shenton and Tony Bastable. 2.30  
Monday Matinee: Richard Wid-  
mark and Gold Zetterling in "A  
Prize of Gold". 4.15 Danger-  
ous. 4.20 Graham's Ark. 4.45  
The Book Tower. 5.15 Mr and  
Mrs.  
5.45 News.  
6.00 Thames News with  
Andrew Gardner and Rita  
Carter.  
6.25 Help! with Viv Taylor  
Gee.  
6.35 Crossroads.  
7.00 Wish You Were Here  
7.20 Coronation Street.  
8.00 Let There Be Love, star-  
ring Paul Eddington,  
Nanette Newman and  
Henry McGee.  
8.30 World in Action.  
8.00 Hill Street Blues.  
10.00 "The Diamond Mercen-  
aries", starring Telly  
Savalas.  
12.25 am Close: "Sit Up and  
Listen with Quentin  
Crisp".  
† Indicates programme in  
black and white.

## Canadian Indians' link to UK tested

EVERY taxpayer in Bromley knows how necessary or useful it can be, on occasion, to have a legal peg to prop a political grievance. Concern for human rights is a worthy political objective, protection of human rights a worthy legal function. Proceedings aimed at upholding human rights cannot legitimately be despised as an abuse of the processes of litigation.

Last week, in *The Queen v The Secretary of State for Foreign and Commonwealth Affairs ex parte the Indian Association of Alberta*, the Court of Appeal, in three separate judgments reflecting three separate viewpoints, decided unanimously that in their current litigation in London the Indians of Alberta, Nova Scotia and New Brunswick were using the wrong legal peg to support their political grievances.

The Indians were applying for declarations by way of proceedings for judicial review—proceedings which are becoming very much a growth industry—that the Foreign and Commonwealth Office had misstated the legal position concerning the rights of the Indian peoples of Canada and that the Govern-  
ment of the UK still owed them various treaty and other obligations.

The Indians relied strongly on the Royal Proclamation of 1763, which they ranked as their Bill of Rights. This proclamation declared that it was "just and reasonable, and essential to our interest, and the Security of our Colonies, that the several Nations or Tribes of Indians with whom We are connected, and who live under our Protection, should not be molested or disturbed in the Possession of such Parts of our Dominions and Territories as, not having been ceded to or purchased by Us, are reserved to them, or any of them, as their Hunting Grounds."

This proclamation has never been explicitly repealed in England or Canada, but has always been treated as having legislative effect.

Lord Denning, in a judgment reflecting a narrative historical viewpoint and as exciting as an episode of *The Archers*, came to the sanguine conclusion that "there is nothing, so far as I can see, to warrant any distrust by the Indians of the Government of Canada."

But, in case there should be, the discussion in this case will strengthen their hand so as to enable them to withstand any onslaught. They will be able to say that their rights and freedoms have been guaranteed to them by the Crown, originally by the Crown in respect of the UK now by the Crown in respect of Canada, but in any case, by the Crown.

No parliament should do anything to lessen the worth of

these guarantees. They should be honoured by the Crown in respect of Canada, so long as the sun rises and the river flows. That promise must never be broken. There is no case whatever for any declaration.

Overwhelmed by such a sonorous peroration, who dares to be so bold as to remind himself of the old adage "fine words butter no parsnips"? And this is an adage likely to remain relevant so long as the sun rises and the river flows.

Lord Justice Kerr preferred a philosophical, topographical method as the basis of his

North America Act 1867 and its successors up to the Statute of Westminster 1931 was to create an all-embracing federal structure for Canada, which was wholly independent and autonomous in relation to all internal affairs.

All rights and obligations in relation to the Indian peoples of Canada had devolved from the Crown in right of the UK to the Crown in right of the Dominion or Provinces of Canada. The declaration sought by the Indians had no foundation in law.

Lord Justice Kerr seems to

## THE WEEK IN THE COURTS

BY JUSTINIAN

judgment. For him the abstract and bare issue for the Court was as to situs of obligations ultimately owed by the Crown, whether in right or respect of the UK on the one hand or of the Dominion or Provinces of Canada on the other.

It was settled law that although Her Majesty was the personal sovereign of the peoples inhabiting many of the territories within the Commonwealth, all rights and obligations of the Crown could only arise in relation to a particular government of those territories.

The reason was that those rights and obligations could only be exercised and enforced, if at all, through some governmental emanation or representation of the Crown.

It was clear that on the ground of a representative legislature or from the setting up of courts, legislative council or other structures of government Her Majesty's Government in a colony and a dominion was to be regarded as distinct from Her Majesty's Government in the UK.

The liabilities of the Crown in right of or under the laws of one of the Crown's territories could be satisfied only out of the revenues and by the authority of the legislature of that territory.

say in effect that by creating a responsible organisation in a particular area you automatically transfer to it all responsibilities previously exercised in that area by other organisations, even though you do not take the trouble to state that you are transferring all or any of those responsibilities. This overlooks the concept—and the fact—of overlap of responsibilities and of obligations.

Lord Justice May opted in his judgment for a political, constitutional viewpoint. He said that at the root of the Indians' application and the arguments in support of it there was a fundamental misunderstanding of the constitutional position.

Although at one time it was correct to describe the Crown

## RACING

BY DOMINIC WIGAN

IT WAS to be hoped that Saturday's Irish Sweep Hurdle would shed some light on Cheltenham at a time when the major Festival prizes—the Gold Cup, and the Champion and Triumph Hurdles—look more open than ever and any one of seven or eight hurdlers could emerge favourite for next week's Schweppes Trophy. This was not to be.

The race offered practically no guide to next month's Champion Hurdle other than that Daring Run will be hard-pressed to improve on his third place of a year ago.

Favourite for the Champion since November, Daring Run has done little to suggest that he is a worthy favourite. The Hunter Chase season, which invariably produces a high proportion of winning favourites, gets under way this afternoon with the Leicestershire Maiden Hunters Chase. Here, Kaylad, who boasted only

moderate point-to-point form in 1980 before being pulled up on his only appearance in a hunter chase last season, can hardly be recommended with confidence on those credentials.

However, I suspect that the Suffolk seven-year-old is the one that they will all have to beat as he sets out to confirm reports suggesting that he has made above average improvement. At Plumpton, where London-based racegoers are unlikely to have earlier stamped for the £680 return trip quoted for British Rail in Saturday's Sporting Life, Set Point could be up to lifting the day's other hunter chase—the Clapper Challenge Cup.

## LEICESTER

1.30—The Thatcher  
2.00—Gold Spun  
2.30—Roller Coaster  
3.00—Royal Friend  
3.30—Kaylad\*\*  
4.00—On A Cloud

## PLUMPTON

2.15—Charlie Muddle  
2.45—Saidator  
3.45—Set Point\*\*  
4.15—Mons Beau\*

All IBA Regions as London except at the following times:

## ANGLIA

1.20 pm Anglia News. 2.30 Monday Film Matinee: "The President's Mistress" (TV Movie). 3.15 University Challenge. 4.00 Anglia. 4.25 Survival. 10.30 Anglia Reports. 11.00 The Palace Presents. 12.00 Superstar Film. 12.30 am Reflection.

## BORDER

1.20 pm Border News. 12.00 Film: "Nurse, Edith Cavell", starring Anna Neagle. 3.45 Money-Go-Round. 5.15 Pyrexia. 6.00 Lookaround. 6.15 The Sound of... Lorna Duffie. 6.30 Mr and Mrs. 10.30 Thriller. 11.40 Border News Summary.

## CENTRAL

1.20 pm Central News. 2.00 The Monday Screen Matinee: "The Mind of Mr. Spence". 3.45 Money-Go-Round. 6.00 Central News. 10.30 Parents and Teenagers. 11.00 Central News. 11.15 Left, Right and Centre. 11.40 Central News. 12.15 am Something Different.

## CHANNEL

1.20 pm Channel: Lunchtime News. What's On, Where and Weather. 2.30

The Monday Matinee: "Sunstruck". 5.15 Emmerdale Farm. 6.00 Channel Reports. 6.30 The Two of Us. 10.28 Channel Late News. 10.35 Ladies Man. 11.05 Golfing Greats (Johnny Miller). 11.30 Barry Miller. 11.55 News and Weather in French.

## GRAMPIAN

9.25 am First Thing. 1.20 pm North News. 2.30 Monday Matinee: "The American Dream" starring Ian Carmichael. 3.45 News. 6.00 North Tonight. 8.30 Country Focus. 10.30 Monday Movie: "The Seven-Up". 12.25 am North Headlines.

## GRANADA

1.20 pm Granada Reports. 2.30 Matinee: "The Best Pair of Legs in the Business". 5.15 The Adventures of Dick Turpin. 6.00 Mr. Merlin. 6.30 Granada Reports. 8.00 Quincey. Best Sellers: "From Here to Eternity". 12.25 am North Headlines.

## HTV

1.20 pm HTV News. 2.30 Monday Matinee: "The Card" starring Alec Guinness. 3.45 News. 6.00 HTV News. 10.30 Soap. 11.00 Gillan. 11.30 Parents and Teenagers. HTV Central/Matinee. 11.55 HTV West except: 12.00-12.10 pm Fitzablam.

## RADIO

RADIO 1  
5.00 am As Radio 2. 7.00 Mike Read. 9.00 Simon Bates. 11.30 Dave Lee Travis. 2.00 Paul Burnett. 3.00 Steve Wright. 5.00 Peter Powell. 7.00 Stevie Nicks with Andy Peebles. 8.00 David Jensen. 10.00-12.00 John Peel (S).

RADIO 2  
5.00 am News. 5.02 Cricket Desk. 5.03 Ray Moore (S). 7.30 Terry Wogan (S). 10.00 Jimmy Young (S). 12.00 Cricket Desk. 12.05 Sport. 12.10 Ford (S). 2.00 Ed Stewart (S). 4.30 David Hamilton (S). 5.45 News. Sport. 6.00 John Dunn (S). 6.00 Folk. 6.15 News. 6.20 Lyrics. 6.25 The Best of Jazz (S). 8.55 Sports Desk. 10.00 Monday Movie Quiz with Ray Moore. 10.30 Star Sound with

RADIO 3  
5.00 am News. 7.00 News. 7.05 Morning Concert (S). 8.00 News. 8.05 News. 9.00 This Week's Composers: Tomaso Albinoni and Benedetto Marcello (S). 9.45 Lutyens and Gurney song recital (S). 10.30 Music for Organ (S). 11.15 50th Anniversary. 11.45 BBC Welsh Symphony Orchestra (S). 1.00 pm Gillan. 1.05 BBC Lunchtime Concert (S). 2.10 Machine Music (S). 3.10

RADIO 4  
5.00 am News. 5.10 Farming Week. 6.25 Shipping Forecast. 6.30 Today. 8.35 The Week On 4. 8.45 John Eddon with a selection from the

The Songs of Mussorgsky (S). 3.30 New Records (S). 4.55 News. 5.00 Mainly for Pleasure (S). 7.00 Aspects of the Blues. 7.30 Blooms of Dublin. A musical for radio with words and music by Anthony Burgess based on "Ulysses" by James Joyce (S). 10.30 Jazz in Britain featuring the Mike Westbrook Orchestra (S). 11.00 News. 11.15-11.15 Bohemian Nights (S). Medium Wave with VHF except: 7.05-11.15 am Cricket: Sixth Test. India v England at Kanpur.

RADIO 5  
5.00 am News. 5.10 Farming Week. 6.25 Shipping Forecast. 6.30 Today. 8.35 The Week On 5. 8.45 John Eddon with a selection from the

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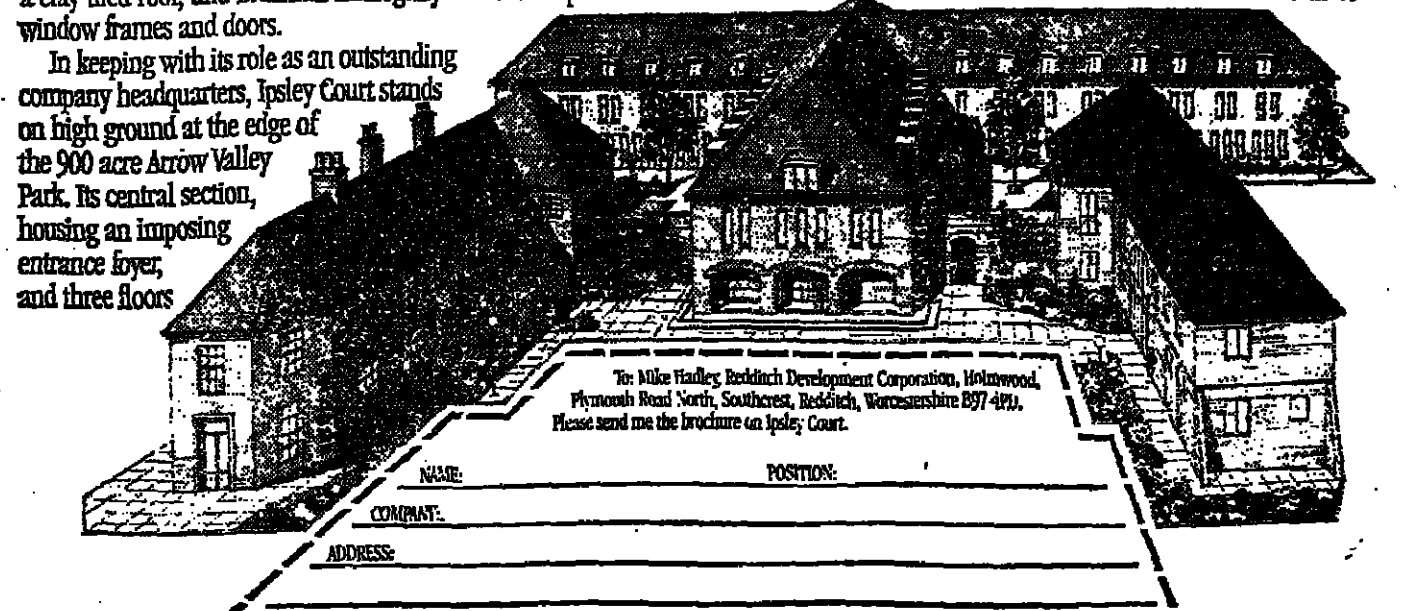
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## THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

# Why three men decided to jump out of the same boat

Ian Hamilton Fazey describes the birth of an electronic information system

**TECHNOLOGICS** Computing could well become an archetypal example of what the regeneration of British industry is supposed to be about. Its three founders were frustrated by big company life, had some good ideas, and eventually managed to get themselves National Enterprise Board backing of more than £45,000.

The NEB, now merged with the National Research Development Corporation into the British Technology Group (BTG), has 40 per cent of the equity. The heart of the company, however, is the combined talent of its three young founders, Andrew Polkowski, Mike Siddles and Lawrence Cook who met while working for Plessey in Liverpool.

The electronics giant had not yet begun the production of its present System X electronic switch exchange for British Telecom and there was about the plant a demoralisingly depressed by further redundancies.

Polkowski had become convinced that his future there was going to be limited anyway. He was a staff union

representative who quite cheerfully vented his boredom by what senior managers call "making trouble." London-born, he had read physics at Liverpool University, liked Merseyside, and decided to stay there. The prospect of industry excited him—until he joined Plessey in 1972 at the age of 21.

In his own words: "It was like jumping straight into a fire. Nothing ever seemed to be happening. I used to spend my days trying to think of something to do on my own so I could get out and do it. Then Lawrence Cook joined Plessey."

Cook, also in his twenties, had already designed a printed circuit board and sold it. He and Polkowski got together and started on the do-it-yourself TV circuits market. When Plessey started, Cook made himself an adaptor for his set at home, and that was where Siddles came in.

Siddles was finding life at Plessey "frustrating, grim and lacking in real direction." He heard about Cook's tele-text adaptor, wanted one himself for the same purpose but could not be bothered to

wire it all up. So he designed a printed circuit board to do the job. This transformed Cook's invention from a Heath-Robinson device to a unit that could be produced simply.

They marketed their tele-text adaptors through the D-I-Y electronics press for £200 each at a time when early, factory-built teletext TV sets were costing £3,000.

Thus they bought a mini-computer and Siddles worked out how to hook it into Cook's teletext adaptor. Now they had an expandable, micro-processor-based electronic information system on their hands. The obvious thing to do was to apply it to British Telecom's newly announced Prestel electronic information system and develop it into an editing terminal.

By 1979 they had their prototype ready. Meanwhile, Plessey had secured its System X contracts and life at work looked as though it might actually become exciting for a change. The problem, however, was that their cottage industry was becoming more than they could cope with in their spare time. One by one, two years ago, they

left Plessey and started looking for financial backing.

They worked in garden sheds and bedrooms; Cook's semi in Prescot, a pleasant Merseyside suburb, became the centre of activity. They even sold their prototype—to a Dutch publishing company that had been told by Philips it would take two years to develop something similar.

They used their houses as collateral for a £30,000 overdraft from NatWest and came close to losing them. They needed more cash so they turned to the small business advisory service at Merseyside Chamber of Commerce. That led to talks with ICF, the NRDC and the NEB (now BTG), as well as an offer of private investment conditional on relocation to the Thames Valley.

However, they wanted to stay in Liverpool and finally secured NEB backing in January 1980. Each of the three accepted a salary of £7,500 plus a percentage of future sales to clear up their £30,000 overdraft. The company was capitalised at £10,000 with the three founders taking 40 per cent between them to



L to r: Michael Siddles, Laurence Cook and Andrew Polkowski: used their houses as collateral

match the BTG's share. To ensure availability of experienced management, an 11 per cent stake has been taken up by Sapling, an advisory service for small firms set up by the BTG and Manchester's Collinson-Grant Management Consultants. The remaining 9 per cent has yet to be taken up.

Under the deal the BTG has also bought £45,000-worth of preference shares and NatWest has allowed another £25,000 of overdraft with an extra £50,000 of overdraft guaranteed by the BTG. With UK and overseas demand

now increasing and expansion assured, the BTG is looking now at even more funding.

So far, since all but final assembly work has been put out to sub-contractors, Technographics has generated only 10 direct jobs. This, however, will change as soon as the company gradually switches to employing its own out-workers and then to full-scale, in-house production in a bigger factory than its present unit in Liverpool's famous Scotland Road. Eventually, something like 50 jobs are likely to be created.

formation base for its owner's private system.

Long term, the terminal is probably going to secure Technographics' future, especially since it will soon be adapted for overseas markets using Telon, the rival system to Prestel developed by the Canadians.

But what has been needed is a means of generating cash for short-term growth. The Carousol, which is basically a viewdata editing terminal with a special adaptor to allow about 20 frames of information to be flashed onto ordinary television screens in continuous sequence, looks like providing it.

Each has been selling for about £9,000. A more expensive addition to the system is under development which will enable a shopper or spectator to press some buttons and quiz the data base.

In March last year, at the end of the first 12 months of operation, the company turned over about £140,000. The second year's turnover looks like exceeding £800,000 and the company is now predicting a turnover rate of £1m a year by the end of 1982.

## The message goes round and round

**SPECTATORS** at major British golf tournaments last year were able to keep up with the state of the play better than ever, thanks to some astute marketing management by Technographics.

By looking at one of the television sets placed about the course by Extel, the news and sports wire service, they were able to read the positions of competitors on the leader board, find out who was teeing off when or who was playing where, and take in any other significant information about the tournament.

Extel provided other sporting information too, and, to pay for the service, there were advertisements, some in characteristically familiar viewdata format and some in more conventional form, played back from video tapes.

What in fact the spectators were able to look at was the self-contained viewdata system

developed by Technographics. Transmission was by cable to each television set with Extel controlling the system at the course through a small, micro-processor-based computer.

The frames carrying the information were recycled continuously, like an endless reel, giving the system its name, the Carousol. An editing terminal at the central control point enabled them to be updated when needed.

The development was kept secret while Extel established its corner of the market at sporting events. It came to wider notice when IPC used it to keep delegates informed of events at the CBI conference in November.

Soon, television screens will start appearing in many parts of

Britain—in shopping centres, in exhibition halls, at sporting events and in big department stores. The companies that have bought Carousols, which they will use to fill the screens with appropriate information, include newspaper groups such as East Midlands Allied Press, Thomson Regional Newspapers, and Westminster Press. Another buyer, the Press TV Company of Redditch, is going to use it to put up shoppers' information and advertisements on a giant Toshiba screen in the town's shopping precinct.

The major benefit being offered by Technographics to buyers of the system is immediate profit potential. Provided the buyer can sell advertising on his TV screens, revenue will flow.

The astute piece of marketing management has been to spot the potential for something like the Carousol and then shift the company's stance slightly to be able to exploit it. The men behind Technographics have in fact developed the Carousol by designing a special adaptor for the product through which they originally hoped to become rich.

This was, and remains, an off-line editing terminal for Prestel. Demand for it can be judged from the fact that they have found no difficulty in selling 51 at £7,000 each in only 18 months.

The problem, however, is the failure of Prestel to grow. As Dave Phillips, Technographics sales manager, says: "At best the Prestel market is stagnant; at worst it is declining."

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## Management abstracts

One way of tackling absenteeism. R. E. Kopeleman and others in Personnel Administrator (U.S.), May 81: p. 57 (5 pages, tables).

Presents a neo-Parkinsonian law of sick-leave abuse, identifies costs associated with such abuse (especially casual absence), and provides an example of an absence control scheme that doesn't aim at an unblemished attendance record but gives employees the opportunity to "plan" casual absence with management approval. Looks at the scheme's advantages, and how employees view it.

Management of idle cash. C. H. Gibson and G. Court in American Journal of Small Business (U.S.), Winter 81: p. 11 (11 pages, charts, tables).

Describes how "idle cash"—money held in bank accounts above operating requirements—can be identified and invested; stresses the importance of speeding up deposit procedures and delaying disbursements (but warns against delaying paydays); outlines investment alternatives.

Autonomous work teams boost clerical efficiency. R. Collis in International Management (UK), Jun 81: p. 38 (2 pages).

Describes an experiment in the head office of the Société Lyonnaise de Banque, Lyons, where the hierarchy of supervisors, clerks and typists has been replaced by teams; members share tasks and take collective responsibility. Outlines the preliminaries to the re-organisation, and training arrangements; claims higher productivity, increased job satisfaction, and fewer customer complaints. It is said that salary differentials will receive attention when restructuring is complete.

Assessing risks in marketing strategy. K. Shah + P. J. LaPlaca in Industrial Marketing Management (U.S.), Apr 81: p. 77 (15 pages, charts, tables).

Discusses types of risk which need to be assessed when developing a marketing strategy within the context of an overall business plan; suggests rules of thumb, and gives examples of how named companies approach risk assessment, noting successes and failures.

Strategic growth through merger and acquisition. J. E. Temple + others in Financial Executive (U.S.), May 81: p. 23 (4 pages, tables).

Outlines how a company can draw up a profile of itself in order to decide what type of merger/acquisition partner it ought to seek; gives advice on how to identify and screen candidates.

Graphics in employee/annual reports. J. Lott + C. Forbes in Design (UK), Jun 81: p. 40 (6 pages, illus.).

Discusses the objectives of, and illustrates pages from, the employee reports of named companies; examines the way layouts/graphics help or hinder the presentation of information. Takes a look at trends in U.S. annual reports for investors, and presents sample pages.

Health promotion in the workplace. M. P. Naditch in Education + Training (UK), May 81: p. 135 (2 pages).

Describes a health programme for all employees of Control Data Corporation (U.S.) and their spouses; outlines programme elements, from initial medical examination through "workshops" (on, eg, obesity and smoking) to "social support" activities (eg, cooking); notes how the company relates the results to absenteeism/productivity.

Strategies of effective low-share businesses. C. Y. T. Woo + A. C. Cooper in Strategic Management Journal (UK), Jul/Sep 81.

After noting that research has emphasised the importance of market-share, reports from analysis of one lot of research data that low-market-share businesses can be effective if they operate in stable markets (with slow growth and infrequent product changes) and concentrate on their specific strengths.

These abstracts are condensed from the abstracting journals published by Anbar Management Publications. Licensed copies of the original articles may be obtained at £2.50 each (including VAT and p & p; cash with order) from Anbar, PO Box 23, Wembley HA9 8DJ.

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Brisbane or Sydney or Melbourne. Because we practically guarantee you'll arrive bright-eyed and bushy-tailed", says Qantas.

"Well, Qantas. This will not be taken

lying down — says koala!"

**QANTAS**  
The Australian Airline



## Greenwich

## by MICHAEL COVENEY



**Barbara Fenty**

### Orange Tree, Richmond

What tommy-rot, I muttered, as the lights faded. Scrawled half way down my notes on Act 2, I decipher the legend "Chelkhor." This is a comment on the scene where a lonely spinster, preparing to transport a ludicrous writer from the private tray sees her silent

The self-effacing star of the show, however, is Bernard Hepton as the doctor with aspirations as a puppeteer. When Peter Vaughan's self-styled lounge fascist shoots a looter, Mr Hepton is on hand to pronounce the villain dead only for the writer to groan comfortably from the floor. Another small failure of diagnosis completes the agony. This is a top class evening, even if the play does not quite measure up to the best of the author in *Absurd Person Singular* (another Christmas débacle) and *Bedroom Farce*.

What does emerge at the Orange Tree is the excitement inherent in the other characters. Peter Guinness is a mercurial Edgar/Tom on the brink of supernatural frenzy. He hurls himself about the stage with

It makes an intriguing change to be offered so strong a contingent of goodies. Frank Moorey is a sturdy, convincing Kent and Madeline Church creates an unusually powerful spiky Cordelia. She also doubles as the Food, skinny, mobile, boyish, accentuating the quasi-parental relationship with the King, though missing the sharp-edge of a queen.

and, where needed, elbow room. Yet, for much of the concert, I felt an imbalance between the elegance of schooling and the incompleteness, even at times the immaturity, of artistic imagination. Faure's Theme and Variations, Op. 78, was a prime example of this point, without knowing Lang's. Long's destruction of the composer's stringent demands for simplicity from his interpreters, the listener might have been made uncomfortable by the very obviously "plastic" shaping of the theme, with anger at the artist at the end of each sentence, or the less than strict adherence to Faure's tempo prescriptions for the inner variations. Beneath Mr. Collier's fastidious touch there was disclosed a vein of mere prettiness, both here and in the D-flat Nocturne, Op. 63, that suggests the wear of perspiration. Debussy's Suite berg-

Strangely, although the distinctively Gallic properties of this tonal weighting and colouring might have decreed otherwise, the performance of the Russian composers seemed much more committed. Chalkovsky's *Dumka* was propulsive as well as precisely fingered, and the latter's contrapuntal Rhapsody, like the more recent Ravel and Debussy's Correll variations, awoke a glowing, well-paced response, though even here the trace of "good manners" tended to interpose ever so slightly between music and audience. When Mr Collard learns to rely less on the importance of an immaculately groomed interpretive facade, what a pianist he will be!

MAX LOFFERT

have been wrong.

In Scotland there was James Cowie, who during his time at Glasgow School of Art had worked himself in Italian painting in the style of the artist which he took from the pictures of the workshop of Piero della Francesca, in particular, had been the art master at Bellshill Academy since 1918, and who, having apparently produced little of any distinction hitherto, began in the early 1930s to paint a series of substantial figure compositions, using for the most part his schoolgirl pupils as models.

There were other workers and the work around them, the drawings and studies from life, constitute the core of his achievement, in a total oeuvre that was in any case, to remain pretty small. Most of them, and indeed all those paintings, are now shared among a handful of lucky public collections, almost all of them Scottish; which he goes to explain, if not exactly excuse Cowie's virtually non-existent reputation in the southern kingdom.

The Walker Art Gallery in Liverpool owns one of the most

Just how important to Cowie were the primary disciplines of drawing and composition, organisation and redispotion is made very clear. He drew beautifully in the classical mode, for information and decision rather than effect, for study rather than expression. But of course these things are infinitely expressive, for discipline and restraint can never lock out the personal touch.

Cowie left Bellshill in 1933 to teach in art schools, and his own work too took rather a different course. It was never less than beautifully made and creatively sophisticated, but it does seem a certain secret flame went out. It may be that he allowed the metaphysical to become too conscious and thus too contrived an element, or perhaps he simply lost confidence in himself; whatever it was, he never again took on anything so ambitious in scope, and so

But there is rather more to these paintings than mere pious genuflection to the masters and pastiche; which brings us back to our earlier point. Cowie was no throw-back, but of his own time, and in the 1930s particularly, rather more so than we had supposed. His exact and meticulous vision carries yet, and perhaps at first in spite of himself, something more ambiguous and suggestive, a positive metaphysical charge, a sense of the sacred, of escape from conscious, and of course contemporary, Surrealism.

His schoolgirls, so still and quiet, are presented to us with

emplacement that houses the Button for firing the Bomb—a procedure they have just declined to carry out. Troops surround them, but can do nothing, for Paris, the ring-leader, will shower nuclear disaster on the world if he is checked.

What he intends is to overthrow all governments and institute what he calls a new government. The trouble, dramatically as well as politically, is that he has no more idea than has the author, Farukh Dhanday, how to go about

## Festival Hall

One of Mozart's great masses is usually enough for a choir to tackle in a single concert. But on Friday John Elliot Gardiner and the Monteverdi Choir and Orchestra paired the C minor mass K.427 with the Requiem K.626, traversing the twin peaks of Mozart's church music in a single effort. The pairing is not at all lugub: both works present the musicologist with absorbing problems of authenticity and completeness. In performance the tortois provide a fascinating contrast of manner—decorative and extrovert in the C minor mass, unadorned and direct in the Requiem.

Mr Elliot Gardiner's achievements with his choir invariably have a clarity of focus and a firm grip on the basic matters of rhythm and phrasing that takes the performances a long way towards success. His account of the Mass on this evening had the same clarity, and the strings of the Monteverdi Orchestra manage to retain the responsiveness of a small band without losing anything of their refinement; attacks were crisp, intonation—occasional problems with the chamber organ apart—unexceptionable. Perhaps in the first movement, however, he took the place of exuberance, but the performance was traced

above all by its soprano soloists—for Mozart here replaces the traditional contralto with a sensational soprano in his solo quartet. Isobel Buchanan had the larger, creamier voice, marginally less agile though, it seemed, than Diana Montague; Miss Buchanan's momentary lapses of control (suspectious more than fact) in "Et in carminatus" were more than balanced by her heavenly liaison with the woodwind at the close of the same movement.

Two such stylish sopranos could not be wasted, and the solo passages in the Requiem were shared between them: Miss Buchanan employed for the *Recordare* and *Benedicite*, Miss Montague for *Domine Jesu* and the final *Agnus Dei*. The careful matching of voice to utterance was typical of Mr Elliot Gardiner's concern to keep text and music in a clear and music-homothetic throughout; the work-Brisik tempi, forthright rather than overpowering brass and a choir that maintained its alertness right to the end of a long, and demanding evening provided a unassertive and determinedly unshowy view of the work. The remaining soloists, all of them superbly matched, were Linda Finkle, Laurence Dale and Stafford Dean.

ANDREW CLEMENTS

## Covent Garden

# My Brother, My Sisters

The scenario of *My Brother, My Sister* is exact in its shaping in the chief incidents that mark its macabre games, but nowhere does Kenneth MacMillan force meaning upon us. We are caught and held by nuances and infection, by intercepted glances and sudden curdlings of horror as the children play. What we feel or understand at each performance of this exceptional ballet lies very much with the interpreters.

Friday, with Ashley Page and Brind, was a study in the roles of the brother and the first sister, shifts in the balance of power, in a ballet which treats of power and domination, were fascinating. Mr Page danced his choreography with all the supple stretch of line and ease of movement we have come to expect from him, and his interpretation was all the more intriguing in the lightness — almost charm — with which he showed the boy as ring-master of the games; the girl, Miss Brind, seemed understood, but insidiously.

Miss Brind was no less happy in her interpretation. A tremen-

*Jeux d'enfer* of very high extension was matched by the brooding intensity of her feelings, and in the pursuit of Lesley Collier's second sister, she displayed a *pas de bourrée* so exquisitely featherly it seemed merely to whisper the terror she inspired in her victim.

The ballet continues to receive superlative performances from its cast, who are faced with choreography of sudden, fierce complexity, not least in the variations given to the *Jeux d'enfer* where the second half of the piece, which are as demanding, and as expressive of character, as the prologue fairies' solos in *Sleeping Beauty*.

The evening had begun with *Les Patineurs*, looking rather brighter and more relaxed than at its revival earlier this season. The feats of bravura associated with the two blue girls seemed somehow trapped inside their costumes, but David Peden made an attractive figure of the Blue Skater, setting out his dances with neat, clean skill, and a welcome absence of any bumptiousness.

CLEMENT CRISP

### CLEMENT CRISP

## Wigmore Hall

# Jean-Philippe Collard

The young French pianist, already remarkably familiar here from recordings if less so from live appearances, gave a concert on Saturday that left no possible room for doubt about the thoroughness, and immaculate finish of his technique. The concert formed part of the Wigmore Hall series, aimed at the young and half-price, and was given by the pianists, and conductors, Chackowsky, and Rahmanninov; in the first part Mr O'Connell played French music — Mr Caird Debussy, and in their works the cool, serene beauty of his tone, each melodic line simply sustained, each tempo accurately placed at all times, and the dynamics and tempos, carried a musical fascination of its own. The hall can sometimes seem a cramping place for less prodigious talents, but tonight their pages, to Mr O'Connell's supreme touch, the Collaço, rewarded both intimacy

and, where needed, elbow room, for much of the concert. I felt an imbalance between the elegance of schooling and the incompetence, even at times the immaturity, of artistic imagination. Faure's Theme and Variations, Op. 73, is a prime case in point — even without knowing Marguerite Long's destruction of the composer's stringent demands for simplicity from his interpreters. The beautiful light has been made uncomfortable by the very obviously "plastic" shaping of the theme, with fingerings at the end of each sentence, or the less than strict adherence to Faure's tempo prescriptions for the inner variations. Beneath Mr Collard's fastidious touch there was disclosed a vein of mere prettiness, both here and in the D-flat Mazurka, Op. 83, that amounted to a want of perception. Dismiss us, Suite berg-

masque and *L'isle joyeuse*, finely molded, never really came to life — a properly keen, intense vision behind the pictorial reverie was not communicated.

Strangely, although the distinctively Gallic properties of this tonal weighting and colouring might have decreed otherwise, the performance of the Russian composers seemed much more committed. Chailovsky's *Madama* was propitiously as well as wisely fingered, and the luxuriant expanse of Rakhmaninov's Corelli Variations awoke a glowing, well-paced response, though even here the trace of "good manners" tended to interpose ever so slightly between music and audience. When Mr Collard learns to rely less on the importance of an immaculately groomed interpretive facade, what a pianist he will be!

MAX LOPPERT

steeped himself in Italian painting of the Quattrocento, in the work if Piero della Francesca in particular, had been the art master at Bellshill Academy in 1913, Cowie produced, it is apparent, nothing like the kind of any distinction hitherto, began in the early 1930s to paint a series of substantial figure compositions, using for the most part his schoolgirl pupils as models. These few major works and the work around them, the drawings and studies from life, constitute the core of his achievement, in a total oeuvre that was in any case, to remain pretty small. Most of them, and indeed all these paintings, are now shared among a handful of lucky public collections, almost all of them Scottish; which helps to explain, if not exactly excuse Cowie's virtually non-existent reputation in the southern islands.

The Walker Art Gallery in Liverpool owns one of the most

empty silhouette of her reading friend, lead us severally to the paintings they serve. There they stand almost severe in their realism, closely ordered, the figure frozen into timeless attitude, for all the circumstantial detail of style and dress.

But there is rather more to these paintings than mere pleas for satisfaction. The masters and assistants which brings us back to our earlier point. Cowie was no throw-back, but of his own time, and in the 1930s particularly, rather more so than we had supposed. His exact and meticulous vision carries yet, and perhaps at first in spite of himself, something more ambiguous and suggestive, a positive metaphysical charge that is not all that far removed from consensus. The course contemplates Surrealism.

His schoolgirls, so still and quiet, are presented to us with

## Riverside Studios

# Troj

The year is 1987. Four black revolutionaries and a black chanteuse occupy a great emplacement that houses the Button for firing the Bomb—a procedure they have just declined to carry out. Troops surround them, but can do nothing, for Paris, the ring-leader, will shower nuclear disaster on the world if he is checked.

What he intends is to overthrow all governments and institute what he calls mass government. The trouble, dramatically as well as politically, is that he has no more idea than has the author, Farukh Dhondy, how to go about

setting up such a government, or how or with whom he can make contact with the outside forces. He has communications through a massive radio telephone, but there is no real dialogue with anyone in authority. So most of the evening is spent in very naive argument over problems that barely exist.

At each end is a short scene taking place in the year 1772, the year when Lord Mansfield, the contemporary Denning, laid down that slaves imported into Britain from the Caribbean automatically become free citizens. One such slave is Ursula, who has prophetic knowledge of the hand-held microphone. She is so completely freed that she leaps forward 215

years to join the others in the emplacement and sing to them. As she is Pauline Black, once lead singer of a group called The Sectetors, and is backed by a very good quartet, she provides almost the only pleasure I got from the play, though two inserted scenes of current-life, not very relevant, gave A'chie Pool a chance to show how wistfully comic he could be.

Paris is played by Ben Onwukwe with appropriate fire, and the other two freedom fighters are Valerie Buchanan and Judith Jacob. Trevor Laird is the director, and the designer is Paddy Kamara. The whole lot of them are blown up in an atomic explosion at the end.

## THEATRES

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## PUZZLE No. 4786

DOWN

- 1 Hair style at the Nag's Head?  
Quite the reverse (4, 4)
- 2 Where it happened then and there (2, 3, 4)
- 3 Film-actress loses ring in dress (4)
- 4 Story-teller keeping the shop (8)
- 5 Transparent not to be deceived (3, 7)
- 7 Chromium fish basket (5)
- 8 Moderate agency girl presented to the Queen (6)
- 9 Jump right over net (5)
- 14 List of coming attractions of consuming interest (1, 2, 4)
- 17 Run down to study with single fireplace (9)
- 18 Bookish source to study (4-4)
- 19 Inventor often plain direct (5)
- 20 Gun dogs (6)
- 23 Full a face at southern brotherhood (5)
- 25 Note obtained drink (5)
- 27 Ought artist on left to have spoken? (4)

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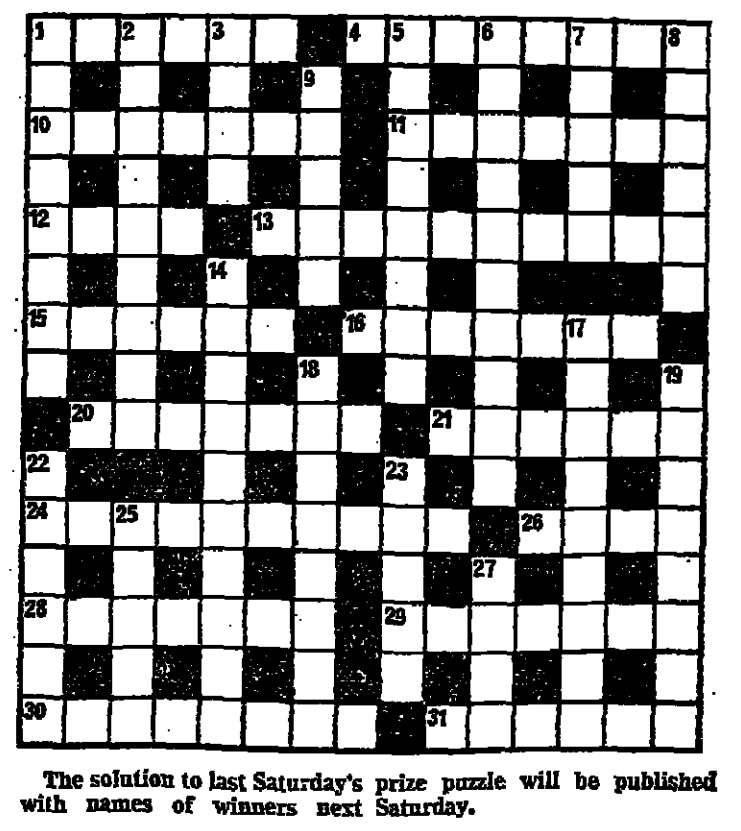
# FINANCIAL TIMES

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## ET CROSSWORD PUZZLE No. 4786

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2 Saw snappy share (5-5)	Quite the reverse (4, 4)
10 Born expert not affected (7)	2 Where it happened then and there (2, 3, 4)
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## FINANCIAL TIMES

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Monday February 1 1982

# Fair claim to EEC reform

HOPES, IDEALS and good intentions have once again been boiled out of the European debate to leave the familiar and bitter residue—another argument over money. It is a sad repeat of the early months of 1980, with the UK driven to use its veto over agricultural price rises to cudgel promises of compensation out of a Community to which it feels it pays too much. The supposedly related issues—reform of the Common Agricultural Policy and the development of other Community policies—are evaporating out of the Commission's grasp.

## Agreement

With the best European will, it is hard to argue that the UK has no case when it demands another four or five years of compensation for a net contribution to the EEC which will run at between ECU 1.5bn and ECU 2.2bn (£240m-£1.23bn) in 1982. It was consistently argued during Britain's entry negotiations in the early 1970s that the material benefits of Community membership would spread beyond the farming sector and into areas of greater relevance to the UK. It was explicitly stated at that time that the Community would redress any "unacceptable situation" that might arise in the matter of net contributions.

The agreement of the Community in May 1980 to provide the UK with three years of compensation was an effective admission that the second of these had occurred where the first had not. The unacceptable situation has since persisted because the reforms and new initiatives which were to have corrected it have not materialised. Until they do, the case for compensation stands and the rest of the Community's desire to cut back on that compensation by some arbitrary process of "degressivity" remains as illogical as it is undesirable.

## Spending

There is in theory both a spendthrift and a tight-fisted way of solving the underlying cause of the British complaint. The free-spending solution would be to boost the non-agricultural element in the EEC's spending, laying out substantially more for regional and social problems, funding research and development, investing heavily in transport schemes and even finding ways of spending money on industrial projects.

Mounting unemployment may change things, but for the moment just about everything militates against this up-beat way of redressing the balance. In 1980 some 70 per cent of Community spending went on agriculture, against 3.5 per cent on regional policies and

4.3 per cent on social, so the shift in emphasis would have to be prodigious to touch Britain's problem.

This would, in turn, mean breaching the limit of a 1 per cent value-added tax which, on top of customs levies, the EEC finances itself. This would be necessary at a time when the majority of EEC governments have budgetary crises and when the UK has been driven to the fatalistic conclusion that it is only the VAT limit which will force the Common Agricultural Policy to curb its appetite for funds.

True, the current rate of Community spending is drawing down VAT at a rate of only about 0.8 per cent. There is thus some ephemeral headroom which might be exploited for spending which would marginally reduce Britain's net contribution. The British do tend to call for their money back and to demand agricultural reform rather than come up with specific proposals for such non-agricultural spending. It is indeed a complicating factor that the British Conservative Government advocates an EEC spirit but mistrusts EEC spending and would rather insist upon European principles—free trade in services, for instance—than upon European programmes.

A rather more positive attitude towards programmes might marginally improve the UK's image in Europe. Britain is, for example, uniquely well placed to propose a European energy policy. But no-one should be under any illusions that such demonstrations of goodwill will greatly influence the hard-nosed wrangling over money which lies ahead.

It is in the tight-fisted manner that the circle will have to be squared. This means a struggle to contain CAP spending through measures which, though extremely unpalatable in France, Belgium and Holland, will initially make only a minimal dent in Britain's net contribution; and a parallel campaign to extend the UK's compensation.

## Experience

The important thing is that the emphasis of Britain's pressure should be applied to CAP reform rather than to compensation. All the signs suggest that the Commission's good intentions for, and even progress towards, CAP reform are now melting away—the writing is down of the measures aimed at removing structural milk surpluses is just one example. "Money back" may be a quicker and easier option for Britain, but, as the experience of the last two years has shown, it will not cause the waste of resources in agriculture, or Britain's underlying disadvantage, to go away.

# The right time for Ulster

MR JAMES PRIOR, the Secretary of State for Northern Ireland, is right: the time for a new political initiative on Ulster is imminent.

There are several reasons why. For a start, direct rule, which has served more or less to contain the level of violence over the past few years, is ultimately politically sterile. It does no more than that. It subdues the violence, but it offers nothing to look forward to in what is a very political province.

## Prudence

Hopes that within a generation or so the communities in Ulster may come peacefully together of their own accord are only hopes. In any case, it would be a long time in which to wait and see: the communities might equally move even further apart. The fact is that there is a degree of religious prejudice in Northern Ireland which is unique in western democracies. The British Government has the responsibility to do something about it. That means giving a political lead.

Mr Prior is the right man to do it. He may have gone to Stormont reluctantly, but he is a much bigger figure—and has a much better team—than any previous Secretary of State there since Mr William Whitelaw in the early 1970s.

## Principles

The timing is also right from the point of view of the British Government. In all normal circumstances, Mrs Thatcher's administration has about two years to run. The time to do

anything difficult—and Northern Ireland is very difficult—is now, before more mundane considerations of whether the Conservatives will win the next general election take over.

We can discuss the details when Mr Prior makes known his proposals in the next few weeks. But the details are not all that important. What matter most are the principles.

Three stand out. The first is that the Government must be seen to be doing something to give the people of Northern Ireland more of a direct say in the running of their own political affairs. An elected assembly, with powers to co-opt outside members, could certainly do that.

The second is that there must be some built-in constitutional guarantees to protect the minority community. It should not be beyond the wit of man to devise appropriate safeguards, whether through committee systems, proportional representation or any such mixture.

## Overriding

The third and in many ways overriding principle is that the British Government must mean business. It cannot be another case of a political initiative failing to get beyond the drawing board because of the opposition of some Northern Irish politicians. To avoid that will require the full and sustained support of the Prime Minister. It will also mean standing up to such political figures as the Rev Ian Paisley and Mr Enoch Powell. Surely the present Government has the strength to do that?

RONALD REAGAN likes big business. That, at least, is what everyone believes and in the year since he took office a wave of record-breaking takeover bids has engendered something close to euphoria in boardrooms and on Wall Street.

At last, it seemed, big business would be set free from all the thresome shackles of the world's most complicated and costly corpus of competition law.

But some of this euphoria is premature. The dismantling of American Telephone and Telegraph (AT&T), the world's largest company, earlier this month was quite possibly the most radical exercise in anti-trust enforcement since the Supreme Court ordered the break-up of the original oil and tobacco trusts of Rockefeller and Duke in 1911.

It is, after all, hard to imagine such an immense act of industrial reorganisation, albeit the result of an agreement between the company and the Justice Department, being carried out on competition policy grounds in any other country.

There is thus enormous interest, both in the United States and elsewhere, in the emerging anti-trust philosophy of the Administration. And it is already clear that even under President Reagan anti-trust enforcement is far from dead.

Mr William Baxter, Assistant Attorney General in charge of the Justice Department's Anti-Trust division, has actually been making this clear all along. Last year, for example, he promised to "litigate the AT&T case to the eyeballs." And he says without hesitation that he would have brought the AT&T case if he had been in his present position in 1975.

Populist hostility to company size

Mr Baxter refuses to criticise his predecessors for starting the IBM case, which was dropped on the same day as the AT&T case was settled. However, he adds, "It is hard to put yourself behind the veil of ignorance."

"In general," he says, "I have no difficulty with the idea of prosecuting criminal monopolisation cases (such as AT&T and IBM). But I don't think it should be used to harass large and successful companies in response to populist hostility to company size."

What the Reagan Administration has done is to rein back some aspects of anti-trust enforcement after what is seen as a period of excessive zeal, in which the Justice Department and the Federal Trade Commission (FTC) (which shares responsibility for anti-trust enforcement with the Justice Department) attempted to establish a new level of precedents against conglomerate mergers, of companies and shared monopolies (groups of companies which collude in collusion to restrict competition).

The FTC has dropped major shared monopoly cases which

were being prepared against oil companies, car manufacturers and cereal manufacturers. However, as if to emphasise that even this aspect of anti-trust is still alive, the FTC is continuing energetically to prosecute a smaller shared monopoly case against ethyl manufacturers, including Ethyl Corporation and Du Pont. In addition the FTC is busy investigating co-operative arrangements between groups such as doctors, lawyers, trade unions and farming co-operatives to see if there are any aspects of these arrangements that could be subjected to anti-trust law.

However, the most visible and controversial part of anti-trust enforcement is the supervision of mergers. Much has been made of the new Administration's more relaxed attitude to mergers which do not involve direct competitors. But in fact previous Administrations rarely succeeded in blocking conglomerate or "vertical" mergers even if they attempted at times to do so.

Mr Baxter insists that the effect of the new approach "mustn't be judged simply by the difference in the number of successful cases being brought against mergers under the two Administrations. There is a tuned-in private bar out there and they know what the Justice Department is thinking and planning. They will often deter companies from even attempting to merge because of the risk of enormous legal costs and delays. I can say this from personal experience."

He pours scorn on the attempt to develop legal theories under which conglomerate mergers would be seen as anti-competitive: "half baked theories such as the deep pocket effect (which predicted that a company which was acquired by a large conglomerate in a different market would use its new parent's financial resources to eliminate competition (under which a merger would be blocked). The grounds that the acquiring company, although not at present a competitor in the market in question might have plans to enter it, these were all cures for which there is no known ailment. Mr Baxter says.

The rejection of these theories against conglomerate mergers is of particular significance for foreign companies planning takeovers in the U.S. since potential competition and "entrenchment" have been the main arguments used against foreign companies which do not compete in the U.S. market, attempting to acquire a foothold by acquisition. In fact a number of large foreign takeovers have been passed by the Justice Department and the FTC with little or no objection in the past year.

Daimler Benz has been allowed to acquire Freightliner, which is controlled by British Petroleum. It has acquired Kenecott, and Consolidated Goldfields has been allowed to acquire up to 50 per cent of Newmont Mining. The takeovers of Texas Gulf by Elf Aquitaine and Santa Fe Inter-

states where a clear intention by the acquiring company to enter the market independently of the merger can be established.

Indeed, the Justice Department and FTC are continuing litigation which was begun under the previous administration on these grounds. BAT Industries is being challenged by the FTC for its \$280m takeover of Appleton Paper in 1978. Appleton is the largest producer of carbonless copying paper in the U.S. The market is highly concentrated, with four firms controlling 96 per cent and the FTC alleges that BAT, which is a large producer of this product outside the U.S., was an "actual potential entrant" to this market before it acquired Appleton. Administrative hearings on this case begin this month.

In another similar case, the Justice Department is attacking Siemens' takeover of Searle Diagnostics Inc., a leading

of trust after an 11-month trial. Poulain is expected to take a seat on the supervisory board of Grundig and to join the trustees of the Grundig Foundation, the body through which Max ensures his "unrestricted role as owner."

To give himself more time for running the daily business, Grundig has also brought in as chairman of the supervisory board, Berthold Beitz, who holds the equivalent post at Krupp.

Word perfect

Sir Anthony Burney's stint as chairman of leisure group Brent Walker has apparently stimulated an interest in information technology.

Not only is he to become chairman of a new management buy-out group from the fil-fated Nexos computer services arm of the NEB—Urwick Nexos, a consultancy and training company—but he is also busily promoting a little gadget of his own. Burney has bought the rights to a German invention which enables you to read the words of a typed page and hear them read at the same time by the author or some other master's voice.

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Commons cause

Tory MP Julian Critchley is having a hard time persuading the Commons to fill one of the

## U.S. ANTI-TRUST POLICY

# When big is not bad

By Anatole Kaletsky in Washington



Mr William Baxter: aiming to reduce the mystery area of merger enforcement with new guidelines

national by the Kuwaiti Government were subjected to special scrutiny because of the direct involvement of foreign governments. But they, too, have gone ahead without anti-trust objections.

However, even in the area of potential competition the relaxation in policy should not be exaggerated. Mr Baxter says that he fully accepts the idea that potential competition may be a sound reason for blocking a merger in exceptional circum-

stances where a clear intention by the acquiring company to enter the market independently of the merger can be established.

Indeed, the Justice Department and FTC are continuing litigation which was begun under the previous administration on these grounds. BAT Industries is being challenged by the FTC for its \$280m takeover of Appleton Paper in 1978. Appleton is the largest producer of carbonless copying paper in the U.S. The market is highly concentrated, with four firms controlling 96 per cent and the FTC alleges that BAT, which is a large producer of this product outside the U.S., was an "actual potential entrant" to this market before it acquired Appleton. Administrative hearings on this case begin this month.

In another similar case, the Justice Department is attacking Siemens' takeover of Searle Diagnostics Inc., a leading

manufacturer of nuclear diagnostic imaging equipment. Again Siemens, which manufactures and distributes similar equipment outside the U.S., is claimed to have been one of a small number of potential entrants into this market in the U.S., which is also highly concentrated, with the top four firms accounting for 77 per cent of sales. The Justice Department failed to obtain an injunction to block the takeover in March, 1980, but is still attempt-

ing to have the merger dissolved.

However, potential competition had always been hard to establish in the courts. In the biggest recent case, the FTC eventually lost its complaint against BOC International, which took over Airco in 1977, and it has been accepted in both the present and the previous administrations that few foreign takeovers could be blocked on strict anti-trust grounds.

In the Baxter anti-trust division, as in that of his predecessors, it is "horizontal" mergers, involving companies directly competing in the same markets that are mainly suspect. And there is no evidence yet that the traditionally very strong opposition to pure horizontal mergers has been very much relaxed in deciding whether to oppose a merger.

But Mr Baxter stresses that there are also "perfectly sound doctrines in U.S. anti-trust laws which have nothing to do with

the populist hostility to large companies in themselves. In keeping large companies in concentrated markets from combining, and in preventing collusion, the anti-trust laws make good sense."

In the Baxter anti-trust division, as in that of his predecessors, most "horizontal" mergers, involving companies in the same markets, are still suspect. In deciding whether to oppose a merger he seeks to define the market as precisely as possible, both geographically and in terms of its relationship with markets in other goods.

For example, the Justice Department may decide that "the market in pencils should not be considered in isolation from the market in ballpoint pens, since they are close substitutes for one another and there may not be large barriers preventing a company moving from one to the other if lack of competition begins to drive prices up."

He then decides whether the market is sufficiently concentrated to worry about an increase in concentration and finally whether the merger in question would constitute such a "significant" increase.

The guidelines which exist at present on the last two questions were drawn up in 1968 and are remarkably restrictive. They imply that any merger creating a market share of over 6 per cent could be considered anti-competitive. In fact, according to Mr John Shenefield, who was Assistant Attorney General and later Associate Attorney General in the Carter Administration, mergers resulting in a concentration of less than 10 per cent have rarely been challenged since the early 1970s.

However, while Mr Baxter has promised to publish new guidelines to the present practice of his division, "in order to reduce the mystery area of merger enforcement; to some minimal boundary, and allow companies to go about their normal business, including their merger business," with as much confidence as possible, his new guidelines may prove disappointing to advocates of a completely laissez faire approach.

He suggests, for example, that in a market where there are only six or less companies of roughly equal size, a merger could be significant. Indeed, Mr Baxter's actions confirm that horizontal mergers will continue to be difficult under the Reagan Administration. Last October his department challenged and determined a merger between the Schlitz and Heileman brewing companies which would have created a company with a combined market share of only 16 per cent in the U.S. as a whole.

Although there was talk at the time that the merger may have been blocked on political grounds (the owner of one of the other major brewing companies, Mr Joseph Coors, was a close associate of president Reagan, Mr Shenefield, like other anti-trust lawyers, has been in the Justice Department, believes that "the anti-trust division would have lost all credibility if it had allowed the Schlitz-

Heileman merger to go unchallenged."

The Justice Department shares responsibility for anti-trust enforcement with the Federal Trade Commission and the views of the two agencies do not always exactly coincide. In the past the FTC has tended to try harder than the Justice Department to establish new precedents. Now it appears that, under Mr Thomas Campbell, a brilliant 29-year-old lawyer with an economics doctorate from Chicago, the Competition Bureau may seek to adopt a more laissez faire approach than the Justice Department, at least to horizontal merger cases.

Mr Campbell was criticised in some quarters for being unduly helpful to Mobil in its efforts to overcome the anti-trust obstacles against its bid for Marathon Oil.

He insists that all his bureau's actions must pass economic as well as legal tests. He is "inclined to more laissez faire and will not intervene in general unless I am convinced that markets won't work." In the case of a merger such as Mobil-Marathon this involved applying "a more sophisticated level of economic analysis than used in anti-trust enforcement heretofore."

The FTC would have agreed to the merger if underlings were made to sell off parts of the overlapping assets. In the event, Mobil's bid was thwarted by U.S. Steel.

In other cases, Mr Campbell suggests, horizontal mergers may even increase competition, by enabling two small firms to combine and challenge another company which is dominating a market.

The boundaries of merger activity

The Justice Department's more cautious attitude to this kind of merger and to the whole business of trying to mix economics and law too intimately was expressed by Mr Baxter like this: "I believe that mergers generally are efficiency-enhancing. This economic fact is taken into account in setting the boundaries of merger activity. But once you've crossed these boundaries, you're in an area where statistical generalisation suggests that competition problems arise. I don't think you can run a legal system by using too many subjective judgments in the enforcement agencies. It's like a bank robber who says that he could put the money to better use than the bank. I'm sure there have been cases in history where this is true, but you cannot build a legal system round that."

Only in the U.S., with its deep and pervasive dread of monopoly could such a comparison between monopolisation and bank robbery seriously be made. In such a society neglect of anti-trust enforcement would be politically impossible. So in the end the policies of the Reagan Administration may not differ very much in their practical effects from those of the past few years.

## Men & Matters

### The Treasury boxes clever

Treasury Ministers and officials, never too keen on power-sharing, have always been loath to leave too much manipulation of the money markets and fiddling with foreign exchange rates to their better-heeled counterparts at the Bank of England.

Now Whitehall has a chance to keep a closer eye on what they are up to in Threadneedle Street. As part of a move to allow closer scrutiny of the minute-by-minute fluctuations of currencies and interest rates, the Treasury has plugged itself into the Reuters video-screen information system.

A couple of malevolent-looking TV screens now sit blinking out currency rates and electronic news flashes in the Treasury Press office and home finance division.

During the summer, as one official delightedly told me, the

system will even provide them with the Test Match scores.

But the main objective is to provide for better co-ordination between the Treasury and the Bank in delicate dealing operations such as the inch-by-inch reduction of money market interest rates at the end of last month.

Treasury technicians who keep a watch over such matters have pleaded for the computerised aids for the past 18 months. The cost has not yet been disclosed but, anxious to dispel any notion that this leap into the electronic age will be an extravagant burden on the public-sector borrowing requirement, the Treasury is keen to point out that it is still a lag-gard in the video-screen stakes.

The men in Threadneedle Street—like the rest of the City—have long accepted the Orwellian boxes as part of the office furniture.

Top circles

"Max Grundig is a very dynamic man," says Kurt Hackel, the sixth chief executive in seven years to be pushed off the management of West Germany's largest consumer electronics company.

### Word perfect

Sir Anthony Burney's stint as chairman of leisure group Brent Walker has apparently stimulated an interest in information technology.

Not only is he to become chairman of a new management buy-out group from the fil-fated Nexos computer services arm of the NEB—Urwick Nexos, a consultancy and training company—but he is also busily promoting a little gadget of his own. Burney has bought the rights to a German invention which enables you to read the words of a typed page and hear them read at the same time by the author or some other master's voice.

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Commons cause

Tory MP Julian Critchley is having a hard time persuading the Commons to fill one of the

two empty plinths in the Members' Lobby with a statue of that "unexpected Prime Minister" of the inter-war years, Stanley Baldwin.

After two weeks of canvassing, Critchley has only got 79 MPs to back his proposal—and they include only three Labour MPs, one Social Democrat and a solitary Liberal, Jo Grimond.

Before Leader of the House Francis Pym can be pushed into taking a vote on the issue, Critchley reckons he needs at least 150 Tory signatures to his motion and perhaps half as many again from the Opposition benches.

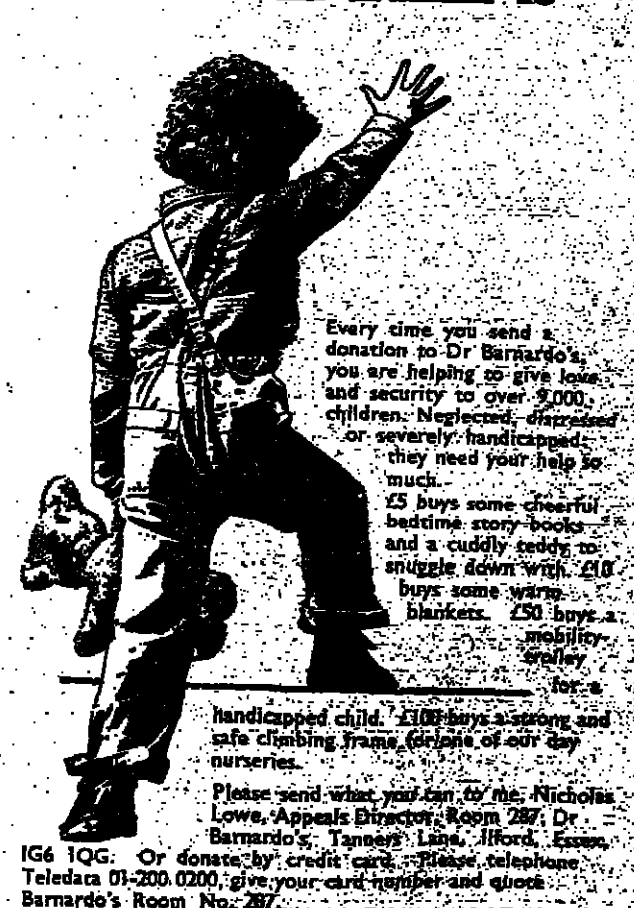
Fourteen Labour MPs led by Willie Hamilton, however, have flatly declared that no memorial is needed to Baldwin's "hostility... to the aspirations of working people, his responsibility for mass unemployment unequalled until today... and his record of appeasement of Nazism."

Baldwin's claim to a Commons memorial, he says, rests on the way he safeguarded the constitution, turning a revolutionary Labour Party into more traditional paths, defeating the 1926 General Strike, and "seeing off" Mrs. Simpson.

But Critchley confesses to some concern about a lingering antipathy on the Tory benches—"though the wets, in general, are in favour," he says.

Ted Heath, in particular, has joined Sir Harold Wilson and James Callaghan in supporting the proposal. "But they wouldn't they?" say the cynics. Some day presumably someone will be suggesting suitable niches be found for their busts.

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Observer



## FOREIGN AFFAIRS

## It is not enough to be 'tough'

By Ian Davidson

ONE OF the most depressing features of the Polish crisis is that it has played right into the hands of the far right in the U.S. The result is that President Reagan is finding himself under pressure to adopt foreign policy stances which are inconsistent, counterproductive or even downright silly, and which are almost bound to aggravate the tensions between America and its western European allies.

The inconsistency derives from the struggle between what one might call the unilateralists and the Atlanticists. The unilateralists believe that America's only foreign policy priority is to be tough with the Russians, and that if necessary America must be prepared to act alone in the pursuit of this objective. The Atlanticists believe that the world is a lot more complicated than that, and that a very high, if not overriding, priority is to act in concert with the European allies.

In this struggle the unilateralists have been epitomised by Mr Caspar Weinberger, the Defence Secretary, and Mr Richard Allen, until recently the National Security Adviser at the White House, while the Atlanticists have been represented by Gen. Alexander Haig, the Secretary of State.

During much of last year this struggle manifested itself in ill-disguised bad temper between the opposing camps, and by oscillations of policy which seemed only to remind us of the Carter years. But by last autumn it started to look as though General Haig might be winning the war.

That was certainly what top State Department officials were claiming, with nods and winks, after President Reagan's speech in November, in which he offered arms control negotiations with the Soviet Union on both intermediate-range and strategic nuclear weapons. And that's what it certainly looked like when Richard Allen fortuitously lost his White House job, and was replaced by William Clark, until that moment Haig's deputy down at Foggy Bottom.

Haig's apparent victory seemed to be clinched in a rather dramatic way after the Reagan-Schmidt talks at the beginning of last month. After the meeting, General Haig did not merely confirm that the U.S.-Soviet negotiations on intermediate-range nuclear weapons would resume in Geneva on schedule, despite the crack-down in Poland; he also confirmed that his meeting with Andrei Gromyko, his Soviet counterpart, would go ahead and he even held out the possibility of a summit between Reagan and Brezhnev. Control of nuclear weapons, he said, would be in the interests of the West as well as the East and should therefore be placed in a special category outside the normal run of East-West relations; while top-level communications between the two super-powers were more, rather than less, important at a time of crisis.

It is hard to know whether Reagan and Haig adopted this line out of profound conviction of its wisdom, or because this was the only way they could get Helmut Schmidt to line up with them in blaming the Soviet Union for the crack-down in Poland. But either way, the position as announced by Haig was an almost unequivocal rejection of one of the most noxious legacies of Dr Henry Kissinger, the concept of "linkage" according to which arms control negotiations should only be conceded to the Russians if they behave properly in other ways.

The concept is noxious because it implies either that all arms control agreements are unfavourable to the U.S., which may be not all that different from what the far right in America believes right now—or else that, by behaving nicely in other ways, the Russians can persuade Washington to negotiate a weapons treaty which gives them a palpable advantage.

In these terms the concept is nonsensical. Where linkage rejoins reality is in the impact of general patterns of Soviet behaviour on public opinion in America. The Soviet invasion of Afghanistan did not prove that the second Strategic Arms Limitation Treaty (SALT II) was a bad treaty, but it did scupper it in the U.S. Congress.

Admittedly there have been setbacks to the advance of the Atlanticists: in a knee-jerk reaction to the military crack-down in Poland in December, President Reagan announced unilateral sanctions whose central measure—the ban on high-technology equipment relevant to the planned Soviet gas pipeline—seemed designed to punish the European allies as much as the Russians. But this looked like a tiresome blip on a graph which was generally pointing in another direction, and by last week leading American columnists were confidently proclaiming that General Haig had won and was finally in charge of American foreign policy.

Did they speak too soon? Even as Mr Joseph Kraft was handing down the victory verdict in the columns of the Los Angeles Times, it was being rebuked by Kissinger, and trying to fend off unilateralist pressures, by substituting talk for action. But perhaps he really is on the verge of new sanctions, and that implies that he assumes some quick fix is available to General Jaruzelski.

By now it has become irrelevant to debate whether General Jaruzelski was justified in imposing martial law—though it is difficult to shrug off the view of the Catholic church in Poland that the country had been in a potential state of civil war. Even if that was an over-statement, or an attempt by the church to cosy up to the martial law authorities, it is nevertheless clear that Poland is an area of extremely complex political antagonisms. The conundrum facing Jaruzelski is how to make the transition back to a more civilian method of government, in such a way as to minimise the risks of resentment turning into an explosion.

It may be that there is only one quick fix open to Jaruzelski now—a decision not to seek any compromise with the work-force, and to back up the existing apparatus of state and party with a permanent regime of great repression. On the other hand, a strategy of conciliation and reform may also require a significant period of martial law. The trauma of the crack-down and intervention may have made



JARUZELSKI: a conundrum; GROMYKO: electric; REAGAN: pressured; HAIG: Atlanticist

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this easier if it has broken the most far-reaching political ambitions of rank-and-file members of Solidarity. But it may also have made it harder as it can only have revived the hopes of those in the state and party machines who are responsible for the state of Poland today and who have resisted reform for the past 18 months.

To the hard-liners on the other side of the Atlantic, the Polish crisis has been taken as proof that the Soviet Union is just as wicked as they always said it was, that détente was a total failure, and that the west Europeans are craven self-seeking traders. All of these propositions are absurd.

Détente and the development of East-West trade have in fact worked extremely well for the West; not, of course, in the way expected by utopians like Willy Brandt, but nevertheless extremely well. The Helsinki agreement played a significant part in providing Solidarity with a legal basis for its revolution, and it continues to provide a legal basis for western support for reforms. The Russians, the Poles and the Romanians are now slowly turning in the wind in a noose woven out of their economic profligacy and incompetence and their uncontrollable dependence on western goods and western finance. This dependence in turn creates the strongest internal pressure for reform in eastern Europe.

For the past six weeks, the American right has been enjoying an emotional orgy. They (and we) will be in a much more embarrassing position if martial law is eased or lifted, because we shall start having debates about how much reform, and at what pace, is "acceptable." The only reliable criterion—and I apologise if this sounds crude—will be a commercial test.

The West is right to withhold trade credits and the rescheduling of debts, not as a punishment, but because a Poland in a state of profound political conflict is a much worse risk than a Poland which is, within limits, at peace with itself. Sooner or later that must mean reform, but we in the West cannot determine from outside what type or degree of reform it requires.

## Lombard

## Market view of next election

By Samuel Brittan

THE MARKET'S assessment of the prospect for a company, a currency or a fixed interest stock is highly fallible. Currency and security movements are always taking the market by surprise. All that one can say of an indicator such as a forward exchange rate is that although it is certainly wrong, it is the least bad guide available. For if the market were clearly and obviously in error about a currency or a security, there would be very great gains to be obtained from purchases or sales until the error is eliminated. Those who diverge from the market price in one direction are no more likely to be right than those who diverge in another, and a group of people who have outperformed the market in the past cannot be relied on to do so in the future.

These rough generalisations apply to the political as well as the economic market-place. People voting anonymously with their pocket book are less likely to be wrong than pundits dealing in paper predictions.

Where is then the political market? It is not to be found in the opinion polls, which are an immediate snapshot, which take little account of differential abstentions, the vagaries of the voting system or opinion changes between now and polling day.

People are, however, putting their money where their mouths are when they place bets on election results. They do so in the full knowledge of the opinion polls—to which they add their own guesses about future events and their effects on voters. They act anonymously and stand to lose financially if they are wrong. Wishful thinking is, therefore, likely to be minimised.

Bookmakers have already started to take bets on the next election. As that event may be over two years away, the betting is limited, markets are thin and bookmakers' own views have an influence. But quotations are available on the party with the largest number of seats in Parliament—which may not be an absolute majority.

The SDP-Liberal Alliance is most favoured, with William Hill offering odds and Lad-

broke's 11 to eight against it. Second come the Conservatives with Ladbroke's offering six to four against, and William Hill two to one against. Labour trails with Ladbroke offering nine to four against, and William Hill five to two against. The surprise is that the Conservatives (who have recovered a little in the past few weeks) are not more unfavourably placed.

Strictly speaking, that is all one can say. For the punters are expressing no view on the number of seats the leading party will obtain. Nor do they have to say who will come second and who third.

If, nevertheless, we average the odds of the two bookmakers, scale down for their "turn" and leave aside 5 per cent for Nationalists, Ulster Unionists and others, we arrive at the following results. The Alliance has nearly 38 per cent, the Conservatives just under 32 per cent and Labour over 25 per cent.

It is not clear whether to interpret the percentages as seats or votes. The betting is on seats. But if one places a bet on, for instance, the Alliance, no opinion is being expressed on the relative showing of Labour and the Conservatives. Under the voting system to which Mrs Thatcher is so attached, the Conservatives could easily gain more votes than Labour yet have far fewer seats.

The most likely outcome on the present odds is a coalition or informal understanding between the Alliance and one of the other parties. The more extreme lunacies of the voting system could just possibly give Mr Foot an absolute majority or commanding position with fewer votes than last time. But leaving aside this freak result, the probability is that Labour and Conservatives will both have to woo the Alliance, and the influence of Labour "moderates" who would like to make their peace with the SDP will be strengthened. Indeed, the political prospect has now become so interesting that Mr James Callaghan, who does not despair of Labour and the SDP finding common ground, is likely to stand again at the next election.

## Letters to the Editor

## The importance of design in British industry

From Mr Peter Gorb  
Sir, Christopher Lorenz's important article on Design (January 26) identifies the key issue which inhibits a fast and effective solution to the problems he poses. It is the lack of understanding amongst managers about what design is and how they can use it.

They can scarcely be blamed for this. Design is cluttered with associative qualities like style, aesthetics, creativity, external appearance and so forth; all valuable qualities, but none of them necessarily central to the design function.

At heart design is simply a planning process for artefacts. In a manufacturing business, this means the plans for the products which are, or should be, the direct concern of the managers. It also means for both manufacturing and service businesses, the plans for the environments (buildings, tools, distribution networks and so forth) through which the purposes of the enterprise are achieved, and the plans for the visual information systems through which those purposes are communicated, covering everything from management information, to advertising.

Once this central pervasive role is understood and appreciated, managers are usually prepared to make space for the designerly skills, and even to practice them themselves. These skills are firstly a high degree of visual literacy and secondly and more fundamentally, a problem based way of working and thinking. Both of these skills receive less attention than they

deserve in the education of our children and as Lorenz rightly points out a social revolution is needed to effect the changes needed. But these changes are unlikely to influence business performance in either the short or long term, without making space for design in the hand, heart and hands of today's managers.

A contribution to that task has been going on at the London Business School for the past six years with some success and growing interest abroad, particularly in the U.S. where no design teaching as yet exists in Business Schools. What is now contemplated is a reinforcement and extension of the existing teaching to many more British managers. But that is dependent on funds being available to make it happen.

Peter Gorb,  
London Business School,  
Sussex Place, NW1.

From Sir Monty Finniston  
Sir—James Pidditch, quoted by Christopher Lorenz in his article on Monday is quite right. "The only worthwhile judge (of design) is the consumer."

After more than 60 years of campaigning for better design (and with responsibility, according to a spokesman for the Board of Trade, for the setting up of the Design Council) the Design and Industries Association is planning to launch a subscription service for schools which will help to ensure greater discrimination among consumers of the future. The DIA's proposals would involve young people not only in appreciating the relationship of design, technology and engineering to society's development both past and in the future, but also intends to give them practice in making buying decisions, e.g., on furnishing, without actually spending money. Funds are now being accumulated for an extension of the Association's work, of which the Schools Service would be part.

One other aspect of our activities which might be worth noting is a seminar in conjunction with the Institute of Marketing in Sussex Place on March 30. The title is "Where have all the Entrepreneurs gone?" and speakers will explore the relationship of design to British commercial success.

There is a great deal to be done to encourage industry to consider the virtues of good design; and it is important for those already convinced to support the Design Council and the recommendations of Sir Kenneth Corfield's report with their enthusiasm.

Monty Finniston,  
President, Design and Industries Association,  
17, Lawn Crescent,  
Kew Gardens, Surrey.

From the Editor,  
Design Engineering.  
Sir—I am not sure exactly who attended Mrs Thatcher's soirée last Monday, but from the names mentioned in Chris Lorenz's excellent feature: Conran, Bayley, Jenkin, Carter and Pidditch, etc., there may well have been dearth of expertise on the subject of designing for production.

Was there a representative from Salford University for example? He may well have been able to help explain some of the intricacies of turning breadboard prototypes into viable hardware. But perhaps he's been made redundant!

If Mrs Thatcher is worried about finance, does she know about the Smallpiece Design for Production Centres financed by a trust fund set up by Cosby Smallpiece, a successful industrialist who knew exactly where the weakness was in the British innovative process and who died in 1977 completely unrecognised for his vision and wisdom, not to say his generosity.

Christopher Lorenz wrote that international competitiveness was the missing link in British design; he may know that Cosby Smallpiece set up Martonair International in 1945 and that company is now the leading pneumatics technology company in Europe if not the world's!

How many of Mrs Thatcher's expert guests could match that performance?

It was also interesting to note that one of the world shattering suggestions made, according to Christopher Lorenz, was to widen the Design Council's advisory service. This journal, among others, has been saying that for years!

Perhaps the main problem confronting British design is the noble British art of lip service? C. Robbie Robinson  
30, Calderwood Street, SE18.

Association of Independent Businesses,  
T.G.M. Gauge Maintenance,  
Station Road,  
Coleshill,  
Birmingham.

Neither a borrower nor a lender be

From Mr S. A. Thompson.  
Sir—Good for Miss Louise Bloch (letter January 20) it might not make her popular with all her contemporaries but to me, who started this correspondence on credit cards, it was music.

Once it was almost a crime to get involved with money-lenders who levied extortionate rates of interest but now it is encouraged by institutions, which not so many years ago were considered above reproach. How can we hope to keep wage demands within what the nation can afford when such institutions encourage, with blatant advertising, people to spend what they cannot afford. Please no one write and cite the case of home loans—that is entirely different, a capital asset.  
S. A. Thompson,  
Lower Newlands,  
Teynham, Kent.

spend what they cannot afford. Please no one write and cite the case of home loans—that is entirely different, a capital asset.

S. A. Thompson,  
Lower Newlands,  
Teynham, Kent.

Viking swords stay in Denmark

From Mr J. E. Upton  
Sir—May I suggest to your Danish correspondent that he follows the example of his Viking ancestors who transported their swords in vessels of a different shape.

A cardboard cube, with each side measuring only three-quarters of a metre, will contain his 1.28 metre weapon—packed diagonally. Such package would not exceed the one metre limit imposed by the Danish Postal Authority.  
J. E. Upton,  
32 Grosvenor Gardens  
Mews North, London SW1.

## Taxation without representation

From Mr A. Potter

Sir—We see that Mr Heseline, like all his predecessors, has failed to grasp the very thorny problem of rates and the gross inequalities of the present system. Also it is apparent that he has, to all intents and purposes, ignored the very sound advice presented to him by the Association of Independent Businesses and many other knowledgeable groups.

It may be well to point out some of the anomalies of the present rating system. Why should a small company pay more for its working space than a large company? Why should a single wage earner in a house pay the same rates as an equal house with four wage earners? Why should industrial premises be rated and farmed free of rates? Why should domestic ratepayers be the only sector allowed to elect

councillors when they contribute less than 10 per cent of the total rates collected?

It is time that the present rating system was replaced by local income tax. It is also time councillors stopped trying to be high-flying industrialists and refrained from using ratepayers' money for industrial purposes. The results demonstrated so far indicate that they are very incompetent at administering ratepayers' money. I would suggest they would not last three months in a similar job in industry.

The private sector of industry is fed-up to the back teeth, with having to support overbearing councils and protecting the jobs of the public sector. The continuing support of these areas inevitably results in redundancies and in the closure of companies. It is time for common sense and not politics to prevail, the present system of "Taxation without Representation" must be changed. Now!  
A. Potter,  
Member, Regional Council

# 1982 is INFORMATION TECHNOLOGY YEAR

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### The Barbican London 9-12 February

INFO 82, Europe's leading office automation show, opens on February 9th at London's newest exhibition centre. No other exhibition gives such a complete picture of the electronic office of the future. And this year's INFO will be

bigger than ever, with over 120 exhibitors showing the most advanced business information technology—including computers, word processors and information retrieval systems. There's even a section "Software in the City",

with the latest developments from Britain's leading software specialists. Don't miss the new world of INFO 82 in the heart of the City of London. MAKE IT YOUR BUSINESS TO COME

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FT1/2/82



# Gill and others lobbied in battle over ACC bid

BY JOHN MOORE

MR JACK GILL, the former managing director of Associated Communications Corporation, and other key voting shareholders outside the ACC boardroom have been contacted over the weekend by advisers to Heron Corporation in an effort to lobby support for a \$46.8m takeover bid by Heron.

Around 25 shareholders, out of the 35 shareholders who hold the entire ordinary capital of the company have been sent a letter by Barclays Merchant Bank, advisers to Heron, telling them that the prospect of a higher offer for your company is open to you and the "A" (non-voting) ordinary shareholders.

Mr Gill holds a crucial 15 per cent voting stake and BPA Holdings, the holding company of the Birmingham Post and Mail, holds another 5 per cent of the voting shares. In all the shareholders contacted by Barclays hold around 34 per cent of the voting shares.

Barclays had not written to the directors of ACC, who have given undertakings or commitments, representing 63.6 per cent of the voting equity to accept an offer worth \$38m from The Bell Group, the Australian company headed by Mr Robert Holmes a Court.

Holmes a Court recently took over the chair of ACC from Lord Grade. The merchant bank took account of the extensive legal proceedings between Heron and ACC.

In its letter to the voting shareholders, Barclays says that in the legal proceedings "certain undertakings have been given to the court on behalf of ACC and the directors. The undertakings require that certain arrangements with the Independent Broadcasting Authority, upon which the proposed offer by Bell is dependent, be not implemented unless they are approved by ordinary shareholders at an extraordinary general meeting of your company."

The banks add: "notwithstanding the commitments which your directors have given to Bell, the Bell proposals are therefore themselves subject to the outcome of the extraordinary general meeting. The rejection of the resolutions to be proposed at such meetings will therefore open the door to other offers."

The letter states that the evidence of Mr Holmes a Court produced in the legal proceedings "which confirms that the commitments given by certain of your directors to accept the proposed offer by Bell are themselves subject to one

important qualification."

When the commitments were given, the letter says, "it was explained to the relevant directors that should a clearly 'preferable' offer subsequently be made and if the relevant directors asked to be released from their commitments, then Mr Holmes a Court on behalf of Bell would feel obliged to release those directors from their commitments provided it was clear to him that:

- Such a course was not in conflict with the requirements of the Independent Broadcasting Authority or the City Code on Takeovers and Mergers;
- This course of action was supported by the company's financial advisers; and
- It clearly represented what he considered to be his commercial responsibility, that is what could be described as the proper way to act in all circumstances."

The letter concludes that "although emphasising that he would not agree to be contractually bound to give such a release, Mr Holmes a Court did see an overall obligation on his part to act in accordance with a high standard of responsibility and to behave in a manner which accords with the highest standards of commercial conduct."

## BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are to be paid or not and the sub-headings shown below are based mainly on last year's timetable.

Company	Date
Interim: Midlands, Howard Shuter, R. H. Marley, Regional Properties, Textured Jersey, Final: Kellogg Trust	
Interim: Ferry Pickering, Home Farm Products, Impale Petroleum, Smith Brothers	Mar 30
Final: Crest Nicholson, Client Brothers Discount, IDC, Securitor, Security Services, Western Selection and Dev.	Feb 9, Feb 10, Feb 10, Feb 10, Feb 10, Feb 10

## Higsons setback

A SUBSTANTIAL reduction in pre-tax profit for the first half of the current year is expected by Higsons Brewery, shareholders were told at the annual meeting.

Mr D. B. Corlett, vice-chairman, referred to the decline in trade from last September, and reported that the recent severe weather had further affected turnover and profit. Steps have been taken to improve margins and reduce costs, but there would be a substantial decline in the profit. Last year the company made \$638,000 in the first half and \$1.76m over the whole 12 months.

Despite the setback, the board had confidence in the long-term strategy which should see the company well placed to take advantage of any upturn.

# Marley starts to pick up

THERE SEEM to be faint signs that business is at last beginning to pick up says Sir Owen Aisher, chairman of building products group Marley, in his annual statement. Overall, he says: "We think the outlook for our future profitability can be very exciting indeed."

Commenting on the problems discovered at the U.S. subsidiary Ingrid, Sir Owen says that immediate action was taken and the parent board is now confident in the new management's ability to run Ingrid in a sensible and disciplined fashion. "We are satisfied that we have an investment in a business which will be of growing value to Marley."

Meanwhile the rest of Marley has begun to show what can be achieved with, so far, only marginal assistance from the market-place, he states. He points to the very strong performance during the final quarter of 1981, particularly in roofing, plumbing and flooring, on only a minimal increase in volumes. This was achieved by operating with reduced costs while maintaining service to customers.

As reported December 17, group pre-tax profits edged ahead to \$15.1m (\$15.03m) on sales of \$383m (\$382m). The net total dividend is held at 2.25p.

up at \$22.55m (\$28.66m) and cash and short-term deposits amounted to \$4.22m (\$3.25m). Working capital was up \$7.2m (\$1.6m).

The report and accounts disclose that the total beneficial shareholdings of the Aisher family in the capital of the company have been reduced from 7.4m to 4.8m shares over the 12 months to October 31. In percentage terms this represents a reduction from 3.66 per cent to 2.4 per cent of the total capital.

A note to the directors shareholdings says that the changes in the Aisher family holdings relate mainly to "realignment of interests rather than third party disposals."

Referring to the Monopolies Commission's report on the UK concrete roof tile industry, published in November, the chairman says: "We have no right of appeal against the commission, with whom we disagree in regard to some of their findings, but in any case the customer is the final arbiter and most likely to be right."

The accounts show that the highest paid director during the year received \$89,000 (\$72,000). The chairman's remuneration remained at \$61,000.

## Espley-Tyas confident

With the work on hand and the quality of its secured property projects, Mr Ronald Shuck, chairman and chief executive of Espley-Tyas Property Group, tells members in his annual review that an earnings advance is expected during the current year.

Compared with a forecast of not less than \$1.5m in the February 1981 prospectus, pre-tax profits for the year ended September 30 1981 amounted to \$2.28m on a turnover of \$29.65m, as reported on January 20.

Auditors point out that accounts of Manston Development Company—now a subsidiary—are not available and while full provision has been made against the investment in the company, they are unable to satisfy themselves as to whether

any further loss remains to be accounted for in accordance with SSAP 1.

They add that the accounts do not contain the current cost accounts required by SSAP 16. Mr Shuck says that since the year-end, terms have been provisionally agreed for the acquisition of the outstanding minority shareholdings in Manston Development. He says that the success to date, and indications for the current year "fully justify the actions taken to ensure it becomes a wholly owned subsidiary."

He adds that both turnover and profitability have increased dramatically, compared with the figures in the year prior to acquisition.

Meeting, Inn on the Park, W, on February 22, at noon.

## Oxley Printing in liquidation

Oxley Printing Group, whose share quote was suspended in August 1981, has been placed into creditors voluntary liquidation following meetings of the company's members and creditors.

Mr John Powell, a partner in Cork Gully, was appointed liquidator.

The statement of affairs disclosed realisable assets of \$1.9m and creditors of \$2.7m. It was reported that there was little likelihood of any return to any of the 2,200 shareholders.

## Jitra Rubber static at year-end

Revenue at Jitra Rubber Plantations, investment company, remained static at \$136,996 compared with \$137,139 in the year to September 30 1981. An associate company, the Singapore Para Rubber Estates, contributed \$58,094 against \$58,720 of this total.

There was a tax charge of \$43,785 against \$50,380, and the associate's share was \$30,259 (\$29,368). The dividend is unchanged at 0.5p per 10p stock unit. Disposal of investments resulted in a net gain of \$37,674 (\$401), less tax thereon of \$5,265 (nil). Stated earnings per share were little changed at 0.79p (0.78p).

Meeting, Inn on the Park, W, on February 22, at noon.

## FT Share Information

The following securities have been added to the Share Information Service:

Cussins Property (Section: Property).  
Orbit Holdings (Oil and Gas).  
Sonic Tape (Electricals).

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February 1, 1982  
By: Citibank, N.A., London, Agent Bank

## HAMBRO INTERNATIONAL BOND FUND

NOTICE OF DISTRIBUTION  
For the accounting year ended 31st December 1981, a distribution of U.S.\$106.60 per 10 shares is payable from 15th February 1982, against presentation of Coupon No. 6 at any of the following offices:

Hambros Bank (Guernsey) Limited, P.O. Box 6, St. Julian's Court, St. Peter Port, Guernsey, Channel Islands.  
Banque Internationale a Luxembourg, Boulevard Royal 2, Luxembourg.  
Banque Bruxelles-Lambert S.A., 2 Rue de la Regence, B-1000 Brussels, Belgium.

By Order of the Fund Managers

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	Bid	Offer
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EDINBURGH FUND MANAGERS LIMITED  
4 Melville Crescent, Edinburgh EH4 7JB. Tel: 031-226 4931

Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements except where the forthcoming board meetings (indicated thus\*) have been officially published. It should be emphasised that dividends to be declared will not necessarily be at the amounts in the column headed "Announcement last year."

Date	Announcement last year	Date	Announcement last year
Anglo American		Wimpey Op. .... Feb 11	Final 4.5
Gold.....Mar 12	Final 600c	Woods Bank.....Feb 19	Final 9.5
*Assoc.		Manitowoc.....Feb 11	Final 3.0
Fisheries.....Feb 5	Final 0.75	Marshall.....Feb 19	Final 3.0
Ault and		Midland.....Feb 11	Final 3.0
Wiborg.....Mar 6	Final 1.05	Montagu.....Feb 23	Final 12.25
BTR.....Mar 12	Final 5.5	Nottingham.....Feb 23	Final 3.0
Barclays Bank Mar 12	Final 9.25	Northampton.....Feb 23	Final 3.0
Bibby (J.).....Mar 5	Final 4.925	Plessey.....Feb 26	Int. 3.22
Birmid		Ransome Sims	Final 3.0
Quilcast.....Feb 18	Final nil	and Jeffries.....Mar 4	Final 3.0
British		Rentel.....Mar 6	Final 1.8
Aluminium.....Mar 11	Final 2.0	Royal Dutch	
British		Petroleum.....Mar 12	Final FT 3.85
Petroleum.....Mar 12	Final 14.0	Royal Indes.....Mar 2	Final 14.75
British Visa.....Mar 3	Final 2.6	*Securitor.....Feb 10	Final 1.8
Brown Bros.....Feb 25	Int. 1.0	*Security	
Carrington		Services.....Feb 10	Final 1.8
Vivell.....Feb 25	Final 0.4	Shell Transport Mar 12	Final 10.5
Commercial		Shell Transport Mar 12	Int. 10.5
Bank Aust.....Feb 25	Int. 10 cents	Slack Debs.....Feb 19	Int. 10.5
*Commercial		Smith Bros.....Feb 19	Int. nil
Union.....Feb 23	Final 5.5	Smith Bros.....Feb 19	Int. nil
Cons. Glaxo.....Mar 4	Int. 8.5	Smith Bros.....Feb 19	Int. nil
Dalgety.....Feb 18	Int. 11.0	Smith Bros.....Feb 19	Int. nil
De Beers.....Mar 10	Final 50 cents	Smith Bros.....Feb 19	Int. nil
*Dowry.....Feb 11	Int. 2.2	Smith Bros.....Feb 19	Int. nil
Fisons.....Mar 2	Final 3.7	Smith Bros.....Feb 19	Int. nil
General Mng.....Mar 5	Final 10.0	Smith Bros.....Feb 19	Int. nil
*Gold Fide S.A.....Feb 2	Int. 12.5	Smith Bros.....Feb 19	Int. nil
Guinness Food Feb 10	Int. 2.75	Smith Bros.....Feb 19	Int. nil
Hongkong and		Smith Bros.....Feb 19	Int. nil
Shanghai Bk.....Mar 10	Final HK\$0.47	Smith Bros.....Feb 19	Int. nil
Hoover.....Feb 23	Final 2.0	Smith Bros.....Feb 19	Int. nil
*ICI.....Feb 25	Int. 5.0	Smith Bros.....Feb 19	Int. nil

\* Board meeting intimated. Dividend issue since made. † Tax type. ‡ Since issue since made. § Since issue since made.

## BASE LENDING RATES

A.B.N. Bank	14%	Grindlays Bank	14%
Allied Irish Bank	14%	Guinness Bank	14%
American Express Bk.	14%	Hambros Bank	14%
Amro Bank	14%	Heathcote & Gen. Trust	14%
Bank of America	14%	Henry Wiggin	14%
Bank of Australia	14%	Imperial Bank	14%
Bank of Canada	14%	Imperial Bank	14%
Bank of China	14%	Imperial Bank	14%
Bank of India	14%	Imperial Bank	14%
Bank of Japan	14%	Imperial Bank	14%
Bank of Korea	14%	Imperial Bank	14%
Bank of London	14%	Imperial Bank	14%
Bank of Mexico	14%	Imperial Bank	14%
Bank of New York	14%	Imperial Bank	14%
Bank of Persia	14%	Imperial Bank	14%
Bank of Portugal	14%	Imperial Bank	14%
Bank of Russia	14%	Imperial Bank	14%
Bank of Spain	14%	Imperial Bank	14%
Bank of Siam	14%	Imperial Bank	14%
Bank of Sweden	14%	Imperial Bank	14%
Bank of Switzerland	14%	Imperial Bank	14%
Bank of Taiwan	14%	Imperial Bank	14%
Bank of Thailand	14%	Imperial Bank	14%
Bank of the East	14%	Imperial Bank	14%
Bank of the Middle East	14%	Imperial Bank	14%
Bank of the Pacific	14%	Imperial Bank	14%
Bank of the South	14%	Imperial Bank	14%
Bank of the West	14%	Imperial Bank	14%
Bank of the World	14%	Imperial Bank	14%
Bank of the East	14%	Imperial Bank	14%
Bank of the Middle East	14%	Imperial Bank	14%
Bank of the Pacific	14%	Imperial Bank	14%
Bank of the South	14%	Imperial Bank	14%
Bank of the West	14%	Imperial Bank	14%
Bank of the World	14%	Imperial Bank	14%

## Public Works Loan Board rates

Effective January 23	Quota loans repaid at 11.75% (11.75% - 11.75%)	Non-quota loans A* repaid at 11.75% (11.75% - 11.75%)
Up to 5 years	14.0%	14.0%
Over 5, up to 6	14.0%	14.0%
Over 6, up to 7	14.0%	14.0%
Over 7, up to 8	14.0%	14.0%
Over 8, up to 9	14.0%	14.0%
Over 9, up to 10	14.0%	14.0%
Over 10, up to 11	14.0%	14.0%
Over 11, up to 12	14.0%	14.0%
Over 12, up to 13	14.0%	14.0%
Over 13, up to 14	14.0%	14.0%
Over 14, up to 15	14.0%	14.0%
Over 15, up to 16	14.0%	14.0%
Over 16, up to 17	14.0%	14.0%
Over 17, up to 18	14.0%	14.0%
Over 18, up to 19	14.0%	14.0%
Over 19, up to 20	14.0%	14.0%
Over 20, up to 21	14.0%	14.0%
Over 21, up to 22	14.0%	14.0%
Over 22, up to 23	14.0%	14.0%
Over 23, up to 24	14.0%	14.0%
Over 24, up to 25	14.0%	14.0%
Over 25, up to 26	14.0%	14.0%
Over 26, up to 27	14.0%	14.0%
Over 27, up to 28	14.0%	14.0%
Over 28, up to 29	14.0%	14.0%
Over 29, up to 30	14.0%	14.0%
Over 30, up to 31	14.0%	14.0%
Over 31, up to 32	14.0%	14.0%
Over 32, up to 33	14.0%	14.0%
Over 33, up to 34	14.0%	14.0%
Over 34, up to 35	14.0%	14.0%
Over 35, up to 36	14.0%	14.0%
Over 36, up to 37	14.0%	14.0%
Over 37, up to 38	14.0%	14.0%
Over 38, up to 39	14.0%	14.0%
Over 39, up to 40	14.0%	14.0%
Over 40, up to 41	14.0%	14.0%
Over 41, up to 42	14.0%	14.0%
Over 42, up to 43	14.0%	14.0%
Over 43, up to 44	14.0%	14.0%
Over 44, up to 45	14.0%	14.0%
Over 45, up to 46	14.0%	14.0%
Over 46, up to 47	14.0%	14.0%
Over 47, up to 48	14.0%	14.0%
Over 48, up to 49	14.0%	14.0%
Over 49, up to 50	14.0%	14.0%
Over 50, up to 51	14.0%	14.0%
Over 51, up to 52	14.0%	14.0%
Over 52, up to 53	14.0%	14.0%
Over 53, up to 54	14.0%	14.0%
Over 54, up to 55	14.0%	14.0%
Over 55, up to 56	14.0%	14.0%
Over 56, up to 57	14.0%	14.0%
Over 57, up to 58	14.0%	14.0%
Over 58, up to 59	14.0%	14.0%
Over 59, up to 60	14.0%	14.0%
Over 60, up to 61	14.0%	14.0%
Over 61, up to 62	14.0%	14.0%
Over 62, up to 63	14.0%	14.0%
Over 63, up to 64	14.0%	14.0%
Over 64, up to 65	14.0%	14.0%
Over 65, up to 66	14.0%	14.0%
Over 66, up to 67	14.0%	14.0%
Over 67, up to 68	14.0%	14.0%
Over 68, up to 69	14.0%	14.0%
Over 69, up to 70	14.0%	14.0%
Over 70, up to 71	14.0%	14.0%
Over 71, up to 72	14.0%	14.0%
Over 72, up to 73	14.0%	14.0%
Over 73, up to 74	14.0%	14.0%
Over 74, up to 75	14.0%	14.0%
Over 75, up to 76	14.0%	14.0%
Over 76, up to 77	14.0%	14.0%
Over 77, up to 78	14.0%	14.0%
Over 78, up to 79	14.0%	14.0%
Over 79, up to 80	14.0%	14.0%
Over 80, up to 81	14.0%	14.0%
Over 81, up to 82	14.0%	14.0%
Over 82, up to 83	14.0%	14.0%
Over 83, up to 84	14.0%	14.0%
Over 84, up to 85	14.0%	14.0%
Over 85, up to 86	14.0%	14.0%
Over 86, up to 87	14.0%	14.0%
Over 87, up to 88	14.0%	14.0%
Over 88, up to 89	14.0%	14.0%
Over 89, up to 90	14.0%	14.0%
Over 90, up to 91	14.0%	14.0%
Over 91, up to 92	14.0%	14.0%
Over 92, up to 93	14.0%	14.0%
Over 93, up to 94	14.0%	14.0%
Over 94, up to 95	14.0%	14.0%
Over 95, up to 96	14.0%	14.0%
Over 96, up to 97	14.0%	14.0%
Over 97, up to 98	14.0%	14.0%
Over 98, up to 99	14.0%	14.0%
Over 99, up to 100	14.0%	14.0%

\* Non-quota loans B are 1 per cent higher in each case than non-quota loans A. † Equal instalments of principal. ‡ Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest). § With half-yearly payments of interest only.

## LOCAL AUTHORITY BOND TABLE

Authority	Annual Interest	Life
(telephone number in parentheses)	gross pay	Interest
	able	sum
		bond

Barnsley (0226 203232)	14 1/2	1-year	1,000	2
Knowsley (051-545 6555)	14 1/2	1-year	1,000	4-8



## INTERNATIONAL BONDS

## Lower rates campaign finds U.S. ally

IT IS beginning to look as though the Eurodollar market may have an ally within the Reagan Administration. His name is Donald Regan and last week he expressed his admiration for the way West German, Swiss, and British central banks "seem able to control their money supplies fairly well."

The U.S. Treasury Secretary then went on to pour scorn on the Federal Reserve and blamed it for high interest rates.

Meanwhile, Europe's campaign for lower rates continues. On Friday Chancellor Schmidt reiterated his desire to see U.S. rates fall. The battle is not over.

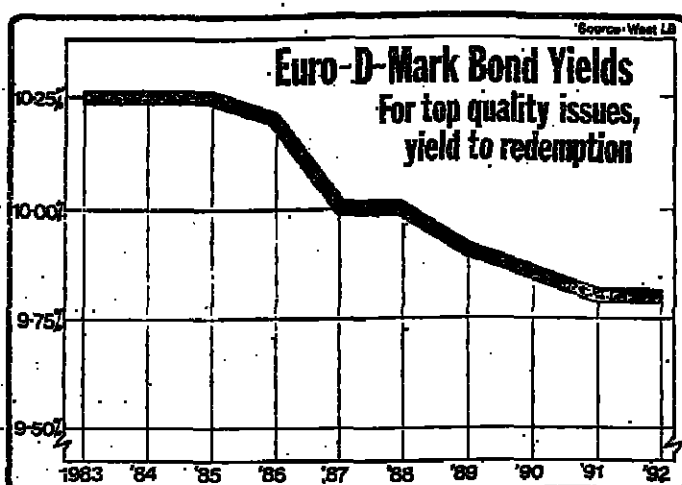
Ahead of Friday's disappointing U.S. money supply figures, however, the New York and European bond markets were both busy lifting prices of fixed-rate paper. It was, in one dealer's opinion, "a fantasy land of optimism." Without any change in the fundamentals, the

bond markets managed to gain a point in the Eurodollar and Euro D-Mark sectors.

Eurodollar six-month deposit rates ended the week at 15 per cent, a decline of nearly 1 point. Investors were said to be "coming out of the woodwork" and demand was moderate to heavy as the week ended.

The mini-rally was, however, at least partly a technical development as dealers covered short positions and prices were marked up in a purely professional manner. This, at least, seems to have been what was happening in the dollar sector.

A less artificial market was being made among new issue managers involved in the zero coupon bond business. The zero paper keeps coming and it is finding a home in Europe as well as the Far East. The General Electric offer in two tranches, worth \$500m to \$800m on Friday and the additional interest appeared to be coming from the Continent.



Not all of the Gaz de France zero coupon paper went to Japan either last week. This is a small, but well-received offer, the first zero coupon bond from a non-U.S. borrower.

The Eurodollar has now seen \$5bn (nominal value) of this type of paper in the past month—the actual funds being raised amount to \$1.4bn. It is not merely the Japanese retail investor, enjoying a minimum of capital gains taxes, who is buying.

Europeans are also buying the paper for its attractive potential. Tax laws differ from country to country, but Eurobonds are, after all, bearer bonds. Without the steady stream of income supplied by

interest-bearing bonds, these zero coupon issues will prove even more difficult than regular coupon bonds for European tax authorities to trace. This is no small incentive.

In the Euro D-Mark sector, meanwhile, life is becoming a little more pleasant. The German current account deficit is clearly improving and foreign investors are returning to the market. The ten-year yield curve (see chart) is still inverted, but new issues are requiring lower coupons than might have been thought likely a week ago.

Today sees the launch of a DM150m 10-year offer for the Province of Quebec through Commerzbank. Unless the mar-

ket deteriorates this morning, a coupon of 10 1/2 per cent should be feasible.

On the other side of the world, Japan's samurai bond market is offering coupons which lead borrowers to salivate. The recent Dow Chemical Y20bn (\$80m) cost the borrower a mere 8.5 per cent over ten years; this compares with a U.S. rate 700 or 800 basis points higher.

Dow's issue, the second offer for a foreign corporation allowed in this market, attracted a healthy response. It was the first samurai bond ever to be co-lead managed by a non-Japanese security house, Smith Barney.

Smith Barney said on Friday it hoped to become involved with future samurai bond issues, but said the next one for NCR in April would again have a Japanese lead manager.

As Japanese corporate treasurers continue to flock to the Eurodollar, two fresh issues are expected this week. Okumura, the engineering group, is believed to be raising \$30m through a 15-year convertible bond with an indicated coupon of 5 1/2 per cent, while Honda Motor Company is reported to be interested in launching a \$100m 15-year convertible with an indicated coupon in the 5 1/2-5 3/4 per cent range.

Alan Friedman

## CREDITS

## Hopes for revival rest on deals in the pipeline

VOLUME in the Eurocredit market slumped in January to its lowest level since last May. According to provisional figures from Morgan Guaranty Trust, only \$5.1bn in new credits were announced compared with \$7.2bn in December and \$8.5bn in January 1981.

Moreover the volume last month was boosted by two unusual credits, the \$125bn financing for the Eraring Power Station in Australia, and a \$1.7bn credit for Canada's Dome Petroleum, which was announced last November but added to Morgan's statistics only last month.

Subtracting these operations leaves a total which is minuscule even by comparison with last May's low of \$4.9bn. Particularly striking is the fact that developing countries raised only \$422m last month, compared with \$2.3bn in December and \$3.1bn in January last year.

Yet the reason for the market's present sluggishness is not hard to find. Spreads are shifting for a number of key borrowers, and as a result banks are becoming wary of taking on commitments that may prove hard to sell at the smaller participant end of the market.

It has thus become difficult to set a price on many deals and both banks and borrowers have been sitting back to reassess the climate.

This could, however, already be in the process of changing. While most bankers agree that January has been a particularly slack month, several add that a substantial number of deals are now in the pipeline, several of which could serve as benchmarks for sovereign borrowers at the start of 1982.

In Asia, for example, Korea Exim Bank is expected shortly to award a mandate for a \$300m credit. Terms are also awaited on the major financing for India's Paradip steel project.

In Europe, the Bank of Greece is beginning to sound out banks for a credit expected to be in the region of \$200m, while there have been strong rumours of a large deal for Denmark, although by last Friday no mandate had actually been awarded.

In Latin America the electric utility of Sao Paulo is sounding out the market through Morgan Guaranty for a \$200m, eight-year credit with a margin of 2 1/2 per cent over London inter-

bank offered rate (Libor) or 1 1/2 per cent over U.S. prime rate.

These terms look like becoming standard for the time being for Brazil, although its previous deal, \$125m for the development bank BNDE which bears the same margins, is making rather slow progress as potential lenders claim loan limit problems are restricting their capacity to commit fresh funds.

Argentina's electric utility SEGBA is also seeking \$200m in a deal which should clear the air after the controversial \$400m credit for YPF which has just been completed. Argentina will resist any attempts to impose higher margins on its loans, arguing that YPF met a fairly good reception despite adverse comment in the market.

Amid confusion over the effectiveness of Italy's queuing system for Eurodollar borrowers, the financing concern IRI is seeking \$250m. Morgan Guaranty is sounding out the market for this deal which bears indicated margins in the region of 1 1/2 for eight years.

Peter Montagnon

## U.S. FINANCIAL FUTURES

## Eurodollar contract has a quiet start

FEW FINANCIAL futures instruments were as widely hailed as the new Eurodollar certificate of deposit contract which started trading on Chicago's International Monetary Market (IMM) last December. The contract gives institutions and individuals a means of hedging positions in the Eurodollar market or simply speculating on the course of interest rates there.

After nearly two months, however, trading volume remains small. Only a few hundred contracts are changing hands every day, compared with many thousands for better established financial futures. Some critics suggest the contract is in jeopardy as a trading instrument, but others maintain that trading patterns show signs of strength, and that most financial futures get off to a slow start because users need to be educated.

The contract is the first of several planned by futures exchanges, including the London International Financial Futures Exchange, so its fate is being

closely watched. It provides for delivery in either March, June, September, or December of \$1m in three-month Eurodeposits at a prime bank. The value of the contract is determined by the interest rate on such deposits.

The IMM is far from despondent. Officials maintain that while daily trading volume may be lacklustre, the level of "open interest" is encouraging. This is a measure of the net exposure that traders have taken (the number of contracts that have not been closed out by a position taken on the other side of the market).

The IMM does have a problem, however, in that it lies six hours to the west of London, the heart of the Eurodollar market. Although trading starts specially early at 7.30 am, the business overlaps is only two hours. Some people say this small window will put a constraint on trading. But bankers disagree because Eurodollar trading is increasingly done on a worldwide basis and is less tied to a particular time zone.

David Lascelles

## CURRENT INTERNATIONAL BOND ISSUES

Borrowers	Amount m	Maturity	Av. life years	Coupon %	Price	Lead manager	Offer yield %
<b>U.S. DOLLARS</b>							
Arizona Public Service	75	1989	7	14 1/2	100	CSFB	14.250
Nichimen**†	15	1977	15	5 1/2	100	Daiwa Secs., Sanwa Bnk.	5.750
Swed. Export Credit††	75	1987	5	5 1/2	100	Morgan Guaranty	5.250*
Japan Devpmnt. Bank†	50	1987	5	15 1/2	100	Paribas, Bnk. of Tokyo Intl.	15.500
Astrat†	100	1992	10	14 1/2	99 1/2	Morgan Stanley	14.856
Bridgestone Tyres†	70	1996	14	*	100	Daiwa Secs., Merrill Lynch	*
Toray Inds.	50	1987	5	*	*	SG Warburg, Nomura Intl.	*
General Electric†	400	1992	10	0	36.88	Morgan Stanley, Goldman Sachs	14.390
Caterpillar Tractor†	140	1994	12	0	19.94	Morgan Stanley, Goldman Sachs	14.380
Gaz de France†	150	1992	10	0	25.82	CCF	14.500
RJ Reynolds†	400	1992	10	0	25.50	Dillon Read	14.640
Baker Intl.†	225	1992	10	0	24.70	Goldman Sachs, Blyth Eastman Paine Webber Intl., SG Warburg	15.010
Sears Roebuck†	400	1992	10	0	24.72	Dean Witter Reynolds, Daiwa Secs.	15.000
McDonnell Douglas	50	1989	7	*	*	Merrill Lynch	17.000
<b>CANADIAN DOLLARS</b>							
TransAlta Utilities†	50	1989	7	17	100	Orion Royal	17.250
Consolidated-Bathurst†	40	1987	5	17 1/2	100		
<b>U.S. DOLLARS</b>							
<b>D-MARKS</b>							
Pemex†	150	1990	8	11	100	Commerzbank	11.000
Council of Europe†	150	1992	8	10	99 1/2	BNF Bank	10.090
<b>SWISS FRANCES</b>							
Spain†	100	1992	—	8	100	CS	8.000
World Bank†	100	1992	—	7 1/2	100	SBC	7.250
VEAS†	40	1994	—	7 1/2	99 1/2	Soditic	7.157
Nippon Sheet Glas**†	40	1989	—	6	100	SBC	6.000
ECSC**†	40	1987	—	7 1/2	100	UBS	7.250
Showa Musen**†	35	1987	—	5 1/2	100	UBS	5.750
Hirani Walker**†	75	1987	—	7 1/2	100	CS	7.250
Belgium**	100	1987	—	*	*	Kreditbank, Morgan Grenfell	*
Mitsubishi Gas**	40	1988	—	*	*	UBS	*
Hydro Quebec†	100	1992	—	6 1/2	99 1/2	UBS	6.821
Japan Development Bank	100	1992	—	*	*	CS	*
<b>EUAS</b>							
Copenhagen†	15	1992	6 1/2	12 1/2	100	Kreditbank	12.750
<b>YEN</b>							
Chitac**†	10bn	1994	10.32	8.7	100	Nomura Secs., Daiwa Secs., Bank of Tokyo	8.700
<b>KUWAITI DINARS</b>							
Enso-Gutzeit Oy	5	1989	5	*	*	KIC	*

\* Not yet priced. † Final terms. \*\* Placement. † Floating rate note. ‡ Minimum. § Convertible. †† Registered with U.S. Securities and Exchange Commission. ‡ Purchase fund. †† Issue may also be sold on an FRN basis.

Note: Yields are calculated on AIBD basis.

The announcement appears as a matter of record only



## INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

Yen 15,000,000,000

Term Loan

## MANAGED BY

The Sumitomo Bank, Limited  
The Dai-ichi Kangyo Bank, Limited  
The Fuji Bank, Limited  
The Mitsubishi Bank, Limited  
The Mitsu Bank, Limited  
The Sanwa Bank, Limited

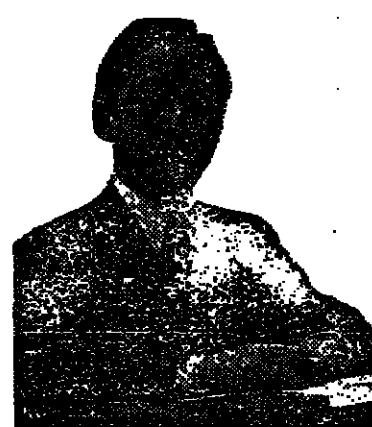
## FUNDS PROVIDED BY

The Sumitomo Bank, Limited  
The Dai-ichi Kangyo Bank, Limited  
The Fuji Bank, Limited  
The Mitsubishi Bank, Limited  
The Sanwa Bank, Limited  
The Tokai Bank, Limited  
The Hokkaido Takushoku Bank, Limited  
The Saitama Bank, Limited  
The Ashikaga Bank, Limited  
The Hokuriku Bank, Limited  
The Shizuoka Bank, Limited

## AGENT BANK

The Sumitomo Bank, Limited

January, 1982



Y. Miyake, managing director

## SANYO INTERNATIONAL LIMITED

Roman House (3rd Floor) Wood Street,  
London EC2Y 5BP United Kingdom  
Telephone: 01-628 2931  
Telex: 518812979 (SYSECG)

Dear Sirs,

We have pleasure in announcing that as of this date Sanyo International Limited, wholly owned UK subsidiary of Sanyo Securities Company has commenced operations.

This will make it possible to offer a more substantial investment service to our customers throughout Europe.

Details of the many services offered by Sanyo International Limited are available from our new office at Roman House (3rd Floor) Wood Street, London EC2Y 5BP, United Kingdom.

We look forward to being of continuing assistance in your investment activities.

Yours faithfully,

*Yoshio Miyake*

Yoshio Miyake, Managing Director.

Sanyo Securities Co., Ltd.

Head Office:

1-12, Kayaba-cho, Nihonbashi, Chuo-ku,  
Tokyo 103, Japan.









HONG KONG

Indices										
NEW YORK										
—DOW JONES										
	Jan. 29	Jan. 30	Jan. 31	Jan. 2	Jan. 3	1981-82	Since Comp'n			
	High	Low	High	Low	High	Low	High	Low		
Industrial	571.70	564.50	562.60	561.50	562.70	565.00	1024.00	521.00	705.10	
Transp.	57.00	56.50	56.50	56.30	56.30	56.20	1024.00	521.00	705.10	
Utilities	167.31	166.90	166.90	166.50	166.50	166.50	1024.00	521.00	705.10	
Trading Vol	75,000	65,000	65,000	44,570	44,570	44,570	1024.00	521.00	705.10	
Day's high 576.71, low 559.75.										
Ind. div. yield %										
	Jan. 29	Jan. 30	Jan. 31	Jan. 2	Jan. 3	1981-82	Since Comp'n			
	6.55	6.58	6.58	6.58	6.58	6.58	6.58	6.58	6.58	
STANDARD AND POORS										
	Jan. 29	Jan. 30	Jan. 31	Jan. 2	Jan. 3	1981-82	Since Comp'n			
	High	Low	High	Low	High	Low	High	Low		
Industrial	124.91	123.98	123.98	123.98	123.98	123.98	1024.00	521.00	705.10	
Composite	123.40	118.98	118.98	118.98	118.98	118.98	1024.00	521.00	705.10	
Ind. div. yield %										
	5.67	5.70	5.70	5.70	5.70	5.70	5.70	5.70	5.70	
Ind. P/E Ratio										
	7.72	7.75	7.75	7.75	7.75	7.75	7.75	7.75	7.75	
Long Gov. Bond yield										
	14.15	14.20	14.20	14.20	14.20	14.20	14.20	14.20	14.20	
Rises and Falls										
Jan. 29-Jan. 28 Jan. 28-Jan. 27										
	1981-82	Issues Traded	1981-82	Issues Traded	1981-82	Issues Traded	1981-82	Issues Traded	1981-82	
NYSE ALL COMMON	1,596	1,597	1,597	1,597	1,596	1,597	1,597	1,597	1,597	
Jan. 29	1,596	1,597	1,597	1,597	1,596	1,597	1,597	1,597	1,597	
Jan. 30	1,596	1,597	1,597	1,597	1,596	1,597	1,597	1,597	1,597	
Jan. 31	1,596	1,597	1,597	1,597	1,596	1,597	1,597	1,597	1,597	
Jan. 2	1,596	1,597	1,597	1,597	1,596	1,597	1,597	1,597	1,597	
Jan. 3	1,596	1,597	1,597	1,597	1,596	1,597	1,597	1,597	1,597	
69,39	68,58	68,58	68,58	68,58	68,58	68,58	68,58	68,58	68,58	
79.14	64.95	64.95	64.95	64.95	64.95	64.95	64.95	64.95	64.95	
17.14	17.14	17.14	17.14	17.14	17.14	17.14	17.14	17.14	17.14	
MONTREAL										
	Jan. 29	Jan. 30	Jan. 31	Jan. 2	Jan. 3	1981-82	Since Comp'n			
	High	Low	High	Low	High	Low	High	Low		
Industrial	285.42	285.04	285.04	285.04	285.04	285.04	1024.00	521.00	705.10	
Combined	281.42	281.04	281.04	281.04	281.04	281.04	1024.00	521.00	705.10	
TORONTO Composite					778.5	778.1	777.4	770.8	769.5	770.5
NEW YORK ACTIVE STOCKS										
	Change	Stocks	Closing	Change	Stocks	Closing	Change	Stocks	Closing	
	day	traded	price	day	traded	price	day	traded	price	
Friday										
Brunswick	+1,386.00	27	13M	702.10	30	+	701.00	30	+	
Phillips Petrol	+1,357.70	11	+	Exxon	682.30	32	+	682.30	32	+
Phillips Petrol	+823.30	39	+	Exxon	682.30	32	+	682.30	32	+
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# FT Monthly Survey of Business Opinion

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## GENERAL OUTLOOK

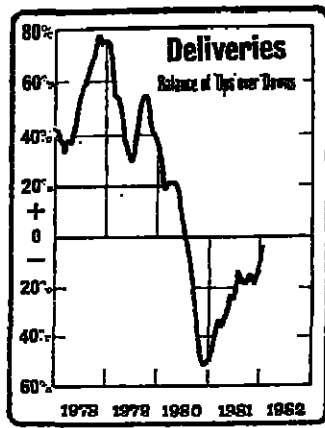
### Confidence recovers a little

INDUSTRY'S CONFIDENCE about the outlook improved last month, after a mild setback at Christmas.

General confidence is substantially better than at the two low points of last year—January and July—and well above what it was during the whole of 1980.

Of the three sectors surveyed this month—electrical engineering, consumer durables and consumer services—the most optimism was reported in electrical engineering, where companies saw the prospect of improved markets and expressed confidence in their products.

None of those surveyed in electrical engineering, or in the

Deliveries  
Balance of light over time

reported less optimism about business prospects than was felt four months ago.

Against this, there was much less confidence in consumer services, where a small majority of those interviewed said they were less optimistic.

Of those expressing less optimism there was a feeling, among stores particularly, that the economy was still very depressed. The recent bad weather had added to the gloom.

In the electrical sector it was reported that companies felt they had to work harder than before to keep their products up-to-date.

consumer durables sector,

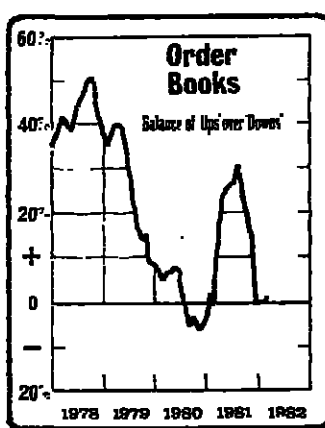
## ORDERS AND OUTPUT

### Qualified optimism

THERE HAS been a slight improvement in new orders and some companies expect greater output and hope for better sales in the next 12 months. There is, however, uncertainty about whether order books can be expected to show sustained improvement.

More companies said orders had risen than said they had fallen and all three sectors showed, on balance, an increase in orders in the last four months compared with the corresponding period last year.

Two areas where sales are markedly down are cigarettes and newspapers, the last due to price increases.

Order Books  
Balance of light over time

become more pessimistic about the prospects for orders books than it was four months ago. This gloom was matched by greater optimism about orders from the durables sector.

All three sectors were more optimistic about turnover and sales than they were in September, but companies emphasised that they were excluding the effects of closures and disposals in their comparisons.

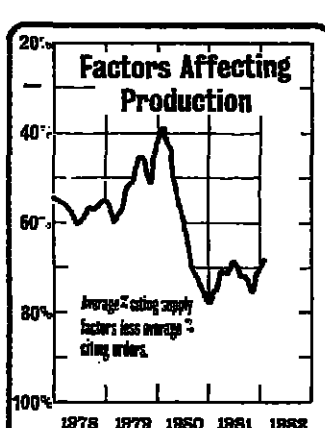
Electrical engineering is the most optimistic sector by far, with about a third of companies expecting an increase in production and sales turnover of more than 10 per cent in the next 12 months.

## CAPACITY AND STOCKS

### Destocking near an end

DESTOCKING HAS continued but most companies thought it was nearing its end. They were more inclined to expect stocks to increase in the next 12 months, although perhaps not until near the end of the period. Most companies thought current stock levels were about right.

Fewer companies report that they are still working below planned output levels and the index for capacity working passed the peak achieved last July. The figures probably would have been even better but for the bad weather. More companies feel able to plan ahead for more than three months with a reasonable degree of confidence.

Factors Affecting Production  
Balance of light over time

For the second consecutive month the extent to which production is affected by demand rather than supply factors has moved in the supply direction—mainly because of the lack of reports about shortages of home orders.

Some companies are starting to have difficulty in recruiting suitably qualified staff and labour disputes in the newspaper industry have again been cited as a problem by newsagents in the stores and consumer services sector.

Although there are no serious shortages in supplies, delivery delays and the possibility of suppliers closing down were said to be affecting production.

## CAPACITY WORKING

4 monthly moving total		January 1982		Motor & Stores & Consumer Durables	
Oct. Jan. %	Sept. Dec. %	Oct. Jan. %	Sept. Dec. %	Oct. Jan. %	Sept. Dec. %
Are you working at your planned output level for this time of year?					
Above target capacity					
56	52	44	46	54	71
On target					
41	47	52	48	44	29
Below target capacity					
1	0	1	3	0	0
No answer					
1	0	1	3	0	0

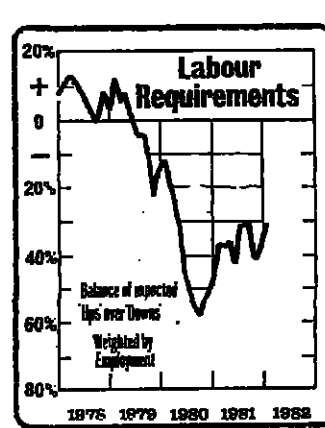
## INVESTMENT AND LABOUR

### Some hope on job prospects

THE IMPROVEMENT in the economic outlook has been reflected in a rise in the number of companies expecting their labour forces to expand in the next 12 months.

The number of respondents expecting to cut workforces heavily outweighs those planning net recruitment, but the imbalance is less than at any time since the summer.

The stores and consumer ser-

Labour Requirements  
Balance of light over time

vice sector was particularly inclined to take on extra staff, in contrast with the last survey in September.

Fewer companies said lack of demand was discouraging recruitment. All three sectors gave greater weight to supply-side factors than when last surveyed.

There was little change in the index measuring planned capital spending.

## COSTS AND PROFIT MARGINS

### Cost trends downwards

COMPANIES EXPECT wage settlements to be more than the 5 per cent maximum generally predicted last September, but there is still an optimism about the downward trend of unit costs.

In general firms showed a ten-

companies to want to increase differentials.

The index of expectations about profit margins fell in all three sectors surveyed and the overall indicator, which levelled out last month, has fallen quite sharply.

Resistance to price increases, lack of demand, low-capacity operation, increased materials costs and the Government's failure to control the cost of nationalised industries were factors mentioned.

The durables group was particularly pessimistic about profit margins, with no factors mentioned as tending to improve margins.

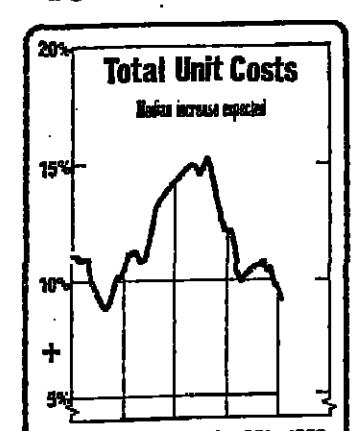
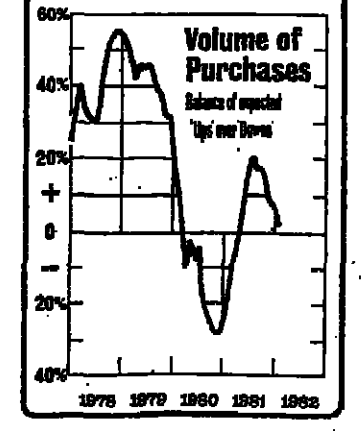
In the stores and consumer services sector there were complaints of pressure on margins through competitive price cuts and the pressure from the fall of consumers' real disposable income.

every month. They are drawn from a sample based on the FT Actuaries' Index, which accounts for about 60 per cent of all public companies.

The all-industry figures are four-month moving totals covering some 120 companies in the 11 industrial sectors (mechanical engineering is surveyed every second month).

Complete tables can be purchased from Taylor Nelson and Associates.

Three sectors and some 30 companies are covered in turn

Total Unit Costs  
Balance of light over timeVolume of Purchases  
Balance of light over time

## GENERAL BUSINESS SITUATION

4 monthly moving total		January 1982		Motor & Stores & Consumer Durables	
Oct. Jan. %	Sept. Dec. %	Oct. Jan. %	Sept. Dec. %	Oct. Jan. %	Sept. Dec. %
Are you more or less optimistic about your company's prospects than you were four months ago?					
More optimistic					
34	30	28	21	58	36
Neutral					
44	48	54	58	42	64
Less optimistic					
22	22	19	22	0	0

## EXPORT PROSPECT (Weighted by exports)

4 monthly moving total		January 1982		Motor & Stores & Consumer Durables	
Oct. Jan. %	Sept. Dec. %	Oct. Jan. %	Sept. Dec. %	Oct. Jan. %	Sept. Dec. %
Over the next 12 months exports will be:					
Higher					
72	63	62	66	71	100
Same					
14	24	23	21	29	0
Lower					
11	12	13	11	0	0
No answer					
2	2	2	2	0	0

## NEW ORDERS

4 monthly moving total		January 1982		Motor & Stores & Consumer Durables	
Oct. Jan. %	Sept. Dec. %	Oct. Jan. %	Sept. Dec. %	Oct. Jan. %	Sept. Dec. %
The trend of new orders in the past four months was:					
Up					
26	16	15	24	78	100
Same					
37	38	41	41	10	0
Down					
20	27	24	23	12	0
No answer					
17	19	20	11	0	0

## EXPORT PROSPECTS

4 monthly moving total		January 1982		Motor & Stores & Consumer Durables	
Oct. Jan. %	Sept. Dec. %	Oct. Jan. %	Sept. Dec. %	Oct. Jan. %	Sept. Dec. %
Over the next 12 months exports will be:					
Higher					
50	49	45	45	78	67
Same					
26	29	35	30	22	0
Lower					
17	16	13	11	0	0
No answer					
8	6	7	13	0	13

## STOCKS

4 monthly moving total		January 1982		Motor & Stores & Consumer Durables	
Oct. Jan. %	Sept. Dec. %	Oct. Jan. %	Sept. Dec. %	Oct. Jan. %	Sept. Dec. %
Raw materials and components over the next 12 months will:					
Increase					
31	23	25	27	58	64
Remain the same					
44	54	51	55	10	29
Decrease					
21	20	21	14	32	7
No answer					
4	3	3	4	0	0

4 monthly moving total		January 1982		Motor & Stores & Consumer Durables	
Oct. Jan. %	Sept. Dec. %	Oct. Jan. %	Sept. Dec. %	Oct. Jan. %	Sept. Dec. %
Manufactured goods over the next 12 months will:					
Increase					
18	14	17	26	34	28
Remain the same					
44	50	50	41	30	29
Decrease					
21	21	19	16	0	14
No answer					
5	4	7	5	0	0
Not applicable					
12	10	8	12	36	29

## FACTORS CURRENTLY AFFECTING PRODUCTION

4 monthly moving total		January 1982		Motor & Stores & Consumer Durables	
Oct. Jan. %	Sept. Dec. %	Oct. Jan. %	Sept. Dec. %	Oct. Jan. %	Sept. Dec. %
Are any of the following factors limiting your output at present?					
Home orders					
89	92	94	91	80	100
Export orders					
55	55	63	62	80	59
Executive staff					
2	1	2	1	0	0
Skilled factory staff					
2	4	3	3	0	29
Components					
3	1	1	1	5	29
Raw materials					
0	1	1	3	0	0
Production capacity (plant)					
4	3	3	4	0	12
Finance					
0	0	1	1	5	0
Labour disputes					
2	2	1	3	0	0
Any other factors					
21	20	14	16	0	14
No factors					
8	5	5	4	20	0

## LABOUR REQUIREMENTS (Weighted by employment)

4 monthly moving total		January 1982		Motor & Stores & Consumer Durables	
Oct. Jan. %	Sept. Dec. %	Oct. Jan. %	Sept. Dec. %	Oct. Jan. %	Sept. Dec. %
Those expecting their labour force over the next 12 months to:					
Increase					
12	8	8	7	4	0
Stay about the same					
44	47	44	44	1	45
Decrease					
43	45	48	49	95	55

## CAPITAL INVESTMENT (Weighted by capital expenditure)

4 monthly moving total		January 1982		Motor & Stores & Consumer Durables	
Oct. Jan. %	Sept. Dec. %	Oct. Jan. %	Sept. Dec. %	Oct. Jan. %	Sept. Dec. %
Those expecting capital expenditure over the next 12 months to:					
Increase in volume					
26	23	23	23	55	42
Increase in value but not in volume					
9	12	12	13	1	0
Stay about the same					
28	22	19	19	34	0
Decrease					
42	40	43	41	10	58
No answer					
3	3	3	4	0	0

## COSTS

4 monthly moving total					January 1982		
Wages rise by :	Oct.- Jan. %	Sept.- Dec. %	Aug.- Nov. %	July- Oct. %	Elect. Eng'g %	Motor & Consumer Durables %	Stores & Services %
0-4%							
5-9%	2	4	4	3	0	0	0
10-14%	89	73	67	71	68	100	84
Remain the same	14	13	17	16	32	0	12
Decrease	0	2	2	2	0	0	0
No answer	4	7	10	9	0	0	4
Unit costs rise by :							
0-4%	2	3	3	7	0	0	0
5-9%	40	39	33	28	48	64	29
10-14%	32	36	30	35	22	7	21
15-19%	4	4	7	9	0	0	0
Remain the same	4	3	3	1	0	29	0
Decrease	2	2	2	2	30	0	0
No answer	17	14	23	18	0	0	50



## Pru increases motor premium rates 9.3%

Rowe and Pitman anticipate rather modest premium increases this year—about 10 per cent.

**FRIDAY**  
**Commons: Private Members' Bills.**

He plans to promote the island's advantages as an industrial and finance centre — low taxation and stability.

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Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

# Bank of India

RESUMEABLE BONDS ON  
PRESENTED FOR REPATRIATION  
Installation as of 1.02.57:  
Nos. 4952-5911 inclusive.  
Installation as of 1.02.58:  
Nos. 5912-5911 inclusive.

Le Fiscal Agent et  
BANQUE DE PARIS ET DES  
PAYS-BAS POUR LE GRAND-DUCHÉ  
DE LUXEMBOURG

Le Fiscal Agent et  
BANQUE DE PARIS ET DES  
PAYS-BAS POUR LE GRAND-DUCHÉ  
DE LUXEMBOURG

Erre has criticized the others because of a  
policy of fair play and value for money.  
Snooper from 70-3.30 am. Disco and  
snoozer, glamourous hostesses, and  
southerners. 189 Regent St. 754 6537.

LEMBAGA ELEKTRIK NEGARA IS NOT LIABLE FOR COSTS INCURRED BY APPLICANTS IN PREPARING APPLICATIONS AND WILL NOT BE LIABLE FOR COSTS INCURRED BY REGISTERED TENDERERS IN PREPARING TENDERS.

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**COVENT GARDEN GALLERY, 20 Russell St., WC2, R3B 1J3B. WINTER EXHIBITION EARLY BRITISH WATERCOLOURS, Dry. 10-5.30, Thurs. 7, Sat. 12.30.**








[illegible]







**Your Financial Adviser**

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MINES—Continued									
Central African									
Mt. Stock	Price	Last	High	Low	Open	Close	Settle	Prev	Adj
Nov. May	Plum Blk 50c	93	70	15	62	—	—	—	—
Nov. May	Plum Blk 100	19	14	10	10	—	—	—	—
Nov. May	Plum Blk 200	28	19	13	10	—	—	—	—
Nov. May	Plum Blk 300	39	19	13	10	—	—	—	—
Australian									
Nov. Apr.	James 50c	50	22	15	14	—	—	—	—
Nov. Apr.	James 100c	100	45	30	30	—	—	—	—
Nov. Apr.	James 200c	200	100	65	65	—	—	—	—
Nov. Apr.	James 300c	300	150	100	100	—	—	—	—
Nov. Apr.	James 400c	400	200	130	130	—	—	—	—
Nov. Apr.	James 500c	500	250	160	160	—	—	—	—
Nov. Apr.	James 600c	600	300	190	190	—	—	—	—
Nov. Apr.	James 700c	700	350	220	220	—	—	—	—
Nov. Apr.	James 800c	800	400	250	250	—	—	—	—
Nov. Apr.	James 900c	900	450	280	280	—	—	—	—
Nov. Apr.	James 1000c	1000	500	300	300	—	—	—	—
Nov. Apr.	James 1100c	1100	550	330	330	—	—	—	—
Nov. Apr.	James 1200c	1200	600	360	360	—	—	—	—
Nov. Apr.	James 1300c	1300	650	390	390	—	—	—	—
Nov. Apr.	James 1400c	1400	700	420	420	—	—	—	—
Nov. Apr.	James 1500c	1500	750	450	450	—	—	—	—
Nov. Apr.	James 1600c	1600	800	480	480	—	—	—	—
Nov. Apr.	James 1700c	1700	850	510	510	—	—	—	—
Nov. Apr.	James 1800c	1800	900	540	540	—	—	—	—
Nov. Apr.	James 1900c	1900	950	570	570	—	—	—	—
Nov. Apr.	James 2000c	2000	1000	600	600	—	—	—	—
Nov. Apr.	James 2100c	2100	1050	630	630	—	—	—	—
Nov. Apr.	James 2200c	2200	1100	660	660	—	—	—	—
Nov. Apr.	James 2300c	2300	1150	690	690	—	—	—	—
Nov. Apr.	James 2400c	2400	1200	720	720	—	—	—	—
Nov. Apr.	James 2500c	2500	1250	750	750	—	—	—	—
Nov. Apr.	James 2600c	2600	1300	780	780	—	—	—	—
Nov. Apr.	James 2700c	2700	1350	810	810	—	—	—	—
Nov. Apr.	James 2800c	2800	1400	840	840	—	—	—	—
Nov. Apr.	James 2900c	2900	1450	870	870	—	—	—	—
Nov. Apr.	James 3000c	3000	1500	900	900	—	—	—	—
Nov. Apr.	James 3100c	3100	1550	930	930	—	—	—	—
Nov. Apr.	James 3200c	3200	1600	960	960	—	—	—	—
Nov. Apr.	James 3300c	3300	1650	990	990	—	—	—	—
Nov. Apr.	James 3400c	3400	1700	1020	1020	—	—	—	—
Nov. Apr.	James 3500c	3500	1750	1050	1050	—	—	—	—
Nov. Apr.	James 3600c	3600	1800	1080	1080	—	—	—	

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1. *Journal of the American Medical Association*, 1997; 278: 1039-1044.

1. *Journal of the American Medical Association*, 1997; 278: 1039-1044.



## UK gives Indonesia £125m credit

BY RICHARD COWPER IN JAKARTA

LORD CARRINGTON, the Foreign Secretary, signed Britain's biggest ever trade credit to Indonesia at the weekend. He is in Jakarta on the first leg of a two-week tour of countries belonging to the Association of South-East Asian Nations (Asean).

He also lent weight to a British industry bid to boost trade and investment with Asean's largest and potentially richest nation.

The credit agreement will provide up to \$25m (£125m) to help pay for a \$10m (£500m) expansion of Indonesia's oil refinery at Balikpapan in East Kalimantan. The British subsidiary of the American-owned

Bechtel group won the contract to construct a 200,000-barrel-per-day refinery expansion last year following the successful solution of a major trade dispute between Britain and Indonesia over textile quotas.

Announcing the deal Lord Carrington said Britain had a skirmish in Indonesia in 1980 over textile imports, but that now relations between the two countries had never been better.

More than 100 British firms will supply a wide variety of goods for Bechtel (Great Britain) the main contractors. I think this is a striking example of the increasing competitiveness of British financial services and of British manu-

facturers," he said.

The credit negotiations were conducted by Lloyds Bank International with support from the British Government through the Export Credits Guarantee Department (ECGD), and the interest rate is understood to be 7½ per cent over 10 years.

The largest single British sub-contract connected with the refinery expansion was won recently by Farmers Boilers, which will supply furnaces worth £19m.

Lord Carrington brought with him seven prominent British businessmen who are battling for Indonesian contracts worth more than \$3bn.

Earlier, in a speech hosted by

the Indonesian Foreign Minister he said that they had the British Government's "wholehearted support" in their attempts to build on their existing involvement in Indonesia. There was undoubtedly "a potential for increasing many times" the interchange of goods and services.

Lord Carrington and the seven businessmen had economic talks with Professor Dr Subroto, Indonesia's Minister for Mines and Energy and Professor Sumardina, one of Indonesia's most senior economic planners.

The chairman of Davy Corporation, Balfour Beatty, and British Aerospace, were

## Hill Samuel to make S. African changes

BY CHRISTINE MOIR IN LONDON AND BERNARD SIMON IN JOHANNESBURG

HILL SAMUEL, the UK merchant bank and financial services group, is to relinquish control of its 71.5 per cent-owned South African subsidiary and merge it with a more broadly based financial services group in which it will own 40.6 per cent.

The company said yesterday that it intends to take over Board of Executors, a Cape Town financial group with interests ranging from administration of trusts, to participating mortgage business, money market operations and a small Port Elizabeth commercial bank, Fidelity Bank, which specialises in instalment credit and leasing.

The takeover would leave Hill Samuel, which has a net worth of R18m compared with Board of Executors' R10m or so,

as the senior partner in the new company.

However, in a further stage, Southern Life Association, a leading South African insurance company, is to increase its holding in Board of Executors' ultimate parent to 30 per cent. The cash injection will be used to buy a further 15 per cent of the expanded Hill Samuel Group.

As a result, Board of Executors will own 46.5 per cent, Hill Samuel 40.6 per cent, with the South African public owning the remaining 12.9 per cent.

The transactions are aimed at improving Hill Samuel's market penetration in South Africa and getting it back into a growth position after the plateau it appears to have reached.

In the year to March 1979, Hill Samuel SA made pre-tax profits of R2.2m in its first year under the direction of Mr Christopher Castleman. By March 1980 this had grown to R2.4m and by March 1981 to R4m when Mr Castleman returned to the UK as group chief executive.

In the first half of the current financial year pre-tax profits dropped from R2.16m to R1.86m. Mr Castleman said yesterday that full year profits could be somewhat below R4m.

Three years ago Hill Samuel pulled out of insurance broking and pensions administration in South Africa to concentrate on merchant banking. But Mr Castleman said yesterday that the group now saw better growth prospects through becoming a "smaller part of a larger group."

## Tebbit Bill faces union challenge

BY BRIAN GROOM, LABOUR STAFF

LEADERS of Britain's three largest trade unions yesterday gave the clearest threat so far that strikes will be used to overturn Mr Norman Tebbit's Employment Bill if it becomes law.

Mr Moss Evans, general secretary of the Transport Workers, Mr Terry Duffy, president of the Engineers, and Mr David Bassett, general secretary of the General and Municipal Workers, were interviewed on ITV's Weekend World programme, along with Mr Bill Sims of the Iron and Steel Trades Confederation.

All four, who normally represent a considerable spread of opinion, were united in predicting a confrontation over Mr Tebbit's proposed law, which would expose union funds to civil suits for damages and would attempt to weaken the

closed shop.

Mr Bassett expressed confidence that a series of strikes would overturn the law. Among proposals being considered by the TUC for fighting the Tebbit Bill is a G.M.W.U. plan for the TUC to co-ordinate protest action throughout an entire industry if one employer in that industry uses a union.

Mr Duffy said that, sadly, "the whole of the trade union movement could become involved in a national strike."

Mr Evans said the unions would find themselves "in the same sort of uncharted minefield that we found ourselves in with the 1971 Industrial Relations Act."

He said strikes against Mr Tebbit's provisions would be political only in so far as the Employment Secretary was setting out to define legitimate

## U.S. 'has no allies' in United Nations

By Our Washington Correspondent

THE U.S. is "without reliable allies" and is ignored, despised and reviled in the United Nations, according to Mrs Jeanne Kirkpatrick, chief U.S. delegate to the UN.

The Soviet Union has more influence with the developing countries than the U.S., Mrs Kirkpatrick said, partly because it exacts a "price for disagreement," something that the U.S. has never done.

Mrs Kirkpatrick's remarks, made in a television interview which marked the completion of her first year at the UN, reflect the growing hostility of the Reagan Administration to the way the UN is organised and to the rising influence of small developing countries which are opposed to U.S. interests in many international organisations.

Her comments follow a recent warning from senior Administration officials that the State Department would keep records of the way countries voted at the UN on issues affecting U.S. interests. This has been interpreted as an implied threat that countries which consistently defy the U.S. on major issues may suffer when it comes to their economic relationships with the U.S.

Mrs Kirkpatrick said that the trouble with U.S. tactics at the UN had been that "we are a country without a party. We have many good friends and no allies," no reliable allies at the UN.

She also deplored the fact that Israel is regarded as "a pariah" in the UN and commented that there is concern in certain UN delegations about the number of Jews in the U.S. mission.

## U.S. rates

Continued from Page 1

and with the expected budget deficit of between \$90bn and \$100bn.

However, Fed officials have frequently warned that some of the technical changes which Mr Regan appears to favour to improve short-term control of monetary aggregates would in fact make interest rates even more volatile than they are now.

The ambiguous signals on monetary policy coming from the Administration were underlined yesterday by Mr David Stockman, the Budget Director, who said in another television interview, that the Administration would "not want to see the Fed retreat or back-track" now that the "inflationary spiral has been broken."

Both Mr Stockman and Mr Regan are believed to have advised the President to increase taxes in the forthcoming budget to narrow the budget deficit and reduce the pressure on credit markets.

## Mail City Editor on £4m salary

By Christine Moir

MR PATRICK Sergeant, city editor of the Daily Mail and a director of Associated Newspapers Group, the Mail's ultimate parent, received a total salary of £255,846 in the year to last September.

The report and accounts of ANG, published over the weekend, show that the salary of Mr Sergeant, the highest paid director in the group, rose by £12,104 during the year.

Mr Sergeant receives most of his earnings from Euromoney Publications, which publishes the Euromoney magazine. He is not only a director of EP and its overseas subsidiary, but he also owns a small number of management shares.

When the magazine was set up 300 special management shares were created with the right to half the pre-tax profits distributed as a bonus. Mr Sergeant has sold all but 36 of his original 150 management shares.

## British Gas seeks French supplies

BY RAY DAFTER, ENERGY EDITOR

THE British Gas Corporation has begun crucial negotiations for new North Sea gas supplies. They will provide an acid test of government pricing policies.

The corporation seeks deliveries of natural gas from a French-operated field in the knowledge the Government wants to raise prices to encourage a faster pace of exploration and production.

Top-level negotiations have begun with Compagnie Française des Pétroles (Total) and Elf-Aquitaine. These companies hold the majority share of oil and gas reserves in the North Alwyn field, 110 miles east of the Shetland Islands in the British sector of the North Sea.

The price agreed will not only set the tone of negotiations with other potential gas suppliers, it will reflect the corporation's attitude to the Government's initiative.

It is expected British Gas will pay between 20p and 25p

a therm, more than twice the average price now being paid for supplies.

Gas industry observers said at the weekend an agreement of about 25p a therm would indicate the corporation was prepared to accede to the producers' plea for greater incentives. On the other hand, a settled price of about 20p would demonstrate a continuation of the corporation's previous tough stance on pricing.

To create more competition and more market-related pricing for supplies, Mr Nigel Lawson, Energy Secretary, is pushing through the Oil and Gas (Enterprise) Bill. The Bill will break the Gas Corporation's monopoly right to supplies. Producers, like Total and Elf, would be free to sell their gas directly to factories in the UK.

The North Alwyn negotiations are the first to be influenced by this legislation. The field is expected to be exploited at a cost of about £1.5bn with pro-

duction beginning in the second half of the 1980s.

According to industry estimates, recoverable gas reserves are between 750bn and 1,000bn cubic feet. In addition, the field is thought to contain between 110m and 150m barrels of recoverable oil.

It is understood that Total and Elf are pushing the finishing touches to a formal development application to the Energy Department. These plans will probably also involve a portion of the field's reserves which lie in Texaco's block 3-4 immediately north of the Total-Elf concession.

Gas from the North Alwyn field will be transported ashore by means of the existing Frigg field gas-line in which Total and Elf have major interests.

British Gas is expected to agree terms on the basis of gas delivered at the St Fergus terminal in Scotland. The agreed price will rise, and perhaps fall, in line with the move-

ment of other fuel prices.

British Gas pays about 10p a therm for its North Sea supplies. Producers of gas in the mature fields of the southern sector of the North Sea are thought to be receiving an average of 5p to 6p a therm although some companies are still being paid much less.

In the more recently developed fields in the northern sector of the North Sea, producers are thought to be receiving up to 13p to 15p a therm. A base price of 16.5p a therm is thought to have been agreed recently by British Petroleum, the producer of Magnus field gas, and the Gas Corporation.

British Petroleum has been among the offshore companies seeking a minimum price for new supplies of at least 25p a therm. The companies claim that higher prices are needed to justify exploration and development expenditure.

Soviet Gas, Page 2; Exploration Programme, Page 4

## THE LEX COLUMN

# Merchant bankers up in arms

"THERE ARE many in the City and elsewhere who regard the Council for the Securities Industry as a fifth wheel on the coach with little prospect of ever becoming anything more useful." Thus Professor Jim Gower in his document on investor protection last week.

There would put it a lot more strongly than that. Some senior merchant bankers now regard the CSI as a disaster—on a scale that could threaten the whole process of self-regulation in the securities market.

The many changes levelled against the CSI include the suggestion that it reacts to changing market practices by piling rule upon rule, in a stifling and confusing manner. Behind this lies the notion that the CSI is ill-equipped to deal with the complexities of the corporate finance market.

There also seems to be an old fashioned personality clash between senior council figures and the practitioners.

Another bone of contention is the CSI's keenness to publish codes of conduct. Professor Gower echoed a common view when he suggested that such codes encouraged loose drafting, since a degree of imprecision which would be unacceptable in rules is thought to suffice in codes of conduct. If a code is described as minimum standard of behaviour, there is a danger that the minimum will become the norm.

The particular bone of contention right now is the CSI's new rules on buying shares during a takeover. These, typically, seem to attack the symptoms rather than the disease and protect poor managements as much as innocent shareholders.

There was a genuine problem to be tackled here in that the readiness of fund managers to sell shares in market racks was making it possible for companies to change hands in a matter of hours. But instead of putting the pressure on fund managers to behave responsibly, the CSI chose to introduce further constraints on a bidder's freedom to buy shares in the market.

It has also thrown in a rule covering the treatment of irrevocable acceptances which has already got the backroom boys looking for loopholes. These will presumably be plugged with yet more rules.

Not everyone feels as

strongly as the fastidious houses. The investing institutions, for instance, seem to have gone along quite happily with the latest rules, which in some ways will make their lives easier.

But it is a serious matter for the CSI to have lost the confidence of leading practitioners in the market. The Takeover Panel succeeded partly because it was seen to be in everyone's interest for it to work. Self-regulation depends on a consensus approach and could be a trouble if that really has disappeared.

On the other side, the speculators will have actual or potential cash flow from producing fields to shelter, and will be particularly attracted to companies with promising reserves.

In a buyers' market, there is unlikely to be much in the way of premium paid for takeovers. Oil Ex went to a 20 per cent premium of the price ruling before there were expectations of a bid, and that is likely to look generous. So, in contrast to normal takeover experience, the shareholders in predator companies are likely to do better than those of the victims.

Certainly, this is the message of the stock market. Charterhouse Petroleum, for instance, is an obvious predator, with \$30m of cash and a corporation tax liability about to be created by Thistle revenues. It is standing within 15 per cent of its 1981 high, comfortably outperforming the oil index. Other exploration stocks in a similar position include Candecor and Arctic Cape.

By contrast, Pict Petroleum with its tax losses, and Arco Energy, which is facing the heavy costs of exploration in Irish waters, are both standing at below a third of their 1981 highs. But the share-price of Berkeley Exploration, which is short of cash and whose prospective earnings from its attractive assets have been pushed further and further into the future, is somehow defying gravity.

## REDEMPTION NOTICE

## The Republic of the Philippines 9% Notes Due 1984

NOTICE IS HEREBY GIVEN, pursuant to the Fiscal Agency Agreement dated as of 16th February 1977, under which the above described Notes were issued that Scandinavian Bank Limited, Middle East Branch, Bahrain, as Fiscal Agent, has selected for redemption on 1st March 1982 BD 2,800,000 principal amount of said Notes at the redemption price of 100 per cent of the principal amount thereof, together with accrued interest to 1st March 1982. The serial numbers of the Notes selected for redemption are as follows:

D3	D7	D18	D27	D38	D39	D46	E40	F10	F17	F20	F36	F49	F53	F58	F65
D4	D6	D12	D24	D31	D35	D42	E44	F11	F18	F25	F37	F43	F48	F51	F56
D5	D8	D14	D25	D32	D36	D43	E45	F12	F19	F26	F38	F44	F49	F52	F57
D10	D16	D19	D26	D33	D37	D44	E46	F13	F20	F27	F39	F45	F50	F53	F58
D11	D18	D20	D27	D34	D38	D45	E47	F14	F21	F28	F40	F46	F51	F54	F59
D12	D17	D21	D28	D35	D39	D46	E48	F15	F22	F29	F41	F47	F52	F55	F60
D13	D18	D22	D29	D36	D40	D47	E49	F16	F23	F30	F42	F48	F53	F56	F61
D14	D19	D23	D30	D37	D41	D48	E50	F17	F24	F31	F43	F49	F54	F57	F62
D15	D20	D24	D31	D38	D42	D49	E51	F18	F25	F32	F44	F50	F55	F58	F63
D16	D21	D25	D32	D39	D43	D50	E52	F19	F26	F33	F45	F51	F56	F59	F64
D17	D22	D26	D33	D40	D44	D51	E53	F20	F27	F34	F46	F52	F57	F60	F65
D18	D23	D27	D34	D41	D45	D52	E54	F21	F28	F35	F47	F53	F58	F61	F66
D19	D24	D28	D35	D42	D46	D53	E55	F22	F29	F36	F48	F54	F59	F62	F67
D20	D25	D29	D36	D43	D47	D54	E56	F23	F30	F37	F49	F55	F60	F63	F68
D21	D26	D30	D37	D44	D48	D55	E57	F24	F31	F38	F50	F56	F61	F64	F69
D22	D27	D31	D38	D45	D49	D56	E58	F25	F32	F39	F51	F57	F62	F65	F70
D23	D28	D32	D39	D46	D50	D57	E59	F26	F33	F40	F52	F58	F63	F66	F71
D24	D29	D33	D40	D47	D51	D58	E60	F27	F34	F41	F53	F59	F64	F67	F72
D25	D30	D34	D41	D48	D52	D59	E61	F28	F35	F42	F54	F60	F65	F68	F73
D26	D31	D35	D42	D49	D53	D60	E62	F29	F36	F43	F55	F61	F66	F69	F74
D27	D32	D36	D43	D50	D54	D61	E63	F30	F37	F44	F56	F62	F67	F70	F75
D28	D33	D37	D44	D51	D55	D62	E64	F31	F38	F45	F57	F63	F68	F71	F76
D29	D34	D38	D45	D52	D56	D63	E65	F32	F39	F46	F58	F64	F69	F72	F77
D30	D35	D39	D46	D53	D57	D64	E66	F33	F40	F47	F59	F65	F70	F73	F78
D31	D36	D40	D47	D54	D58	D65	E67	F34	F41	F48	F60	F66	F71	F74	F79
D32	D37	D41	D48	D55	D59	D66	E68	F35	F42	F49	F61	F67	F72	F75	F80
D33	D38	D42	D49	D56	D60	D67	E69	F36	F43	F50	F62	F68	F73	F76	F81
D34	D39	D43	D50	D57	D61	D68	E70	F37	F44	F51	F63	F69	F74	F77	F82
D35	D40	D44	D51	D58	D62	D69	E71	F38	F45	F52	F64	F70	F75	F78	F83
D36	D41	D45	D52	D59	D63	D70	E72	F39	F46	F53	F65	F71	F76	F79	F84
D37	D42	D46	D53	D60	D64	D71	E73	F40	F47	F54	F66	F72	F77	F80	F85
D38	D43	D47	D54	D61	D65	D72	E74	F41	F48	F55	F67	F73	F78	F81	F86
D39	D44	D48	D55	D62	D66	D73	E75	F42	F49	F56	F68	F74	F79	F82	F87
D40	D45	D49	D56	D63	D67	D74	E76	F43	F50	F57	F69	F75	F80	F83	F88
D41	D46	D50	D57	D64	D68	D75	E77	F44	F51	F58	F70	F76	F81	F84	F89
D42	D47	D51	D58	D65	D69	D76	E78	F45	F52	F59	F71	F77	F82	F85	F90
D43	D48	D52	D59	D66	D70	D77	E79	F46	F53	F60	F72	F78	F83	F86	F91
D44	D49	D53	D60	D67	D71	D78	E80	F47	F54	F61	F73	F79	F84	F87	F92
D45	D50	D54	D61	D68	D72	D79	E81	F48	F55	F62	F74	F80	F85	F88	F93
D46	D51	D55	D62	D69	D73	D80	E82	F49	F56	F63	F75	F81	F86	F89	F94
D47	D52	D56	D63	D70	D74	D81	E83	F50	F57	F64	F76	F82	F87	F90	F95
D48	D53	D57	D64	D71	D75	D82	E84	F51	F58	F65	F77	F83	F88	F91	F96
D49	D54	D58	D65	D72	D76	D83	E85	F52	F59	F66	F78	F84	F89	F92	F97
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D55	D60	D64	D71	D78	D82	D89	E91	F58	F65	F72	F84	F90	F95	F98	F103
D56	D61	D65	D72	D79	D83	D90	E92	F59	F66	F73	F85	F91	F96	F99	F104
D57	D62	D66	D73	D80	D84	D91	E93	F60	F67	F74	F86	F92	F97	F100	F105
D58	D63	D67	D74	D81	D85	D92	E94	F61	F68	F75	F87	F93	F98	F101	F106
D59	D64	D68	D75	D82	D86	D93	E95	F62	F69	F76	F88	F94	F99	F102	F107
D60	D65	D69	D76	D83	D87	D94	E96	F63	F70	F77	F89	F95	F100	F103	F108
D61	D66	D70	D77	D84	D88	D95	E97	F64	F71	F78	F90	F96	F101	F104	F109
D62	D67	D71	D78	D85	D89	D96	E98	F65	F72	F79	F91	F97	F102	F105	F110